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Eugene F. Kranz Toledo Express Airport Master Plan Update

Terminal Area Plan

RS&H

Terminal Area Plan

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Toledo-Lucas County Port Authority
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Prepared by RS&H Ohio, Inc. at the direction
of the Toledo-Lucas County Port Authority

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1.1 INTRODUCTION

The Toledo-Lucas County Port Authority (TLCPA) leadership, Eugene F. Kranz Toledo Express Airport (TOL) staff, Federal Aviation Administration's Detroit Airports District Office (FAA-DET ADO) staff, and the local community understand that the current commercial passenger terminal at TOL has aging infrastructure, limited passenger amenities, and lacks the comfort, convenience and "curb appeal" the local community deserves. Furthermore, these entities believe now is the time to make the necessary investments in the passenger terminal to correct these concerns. In 2021, a 100 percent FAA-funded Airport Improvement Program (AIP) grant was provided to TLCPA so they could update their Airport Master Plan, which will provide the recommended and justification of the terminal improvements necessary for continued safe and secure operation while improving efficiency and the passenger experience. As part of the Master Plan, the TLCPA and RS&H will evaluate the existing passenger terminal facility based on current activity and future growth projections. Items to be evaluated include terminal capacity, infrastructure condition, and the efficiency and sustainability of the current facility. This terminal area plan aims to identify and evaluate the existing commercial terminal facility and generate a strategy for modernization, meeting current and future demand. Once complete, the TLCPA will progress with the appropriate NEPA documentation and begin the design process for the recommended improvements.

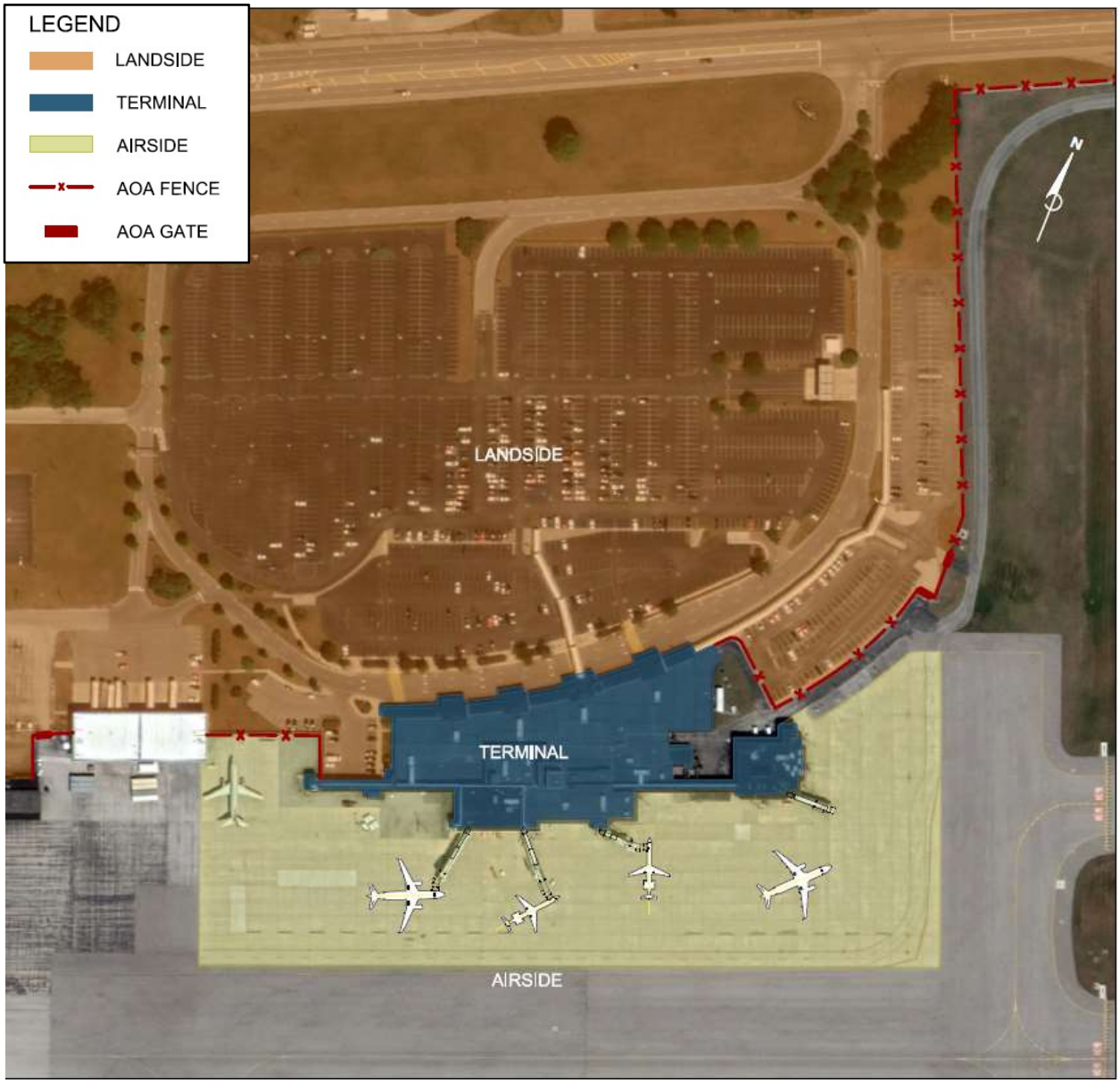
1.2 EXISTING CONDITIONS

In 1955 the existing passenger terminal opened and began serving the residents within the City of Toledo and the Toledo Metropolitan Service Area (MSA) with access to the world through commercial aviation. 137,000 SF, steel construction, 2 level, 2 concourse terminal facility with administration and air traffic control tower. The existing terminal facility has had several expansions and renovations, with the most recent occurring in 2006. This section describes the current condition of the terminal area serving commercial passenger traffic.

The commercial passenger terminal area consists of both landside and airside areas, with the terminal facility acting as the "bridge" between the two. These areas are designed to serve passengers using commercial airline services safely and securely at TOL and are divided by the Air Operations Area (AOA) fence. The commercial passenger terminal area is illustrated in **Figure 1.**

- **Airside Area** – This area includes the commercial apron where passenger aircraft park and ground service equipment are staged.
- **Terminal Building** – This area includes the existing facility that serves airline passengers. Areas include Ticketing Hall, Car Rental, Security Checkpoint, Passenger Holdrooms, Concessions, Baggage Claim, Airport Administration, and support area.
- **Landside Area** – This includes the roadway network, terminal facility access points, parking lots, and the terminal curb where passengers are dropped off and picked up.

FIGURE 1
COMMERCIAL PASSENGER TERMINAL AREA



Source: RS&H, 2022

1.2.1 Airside Apron Condition

The commercial service apron, shown in **Figure 2**, is approximately 360,000 square feet and can accommodate up to five mid-sized commercial passenger aircraft simultaneously. Three of the four gates serviced by a passenger loading bridge at the airport remain in operation and are located on the main concourse. The one-passenger loading bridge gate and two ground loading gates in the satellite concourse are no longer active.

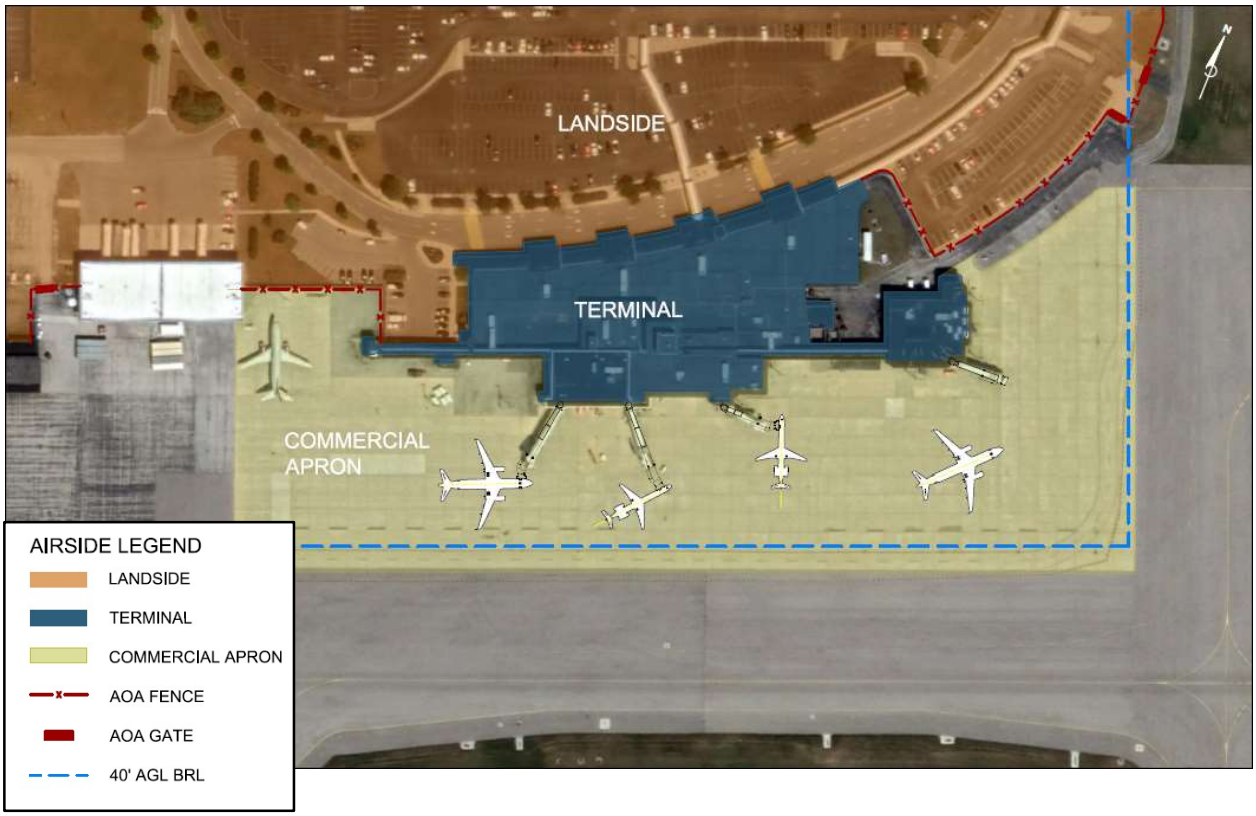
The commercial apron area is primarily comprised of 14-inch-thick Portland Cement Concrete (PCC) pavement to support the passenger aircraft. According to the 2018 Airfield Pavement Report, the pavement was considered "fair" condition, with the last rehabilitation project featuring crack sealant replacement and isolated slab repair in 2007[1]. The apron features in-pavement catch basins that collect and route all surface runoff to two airfield outfall catchment areas. The apron also features a glycol collection system that contains overspray of de-icing fluid at the terminal gates; the system is not currently operating but is in serviceable condition. Mast lighting mounted on the terminal facility structure provides sufficient illumination at night in the terminal apron area. The main utility corridor for FAA electrical and communication lines at TOL runs beneath the commercial apron connecting the ATCT with airfield facilities. Similarly, the primary sanitary sewer serving the Airport, as well as communication cables connecting nearby Airport buildings, run beneath the apron.

Originally designed to accommodate regional jet aircraft, the apron may face constraints if larger commercial aircraft start operating at TOL. During peak capacity, the apron could see up to four aircraft docked to passenger boarding bridges with allowance for additional aircraft parked in a ground-loading or remaining overnight configuration. A full apron would require ground handling pushback operations for each aircraft to ensure adequate clearance to adjacent aircraft and buildings safely. Under the current operation of the Airport, smaller regional jets can power in and out of parking positions, negating the need for ground handling, but the larger jets, like the Airbus A320 currently operating at TOL, require pushback and ground handling crews.

The commercial apron sits under intersecting Part 77 Imaginary Surfaces for the Airport's two runways, located about 750 feet from the Runway 7-25 centerline and about 520 feet from the Runway 16-34 centerline. Based on this location, some aircraft may be limited to usable parking positions on the ramp with tail height restrictions necessary for FAR Part 77 airspace compliance. However, the two commercial aircraft that use this apron, the Embraer ERJ145 and Airbus A320, are beneath this height restriction in marked parking positions.

[1] Toledo Express Airport Pavement Management Plan, Compiled by RS&H Ohio, Inc., December 2018

FIGURE 2
AIRSIDE AIRCRAFT APRON AREA



Source: RS&H, 2022

1.2.2 Terminal Building Condition

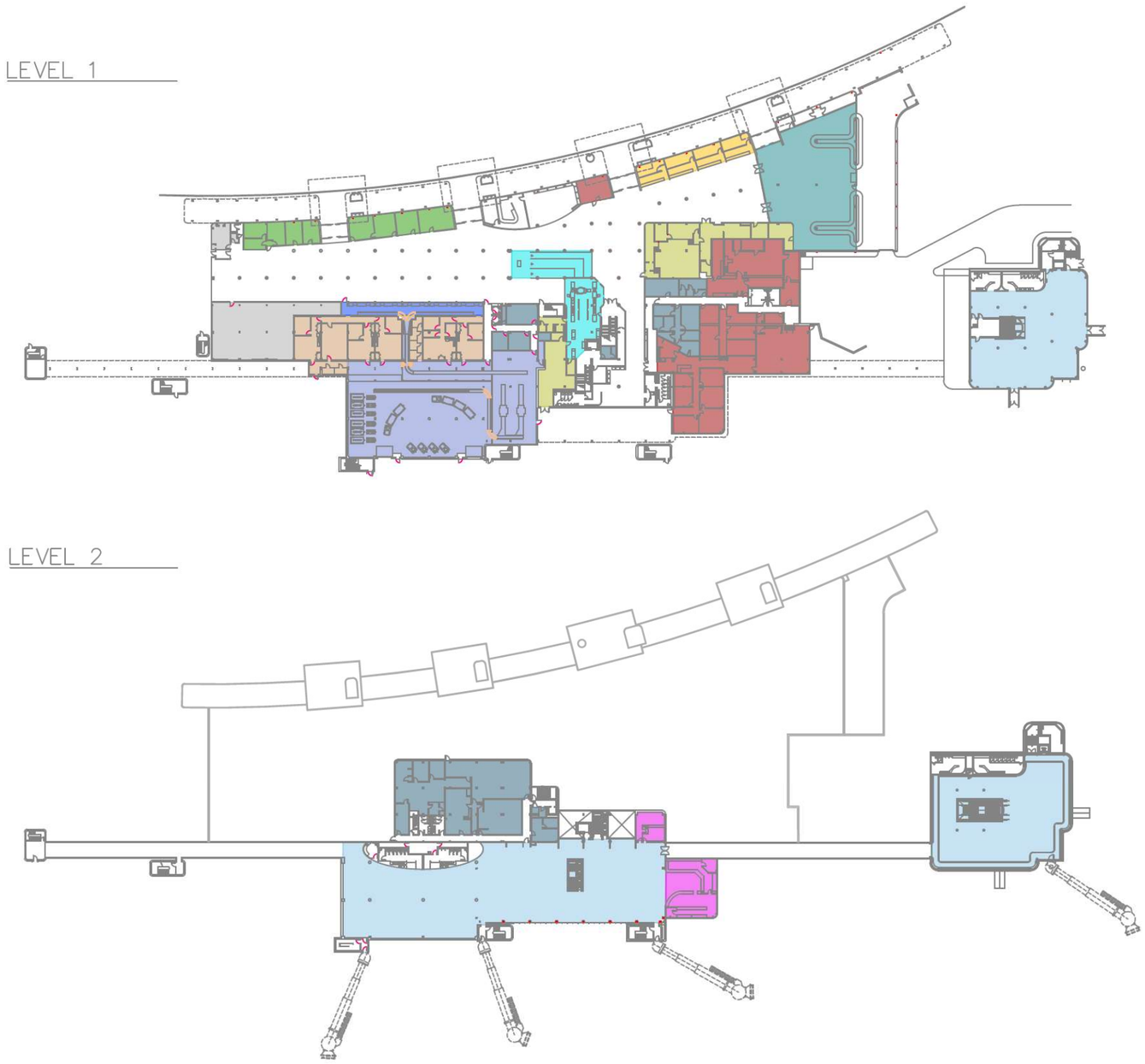
The *Terminal Building Security Reconfiguration and Development and Design* report completed in 2005 outlined a three-phase renovation program for the passenger terminal. To date, only the first phase of the program has been completed. Phase 1 included a new baggage makeup area, baggage screening, airline ticketing offices, and holdroom expansion. Phase 1 renovations improved public circulation, increased the capacity to handle passenger traffic, and enabled the Airport to meet the then current (2005/2006) Transportation Security Administration (TSA) requirements regulating passenger and baggage screening. A sharp decline in commercial operations removed the urgency for phase 2 or 3 of terminal enhancements.

The existing terminal building is a linear layout and is organized so that enplaning passenger facilities (concession area/gift shop, security checkpoint, airline ticket counters, and lobby) are in the western wing while deplaning passenger facilities (baggage claim and rental car counters) are in the eastern wing. The satellite concourse, currently not in operation, was added later to the far east side of the terminal facility. The addition added a 2-story holdroom space utilizing the terminals existing ticket counters, security checkpoint, baggage claim, and concessions. See **Figure 3** for a graphical depiction of the terminal building layout.

The first floor of the passenger terminal building consists of airline ticket offices, inbound/outbound baggage, baggage claim, rental car counters, concession area, security checkpoint, the TLCPA's administrative offices, and building support systems. The terminal's second floor consists of passenger holdrooms for bridge-loaded aircraft and a concessions space with two restaurants and a bar. It also houses the local FAA Technical Operations, FAA TRACON, and FAA ATCT departments.

As part of the Master Plan update, an inventory and building assessment of the existing terminal facility was conducted, which can be found in **Appendix B Terminal Facility Assessment**. The assessment identifies many critical infrastructure systems beyond their expected useful life which require replacement. It also indicates that based on the time of initial construction (1955 with expansions in 1966 and 1975), anticipated environmental hazards like asbestos and mold exist within the infrastructure. Based on the findings within the terminal facility assessment, many of the existing facilities need repair and updating.

FIGURE 3
TERMINAL BUILDING LAYOUT

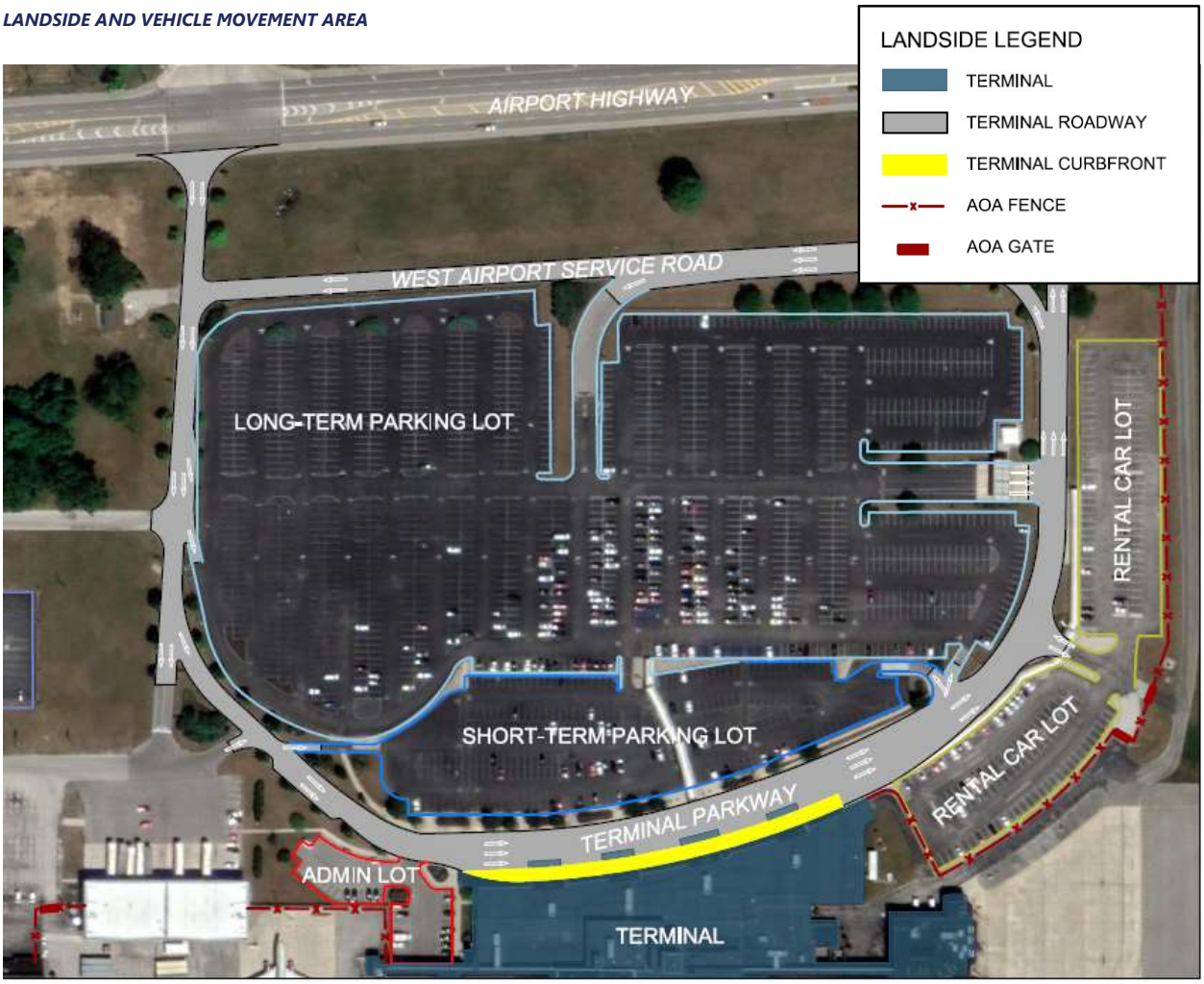


Source: RS&H, 2022

1.2.3 Landside Conditions

The current terminal building is accessed from Airport Highway and Terminal Parkway loop. Public vehicle parking facilities for passengers are provided in the form of long-term, short-term, and rental car lots. These parking lots provide 1,755 spaces, broken out into 237 short-term, 1,412 long-term, and 106 rental vehicle parking spaces. Immediately to the west of the terminal building, a small parking lot comprised of 31 spaces is reserved for airport administration. The terminal curbfront is approximately 500 feet in length. The terminal curbfront is covered by a roof, with covered walkways providing shelter between the terminal facility and parking lots opposite Terminal Parkway. **Figure 4** depicts the terminal landside and vehicle movement areas as described above.

FIGURE 4
LANDSIDE AND VEHICLE MOVEMENT AREA



Source: RS&H, 2022

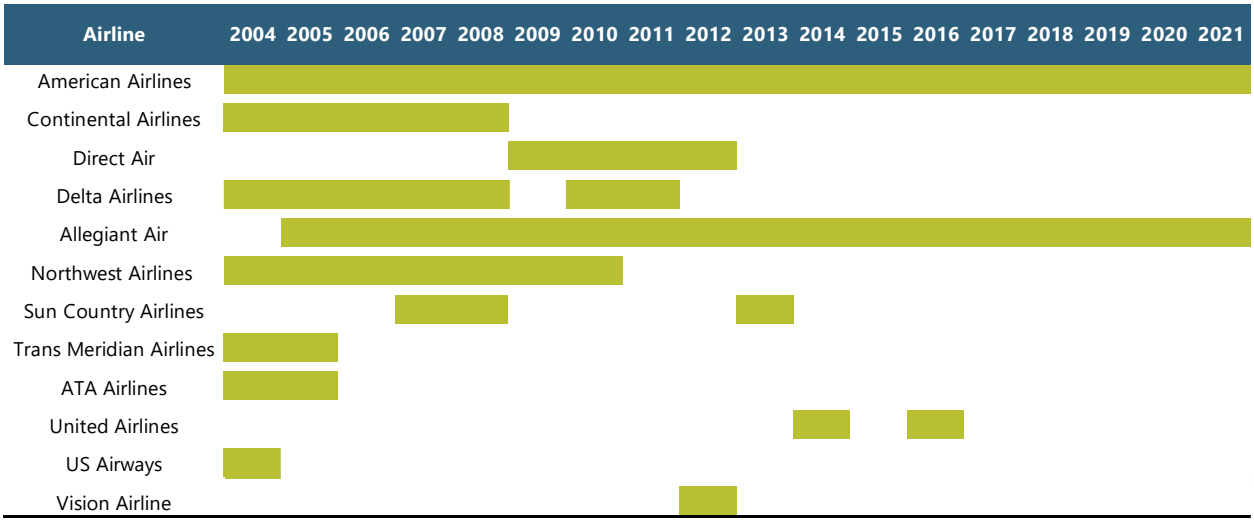
1.3 PASSENGER DEMAND FORECAST

To evaluate the existing passenger terminal facility against current and future activity, portions of the aviation demand forecast prepared for the overall Master Plan will be used. The following section summarizes the passenger activity portions of the demand forecast to provide greater context in the evaluation of existing conditions at the terminal and outline the planning activity levels that will be used to project the future terminal area needs by functional area in Section 1.4.

1.3.1 Historical Airline Service

In 1955 TOL was originally served by Capital Airlines, Delta Air Lines, Trans World Airlines, and United Airlines. Airline service at TOL has fluctuated throughout the years, with airlines entering and exiting the TOL market due to various reasons such as financial difficulty, market changes, and the events of September 11, 2001. Since 2004, 12 different airlines have operated out of TOL, as shown in **Table 1**. TOL is currently served by one airline, Allegiant Air that provides service to four destinations, shown in **Figure 5.**

TABLE 1
HISTORICAL AIRLINE ACTIVITY



Source: RS&H, 2022

*Note: American Airlines discontinued service to ORD in September 2022. The Aviation Activity Forecast anticipated the return of this service or similar within the near-term forecast period.

FIGURE 5
CURRENT AIRLINE ROUTES

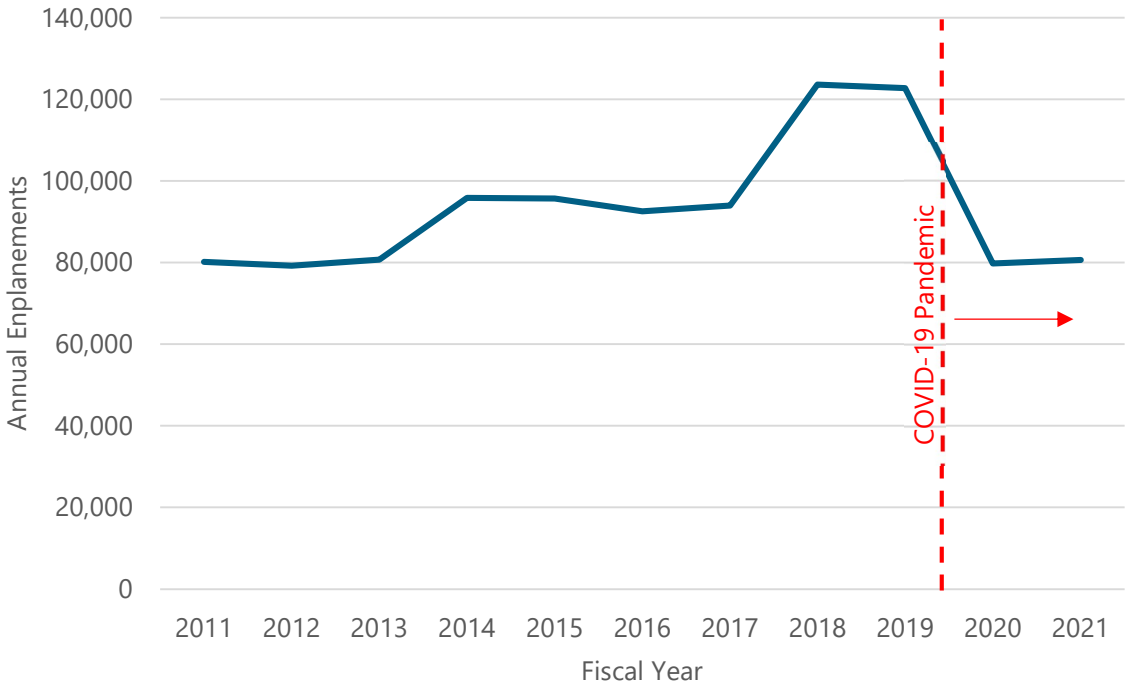
Source: https://www.toledoexpress.com/, Compiled by RS&H, 2022
*Note: American Airlines discontinued service to ORD in September 2022. The Aviation Activity Forecast anticipated the return of this service or similar within the near-term forecast period.

1.3.2 Historical Passenger Activity

Annual enplanements at TOL have decreased over the past decades partly due to factors unrelated to passenger demand for air service. As the airline model changed in the 1990s and 2000s, nearby hub airports, such as Detroit Metropolitan Wayne County Airport (DTW) and Cleveland Hopkins International Airport (CLE), became more popular by offering direct flights, resulting in leakage of passenger traffic at TOL.

In 2012, Allegiant added service to Punta Gorda. Annual enplanements at TOL increased from approximately 80,000 to over 120,000 between 2013 and 2019. This growth came to an almost immediate halt with the beginning of the COVID-19 pandemic in 2020. To control the outbreak, social distancing was encouraged, and non-essential businesses were closed. Most of the planet operated solely in the virtual world for work and school. As a result, global aviation activity saw massive reductions in operations and even cancellations of service. TOL experienced a 35 percent drop in passenger traffic from 2019 to 2020. With international travel bans due to the pandemic finally lifted in the later part of 2021 and domestic air traffic steadily increasing, passenger enplanements also started to rise. See **Figure 6** for historical passenger activity.

FIGURE 6
HISTORICAL PASSENGER ENPLANEMENTS



Source: RS&H, 2022

1.3.3 Annual Passenger Enplanement Forecast

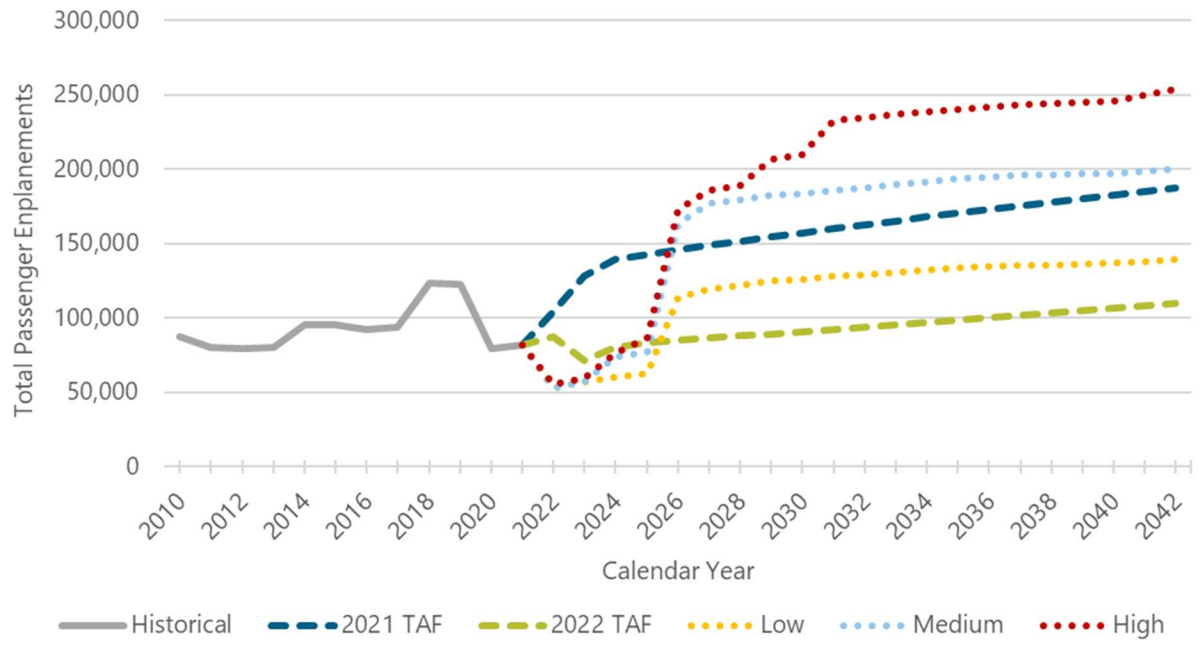
The TLCPA had formerly completed an aviation market study and commercial service forecast through Ailevon Pacific Consulting (Ailevon) that was completed in 2021 and was used as a baseline for the Master Plan forecast. The comparison of various socioeconomic factors (employment rate, population, gross regional product, income per capita, among others) across the Toledo Metropolitan Service Area (MSA) failed to show a strong correlation with the historical ebbs and flows of commercial passenger activity at TOL. The forecast model provided by Ailevon established low, medium, and high cases of commercial passenger activity growth over the planning period largely centered around the operation of ultra low-cost air carriers (ULCC) at the Airport, such as Allegiant. Beyond ULCC activity, the Ailevon forecast also factored in the departure of legacy carrier service (American, Delta, and United Airlines) from TOL as planned for September of 2022 but does anticipate the return of legacy service in the medium and high growth scenarios.

The departure of legacy service from TOL is a result of the shortage of regional pilots across the nation that arose during the COVID-19 pandemic and lingered well beyond the aviation industry's return to its traditional form. The departure of legacy service does not appear to be due to the demand for air service within the Airport's service area. The Airport saw consistent load factors in the low to mid-80s for the American Airlines ERJ-145 service to Chicago O'Hare International Airport (ORD). Still, it was ultimately one of the dozens of regional airports that saw the cancelation of routes and one of four airports that lost service altogether because of the pilot shortage in 2022.

With the departure of American from TOL already established, the forecasts developed by Ailevon were tweaked to reflect this loss of service, with an assumed return by 2026 as airlines start to gain control of service logistics. The low case for the forecast saw the largest change with the return of some form of commuter service in 2026.

Figure 7 details the modified forecast scenarios for passenger enplanements contained in the TOL Master Plan forecast.

FIGURE 7
TOL PASSENGER ENPLANEMENT FORECAST SCENARIOS



Source: RS&H, 2022

1.3.4 Design Activity Level

Determining the peak hour passenger demand is the traditional method for comparing terminal facility capacity with current and forecast demand. This is done by calculating the amount of enplaning and deplaning passengers processed through the terminal during the busiest hour of the average busy day of the year's peak month. Peak hour demand helps identify terminal facility accommodations needed to provide the optimal level of service for passengers.

The Master Plan forecast establishes three passenger enplanement forecast scenarios: Low (herein referred to as the Base scenario), Medium, and High scenarios with a base year of 2021 and a horizon year of 2041. To determine the necessary future passenger terminal needs, only the base case and high forecast scenarios were evaluated for the 2026 and 2041 analysis years only. The 2041 horizon year was analyzed to project terminal needs out for the full range of the passenger forecast. The 2026 horizon year

corresponds to the forecast assumption that legacy airline activity would return to TOL by 2026. **Table 2** describes each activity level and the aircraft associated with the peak hour passenger demand.

TABLE 2
DESIGN ACTIVITY LEVEL SUMMARY

Scenario	Aircraft Type	Passenger Seats	Peak Enplaning Passengers	Peak Deplaning Passengers
Base 2026	Airbus A320	186	140	160
High 2026	Airbus A320	186	210	220
	Embraer 175	76		
	Mitsubishi CRJ-900	76		
Base 2041	Airbus A320	186	140	160
High 2041	Airbus A320neo	182	290	390
	Boeing 737 MAX 8	189		
	Mitsubishi CRJ-900	76		

Source: RS&H, 2022

1.3.4.1 Peak Hour Design Levels

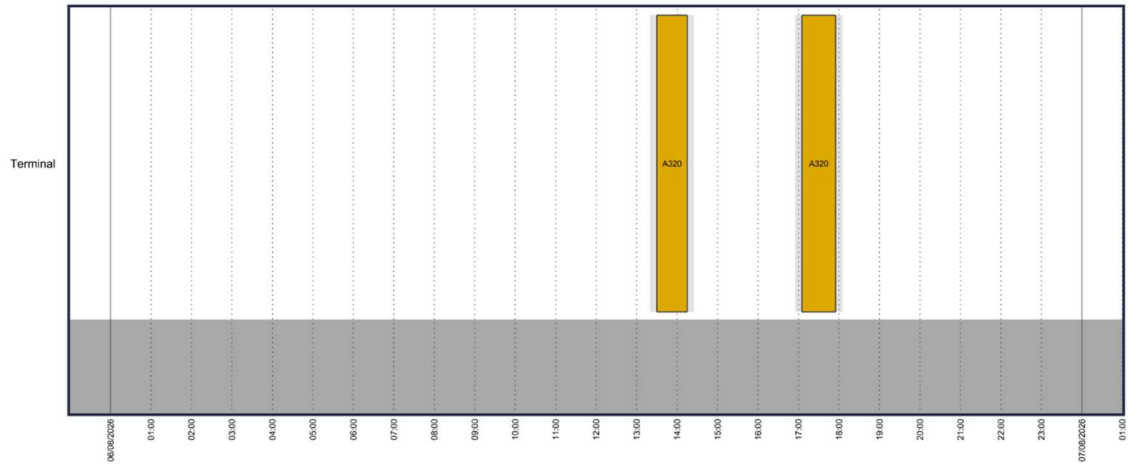
Forecasted airline schedules were analyzed to establish the peak hour passenger demand that will be used to determine terminal facility needs. Peak hour enplaning passengers (PHEP) and peak hour deplaning passengers (PHDP) are used to determine the peak hour passenger demand at the terminal. The peak hour is determined by summing the passengers performing like functions in 60-minute buckets using passenger reporting profiles. Once the peak hour values have been established, these values are used to calculate the facility requirements for specific functions such as ticketing, security screening, and public space, including restrooms and circulation. PHEP represents the peak hour in which demand for the terminal's processing functions is the greatest. The high demand within the hour is associated with flights scheduled for departure, which results in a surge of people arriving and processing through the terminal. These passengers put pressure on the terminal curb, ticket counters, screening functions, and holdrooms. The distribution of passengers for the PHEP in this study assumes that passengers will begin arriving about 110 minutes prior to the flight departure time, with the bulk of the passengers arriving between 40 and 80 minutes before departure. PHDP represents the peak hour of arriving flights where passengers move through the terminal, adding pressure to restrooms, baggage claim, the terminal curb, and ground transportation facilities. Peak hour deplaning distributions are not as complex because of the short period required to unload an entire aircraft. The deplaning peak hour is the total number of passengers on the plane(s) factored in the scenario, as all passengers typically will have exited the terminal within 30 minutes.

The following scenarios are each illustrated with a design day flight schedule and peak hour passenger distribution graph. The design day flight schedule separates each airline by color and indicates the length of time an aircraft would be utilizing a gate and how many gates will be needed simultaneously. The larger blocks in the early morning and late evening indicate an overnight aircraft. The peak hour passenger distribution graph demonstrates the time-of-day enplaning and deplaning passengers are inside the terminal building and when they overlap.

1.3.4.1.1 Base 2026 Passenger Forecast

The low baseline scenario used for this study is taken from the existing ULCC operations occurring at TOL with two ULCC Air Airbus A320 flights and the removal of the legacy airline flights. ULCC operations at non-base airports arrive and depart (also known as "turn") anywhere from the late morning through early evening to return to their bases. Turn times with ULCC flights are typically between 30- to 60-minutes to maximize aircraft utilization. To maximize efficiency and reduce airport expenses, ULCCs try to utilize as few gates as necessary as many times per day as possible. Due to the non-overlapping nature of the flight operations, only one gate is necessary, as shown in **Figure 8.**

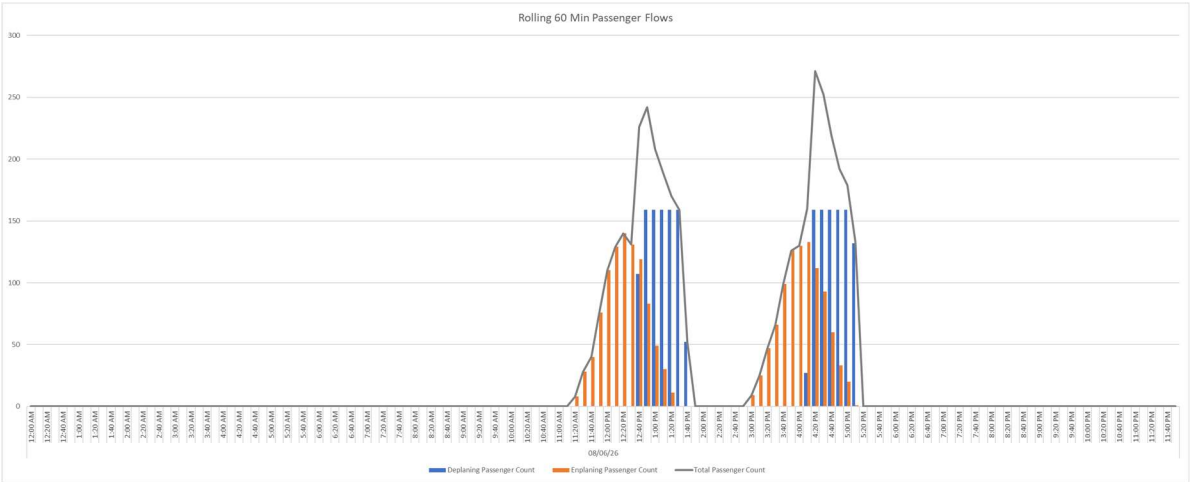
FIGURE 8
DESIGN DAY FLIGHT SCHEDULE – BASE 2026



Source: Ailevon/RS&H, 2022

Figure 9 shows the passenger distributions for the base 2026 DDFS. As previously mentioned, the two flights do not overlap. This schedule yields a PHEP of 140 and a PHDP of 160.

FIGURE 9
PEAK HOUR PASSENGER DISTRIBUTION - BASE 2026

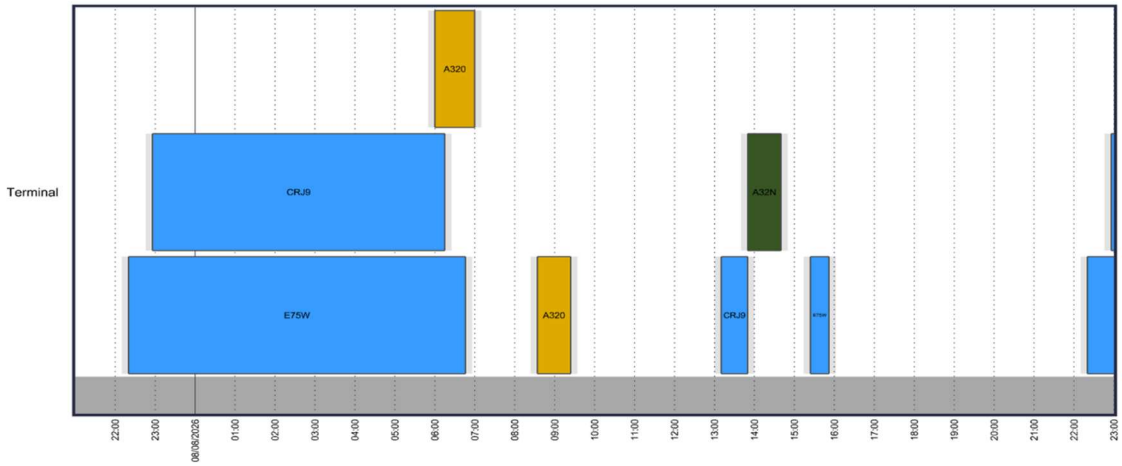


Source: RS&H, 2022

1.3.4.1.2 High 2026 Passenger Forecast

The high 2026 flight schedule builds upon the base 2026 schedule of two ULCC Air Airbus A320s, while adding four legacy airline flights, two originating aircraft, a Mitsubishi CRJ-700, and Embraer 175 flights, and two mid-day flights of each type. The legacy carriers, such as American Airlines, typically overnight aircraft at non-hub airports to provide early morning flights to give passengers connection opportunities at their hubs. This schedule introduces these flights and adds a ULCC turn in the early morning, occurring at the same time as the two-originating aircraft. Due to the overlapping nature of the flight operations, three gates will be necessary, as shown in **Figure 10.**

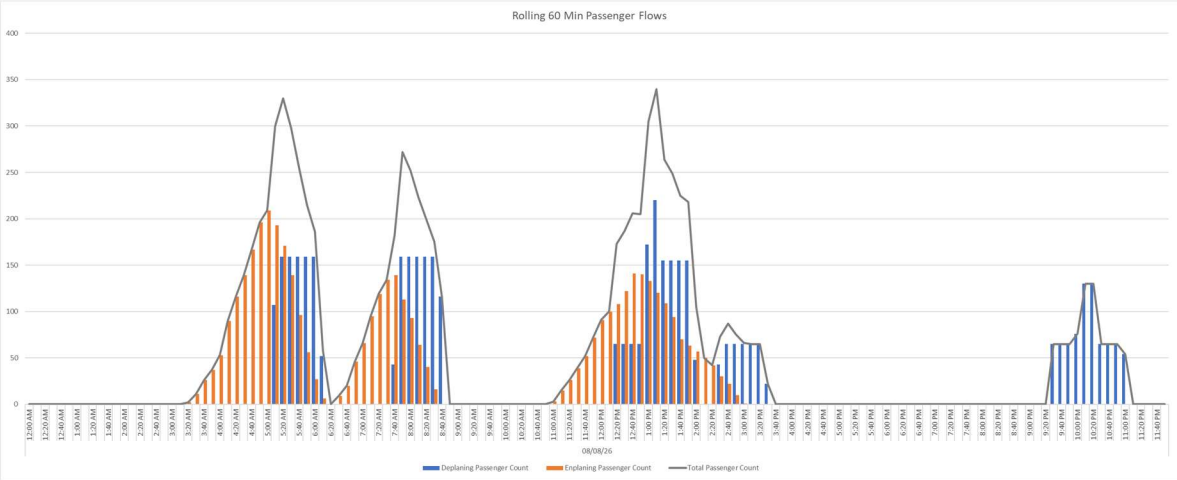
FIGURE 10
DESIGN DAY FLIGHT SCHEDULE – HIGH 2026



Source: Ailevon/RS&H, 2022

Figure 11 shows the passenger distributions throughout the design day and illustrates the peak values in the early afternoon. As mentioned previously, the two originating flights joined with the ULCC departure will increase the demand for the facility. This schedule yields a PHEP of 210 and a PHDP of 220.

FIGURE 11
PEAK HOUR PASSENGER DISTRIBUTION – HIGH 2026

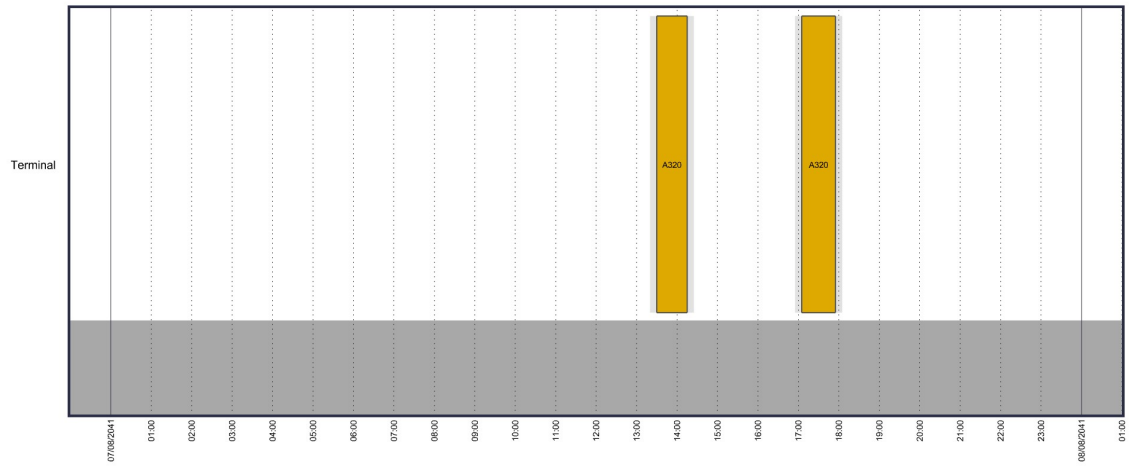


Source: RS&H, 2022

1.3.4.1.3 Base 2041 Passenger Forecast

The base 2041 flight schedule is essentially the same as the base 2026 schedule. While the peak day includes two non-overlapping A320 flights, the overall schedule differs because there is an early morning arrival twice per week. **Figure 12** shows the daily timeline utilizing one gate position.

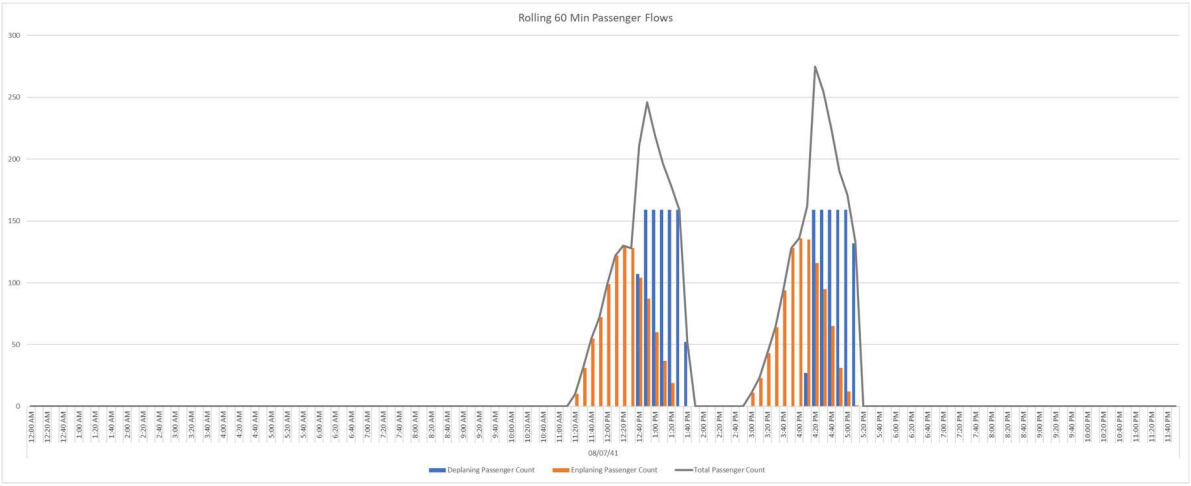
FIGURE 12
DESIGN DAY FLIGHT SCHEDULE – BASE 2041



Source: Ailevon/RS&H, 2022

Figure 13 shows the passenger distributions for the base 2041 DDFS. As previously mentioned, the two flights do not overlap. This scenario equates to a PHEP of 140 and a PHDP of 160.

FIGURE 13
PEAK HOUR PASSENGER DISTRIBUTION – BASE 2041



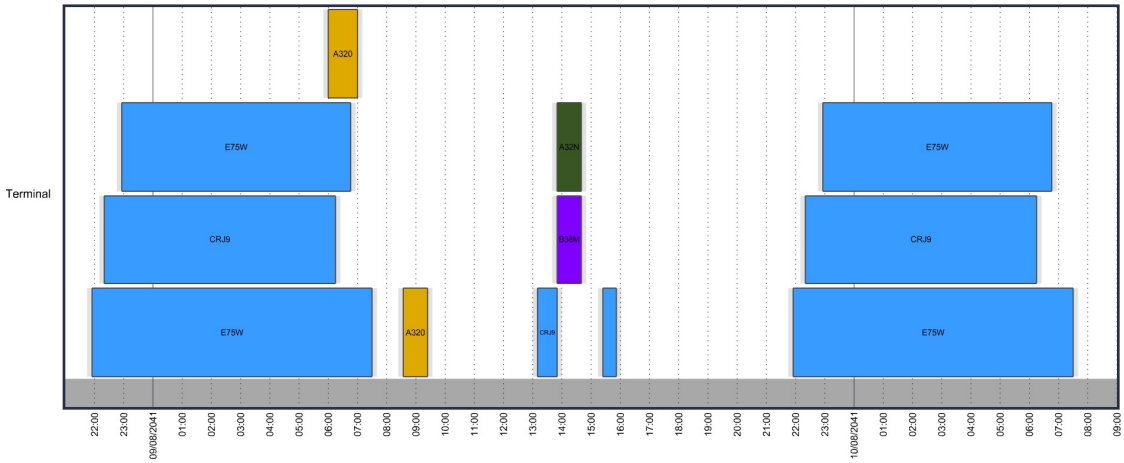
Source: RS&H, 2022

1.3.4.1.4 High 2041 Passenger Forecast

The high 2041 flight schedule accounts for an increase in daily regional jet service and new ULCC entrants to the market. The flight schedule, shown in **Figure 14,** shows a combined five legacy airline flights, consisting of Embraer E175 and Mitsubishi CRJ-900 regional jets, two A320 flights, one Boeing 737 MAX 8,

and a A320 flight each. While the peak passenger loads occur at midday with three occupied gates, the gate requirement for this schedule is four which occurs with the early morning originating flights.

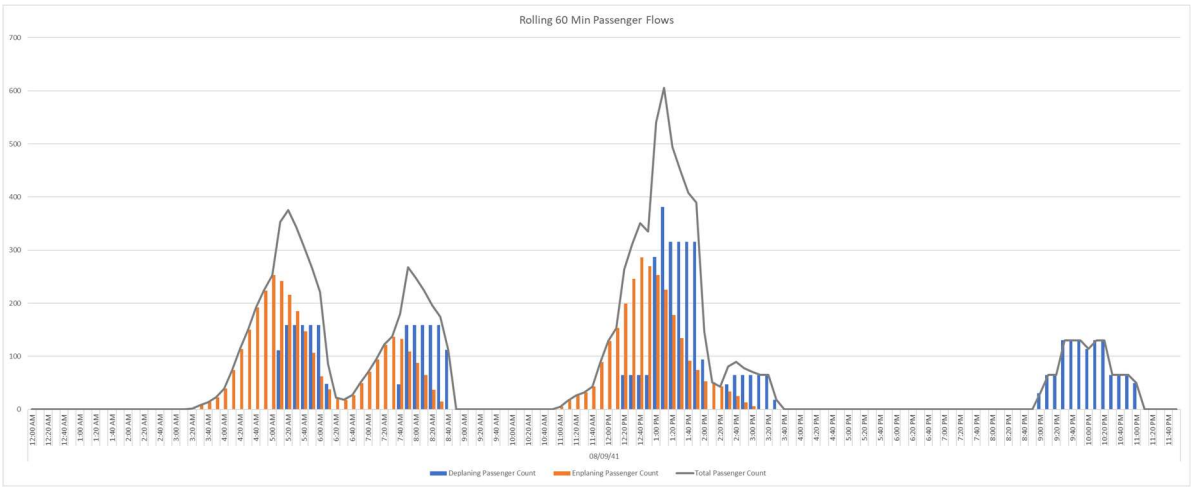
FIGURE 14
DESIGN DAY FLIGHT SCHEDULE – HIGH 2041



Source: Ailevon/RS&H, 2022

Figure 15 shows the passenger distributions throughout the design day and illustrates the peak values in the early afternoon. This schedule yields a PHEP of 290 and a PHDP 390.

FIGURE 15
PEAK HOUR PASSENGER DISTRIBUTION – HIGH 2041



Source: RS&H, 2022

1.3.5 Forecast Summary

Four forecast scenarios from the overall Master Plan forecast were chosen for terminal planning purposes, and the design day flight schedules for those scenarios determined the peak-hour demand. **Table 3** summarizes each scenario's peak hour enplanement and deplanement metrics.

Passenger Boarding Bridges (PBB) are a system to enhance passenger comfort and access as they make their way to/from the terminal and the aircraft. PBBs are a critical link in the design and operation of major

airports because they enhance safety and security by limiting passenger access only to and from the aircraft and not to the ramp area. TOL currently has four passenger boarding bridges. However, only three are operational. Due to the non-overlapping of the commercial aircraft operations in both the Base 2026 and Low 2041 scenarios, only one PBB is immediately necessary. As legacy airlines return and the ULCC introduces additional frequency and new destinations, there will be overlapping flights which could require up to four PBBs by 2041.

TABLE 3
PASSENGER ENPLANEMENT/DEPLANEMENT DATA

ANNUAL AND PEAK-HOUR PASSENGERS	Baseline Forecast					Surplus/(Deficiency)			
	Existing 2021	Base 2026	High 2026	Base 2041	High 2041	Base 2026	High 2026	Base 2041	High 2041
Annual Enplaned Passengers	79,300	63,100	163,300	90,100	245,800	**16,200**	**(84,000)**	**(10,800)**	**(166,500)**
Total Peak Hour Enplaned Passengers	120	140	210	140	290	**(20)**	**(90)**	**(20)**	**(170)**
Total Peak Hour Deplaned Passengers	160	160	220	160	390	**0**	**(60)**	**0**	**(230)**
Total Combined Peak Hour Passengers	270	280	340	280	610	**(10)**	**(70)**	**(10)**	**(340)**
Total Passenger Boarding Bridges	4	1	3	1	4	**3**	**1**	**3**	**0**

Source: RS&H, 2022

1.4 TERMINAL AREA PROGRAMMING REQUIREMENTS

Industry guidelines were used to assess the existing capacity and future requirements for different functional areas in the terminal corresponding with proposed annual enplanement growth in the planning periods. To simplify each analysis, the terminal building was broken down into functional areas that delineate types of space by use. For the planning period, the projected enplanement/deplanement levels were used to determine the space required to accommodate operations.

The terminal building programmatic requirements were calculated based upon airport terminal planning best practices and recommended methodologies which can be credited to the following industry resources.

- Airport Passenger Terminal Planning and Design – Airport Cooperative Research Program Report 25, 2010, Volumes 1 and 2
- IATA Airport Development Reference Manual, 11th Edition, 2019
- Checkpoint Design Guide, Revision 6.1, Transportation Security Administration (TSA), 2016
- TSA Planning Guidelines and Design Standards for Checked Baggage Inspection Systems, Version 4.1, 2011
- Federal Aviation Administration (FAA) Advisory Circular, AC No: 150/5360-13A, Planning and Design Guidelines for Airport Terminal Facilities, July 2018

- Federal Aviation Administration (FAA) Advisory Circular, AC No: 150/5360-14A, Access to Airports by Individuals with Disabilities, 2017
- Ailevon Pacific – Toledo Express Airport Master Plan, Draft, April 2022

The programmatic requirements for this terminal building were determined based on the peak activity identified in the scenario analysis combined with planning parameters tailored to meet a desired level of service. Level of service (LOS) is a qualitative and quantitative measure of passenger flows, level of delay, and level of passenger comfort. Two reputable industry sources have researched and developed rating systems that discuss methodologies and recommendations for determining LOS. These organizations are the International Air Transportation Association (IATA) and the Airport Cooperative Research Program (ACRP). **Table 4** shows the LOS ratings and attributes for each level. An "optimum" level of service is the benchmark for terminal planning because it offers a balance of cost efficiency while providing good LOS and comfort for passengers.

TABLE 4
TERMINAL PASSENGER LEVEL OF SERVICE STANDARDS

GRADE		LEVEL OF SERVICE	FLOW	DELAY	COMFORT LEVEL
A	Over-Design	Excellent	Free	None	Excellent
B		High	Stable	Few	High
C	Optimum	Good	Stable	Acceptably Brief	Good
D	Sub-Optimum	Adequate	Unstable	Acceptable for Short Periods	Adequate
E		Inadequate	Unstable	Unacceptable	Inadequate
F		Unacceptable	Cross Flows	System Breakdown	Unacceptable

Source: ACRP/IATA, 2010

All planning factors used in this study target an "optimum" level of service for each program area. To determine the programmatic area requirements, planning factors and industry best practices were applied according to the guidance outlined in the reference documents at the beginning of this section. It is important to note that some of the planning factors in those documents are better suited to large-hub airports. As such, adjustments to planning factors were made for use in this analysis when necessary to fit the Airport's operating environment best. Recommended areas for each terminal programmatic function were the result of applying the adjusted factors and best practices.

1.4.1 Terminal Building Components

To determine the size and area volumes for a passenger terminal that will adequately support airline operations at TOL, the 2026 and 2041 base and high scenarios were used. These scenarios were chosen to develop a range of sizing that, on the lower end, accommodates near-term single-gate ULCC flight operations and on the upper end, provides enough space to serve forecasted future demand levels with multiple overlapping flights. The terminal sizing is based upon the standards required to provide an optimum level of service to passengers and includes correctly sized processing functions.

The terminal facility requirements in **Table 5** show all the program elements described in this chapter together into a total program area. The numbers shown in the table are rounded as specific areas may fluctuate depending on numerous factors such as building code, operational efficiency and sustainability measures, and other architectural and engineering factors, which could amount to a 10-15 percent difference. The terminal facility is categorized into different functional areas, as listed below.

The programmatic space requirements analysis indicated nine specific areas of the terminal that notably accommodated the Base Case and High Growth passenger demand levels. These areas are highlighted in the table above. It should be noted that circulation, which is included under 'Public Space,' is calculated as a percentage of the total airside or landside spaces. Thus, the airside and landside circulation surpluses are associated with the other specific program areas. The surplus/deficient spaces, as illustrated in **Figure 16,** include:

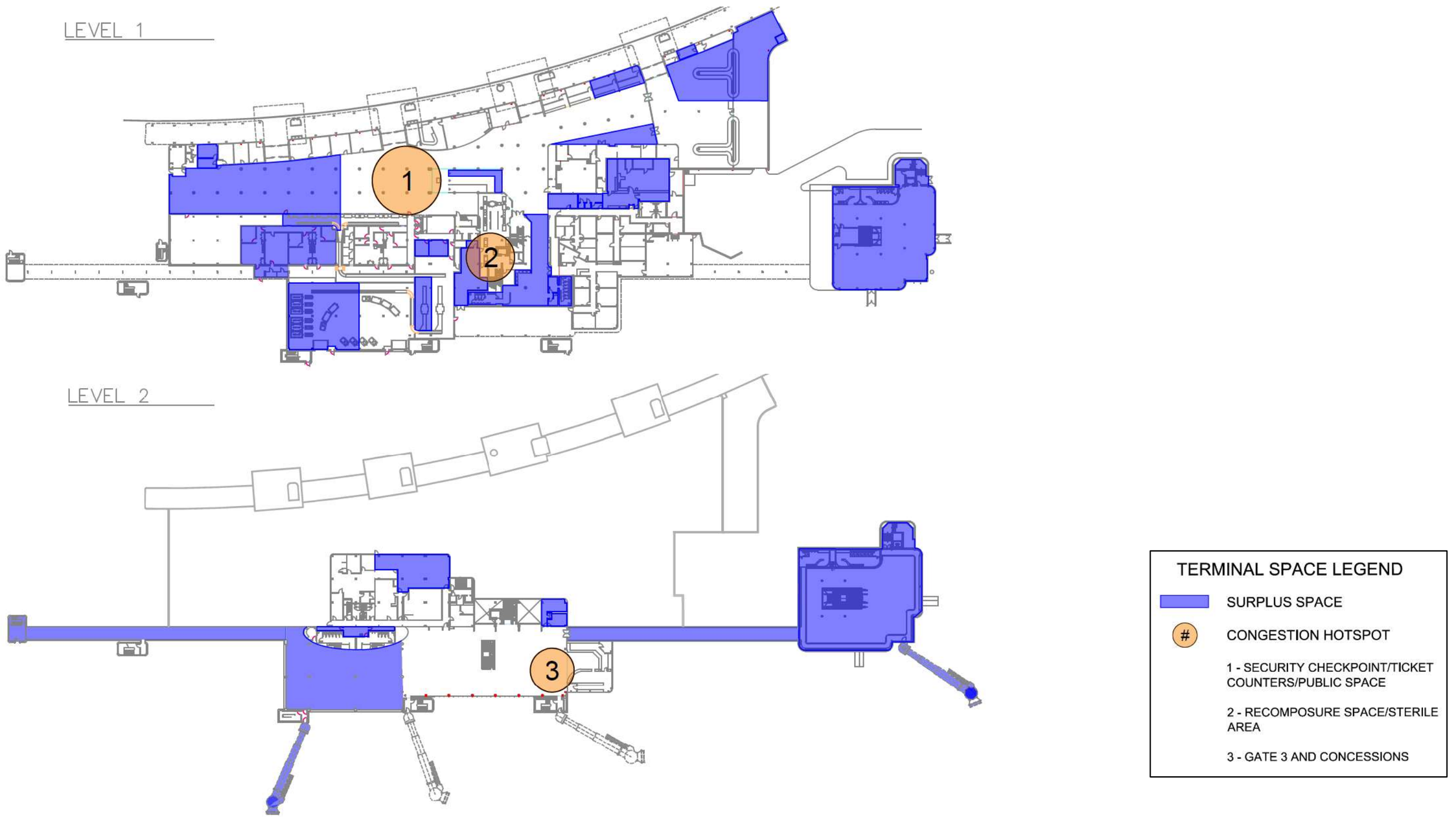
- **Airline Space:** The areas of the terminal used for ticketing/check-in, active and queuing spaces, as well as airline ticketing offices.
- **Airport Space:** The terminal areas used by the airport administration for offices, storage, and operations functions.
- **Baggage Service:** The areas of the terminal used to handle inbound and outbound baggage, including facilities necessary to perform baggage sorting, offloading, and retrieval.
- **Building Systems**: The areas of the terminal are reserved for mechanical, electrical, telecom, and other services that provide the utilities to operate the terminal.
- **Concessions:** The areas of the terminal that are leasable to third-party vendors, including food and beverage, retail, and banks/ATMs.
- **Ground Transportation:** The areas of the terminal used for car rental, taxi, bus, and ride-sharing counter space, queuing, and offices.
- **Holdrooms:** The areas of the terminal where passengers wait to board an aircraft, including airline customer service counters, boarding queues, and other amenities.
- **Public Space:** The areas of the terminal used by the public for circulation and associated functions, including waiting areas for meeters/greeters, restrooms, and baggage claim retrieval.
- **Transportation Security Administration (TSA):** The areas of the terminal operated by the TSA, including the security screening checkpoint (SSCP), offices, and baggage screening rooms.

TABLE 5
TERMINAL BUILDING PROGRAM REQUIREMENTS

TERMINAL FACILITIES COMPONENTS	Existing 2021	Baseline Forecast: Base 2026	Baseline Forecast: High 2026	Baseline Forecast: Base 2041	Baseline Forecast: High 2041	Surplus/(Deficiency): Base 2026	Surplus/(Deficiency): High 2026	Surplus/(Deficiency): Base 2041	Surplus/(Deficiency): High 2041
TOTAL TERMINAL PROGRAM AREA	**137,700 sf**	**58,900 sf**	**74,500 sf**	**67,600 sf**	**80,800 sf**	**78,900 sf**	**63,200 sf**	**70,400 sf**	**57,000 sf**
Airline Space	9,100 sf	2,000 sf	2,600 sf	2,000 sf	3,500 sf	**7,200 sf**	**6,500 sf**	**7,200 sf**	**5,600 sf**
Airport Space	26,100 sf	26,100 sf	26,100 sf	26,100 sf	26,100 sf	**0 sf**	**0 sf**	**0 sf**	**0 sf**
Baggage Service	19,900 sf	9,500 sf	14,100 sf	13,500 sf	19,400 sf	**10,400 sf**	**5,800 sf**	**6,400 sf**	**500 sf**
Building Systems	7,300 sf	2,800 sf	3,600 sf	3,200 sf	3,900 sf	**4,500 sf**	**3,700 sf**	**4,100 sf**	**3,400 sf**
Concessions	4,500 sf	1,000 sf	2,500 sf	1,400 sf	3,700 sf	**3,500 sf**	**2,000 sf**	**3,100 sf**	**800 sf**
Ground Transportation	2,700 sf	600 sf	1,500 sf	900 sf	2,300 sf	**2,100 sf**	**1,200 sf**	**1,900 sf**	**500 sf**
Holdrooms/Gates	24,400 sf	3,300 sf	10,700 sf	10,100 sf	7,200 sf	**21,100 sf**	**13,700 sf**	**14,400 sf**	**17,200 sf**
Public Space	38,600 sf	10,600 sf	9,000 sf	7,400 sf	10,200 sf	**28,000 sf**	**29,600 sf**	**31,200 sf**	**28,400 sf**
Transportation Security Administration (TSA)	5,100 sf	3,000 sf	4,400 sf	3,000 sf	4,500 sf	**2,100 sf**	**700 sf**	**2,100 sf**	**600 sf**

Source: RS&H, 2022

FIGURE 16
TERMINAL BUILDING DEFICIENCIES



Source: RS&H, 2022

The nine unsatisfactory areas of the terminal were discussed with Airport management and validated as areas that had become increasingly noticeable for not adequately meeting passenger demand and/or creating operational challenges. It should be noted that each of these areas of the terminal is interrelated and cannot be examined independently. As passengers flow through the building, each area will impact the next area downstream in the process. The following describes each of the nine areas in the terminal. Each description includes an explanation of those operational considerations that must be considered.

1.4.1.1 Airline Space:

Airline Space includes airline ticket counters, self-service kiosks, queue areas, and airline ticket offices. These areas are located on the non-secure side where passengers check in, obtain boarding documentation, and check bags. At TOL, the airline space is oversized in all areas. The ticket counters, sized for numerous airlines to use simultaneously, are currently used only by a single airline. Airline Ticket Offices (ATO) are also provided for each airline. Only one airline currently serves the airport; however, the final plan should incorporate flexibility and easy expandable options as it is expected that additional airlines will return to TOL during the planning period.

1.4.1.2 Airport Space:

This section details the areas used by the Airport to operate TOL. Facility requirements for these areas are based on input from the airport authority, and their current space allocation is adequate for their needs. These spaces include badging, conference rooms, offices, and operations.

1.4.1.3 Baggage Service:

Outbound passengers with checked baggage proceed to the check-in counters, where their bags are tagged and placed on a conveyor belt behind the counters. The baggage handling system moves the baggage to the TSA screening room, through the screening device, and outside to the outbound baggage sorting area, where the bags are loaded on the appropriate carts and taken to the aircraft.

Inbound baggage is taken off the aircraft, placed on carts, and taken to the inbound baggage devices, consisting of two flat-plate conveyor belts connected to each baggage claim carousel. Baggage claim is the area in the terminal where arriving passengers retrieve their checked baggage. This area includes the two revolving flat-plate baggage claim devices and the area surrounding the device. At TOL, the area is oversized for the current conditions but will be adequately sized for the High 2041 schedule.

1.4.1.4 Building Systems:

Mechanical systems consist of all the utility areas needed to allow the building to function correctly. These areas include electrical, plumbing, mechanical, telecom, support, and janitorial areas. The consensus is that most of the components are either beyond their useful life or are not code compliant and require upgrade or replacement. While more than adequate, the program space is divided into poorly located rooms, some of which are undersized. The airport Staff has listed these items to be considered in the design processes.

- Feasibility study of geothermal systems and VALE eligibility.
- Integration of visual paging, hearing loops, and the FIDS system.
- Ensuring that the fire alarm system is separate but prioritized with our PA system.

1.4.1.5 Concessions:

Concessions planning is essential to the overall terminal program because of its impact on airport revenue and passenger convenience and satisfaction. Concessions programs are typically calculated based on annual enplanements and can be broken down into four categories: Food and Beverage, Convenience Retail, Specialty Retail, and Services. For this analysis, all concessions are grouped. Typically, airside concessions are a larger percentage of the program versus the landside due to the nature of passengers spending more time post-security.

At TOL, the concessions program is oversized in square footage. However, the airside layout creates inefficiencies which can make the area feel smaller than it is. Currently, at TOL, the concessions area is set up as a horseshoe, with a bar/restaurant on the south, a pizza stand on the east, and a Subway and coffee shop on the north. Passengers looking to utilize the services here proceed into the open area in the middle, select one of several stanchioned queues, and wait for their meals. In periods of high demand, passengers are queued up adjacent to the seated bar patrons which, combined with some clothing racks and sundry stands, can make the area feel very confined. TOL has set up tables for passengers to eat that are outside of the concessions area, which alleviates the congestion at peak times.

Successful concessions programs spread the food and drink out in various parts of the facility. Newsstands and sundries are along the main circulation, while bars are becoming more intermingled in the holdrooms. Many airports utilize these types of holdroom bars as additional holdroom seating, where passengers often pick a seat and stay until boarding. These concepts help disperse the concessions crowds throughout the terminal, allowing each type of concessions program to have its own identity and give passengers a sense of space.

The future of passenger terminal concessions is leaning more towards self-service, either through online pre-ordering, tablet ordering, or upscale vending machines. Many bars and restaurants examples interspersed throughout the holdrooms have tablet ordering where food comes from a central kitchen, which saves space in the passenger areas. There are airports throughout the world that are trialing automated concessions delivery systems, which consist of automated trolleys that deliver items to passengers anywhere in the terminal. These technologies are in their infancy, but developments are being made.

Concessions bring in substantial revenue through food and drink sales at unique and casual settings. Passengers are inclined to spend for non-standard offerings, such as exotic cuisine, or ‘pub-fare’ branded by a celebrity chef. While these are good for passengers who come to the airport early to relax and enjoy the experience, there is also room for grab-and-go as many flights either do not offer food or offer highly priced selections.

1.4.1.6 Ground Transportation:

The ground transportation program in this analysis consists of rental car and shuttle services located within the passenger terminal and associated queue space. This space is oversized but should be sufficient for the High 2041 schedule.

1.4.1.7 Holdrooms:

The holdroom is where passengers congregate on the sterile side of the terminal to wait and board their aircraft. These areas include seating space, a standing area, an airline boarding podium, a queue area, and circulation for enplaning and deplaning passengers. Sizing is determined based on the type of aircraft expected to use each gate and considers space required for airline staff podiums and associated support areas.

At TOL, the holdroom area is significantly oversized since it serves as a common area for the three current gates and the two former gates found on the western side of the terminal. In all planning schedules, the holdroom shows to be oversized. Therefore, careful consideration will be taken on how to utilize different areas.

1.4.1.8 Public Space:

Public spaces in the terminal incorporate all circulation areas used by the public, as well as airside-to-landside exit lanes and restrooms. At TOL, the landside circulation is oversized, as it was designed to accommodate multiple simultaneous airline flights. Currently, the landside circulation area remains mostly uninhabited with sparsely placed bench-seating accompanied by numerous structural columns. The airside circulation is also oversized, as there is a hallway connecting the former western gates and a hallway connecting to the east terminal section, which has two levels. Overall, the terminal's program areas are vastly spread out, creating an expansive sprawling facility. This design creates multiple inefficiencies in circulation and public space. The restrooms at TOL need to be appropriately sized for peak-hour demand and accommodate all ADA provisions.

1.4.1.9 Transportation Security Administration (TSA):

After completing the check-in process, passengers proceed to the security screening checkpoints (SSCP). Security screening is regarded as a significant "pressure point" in terminal facility planning as it must serve all passengers and employees going from the landside to the airside. The SSCP program for a terminal of this size consists of a standard template with either single or dual inspection lanes, queuing area where passengers line up for document check, and the composure area where passengers re-arrange their belongings before heading to the gates. The TSA policy is that these lane configurations can be further enhanced for higher throughput rates by utilizing automated technology, and these allowances are incorporated in current planning standards.

TSA is also responsible for the baggage screening system behind the check-in counters. Once the airline agent tags a checked bag, it is placed on a conveyor belt and taken to the screening room. The bags are screened for explosives and other hazardous materials before being cleared and sent on for sortation.

At TOL, the SSCP is adequately sized with two screening lanes; however, typically, only one lane is used. This has provided a significant chokepoint as wait times can be long, extending out of the designated stanchioned queue area. While upgraded equipment with higher throughput will help, both lanes need to be operated to meet the demand. Furthermore, upgrading and preserving space for additional TSA screening equipment should be included in the terminal design phase. TOL does not have a recomposure area after each screening lane. This creates congestion as passengers struggle to collect their belongings

and not block the circulation path. Finally, the location of the SSCP at TOL creates further issues. Its central position between other program areas prevents it from current & future expansion possibilities.

1.4.2 Federal Inspection Services (FIS)

The Port Authority has expressed interest in the presence of an FIS at the airport for potential flights to leisure destinations in the Caribbean and Mexico. The Port Authority presently has an FIS established for maritime traffic at the ports, so a relationship with the United States Customs and Border Protection already exists. The airport facility would be sized to accommodate one flight at a time and adhere to the 'bags-first' arrangement of passengers initially retrieving their checked baggage and then proceeding to primary inspection. The presence of an FIS will require one gate to be converted to a swing gate to allow international arriving passengers to remain sterile until primary inspection.

1.4.3 Airside Components

Airside components include aircraft aprons and aircraft gates. The gates should be within a short distance of the terminal building and provide ADA accessibility between the aircraft and the building. The analysis for total apron space began with the requirements necessary to provide four aircraft gate positions large enough for the Boeing B737-900ER and Airbus A321neo aircraft (which are all Aircraft Design Group (ADG) III aircraft). While these aircraft are not specifically in the flight schedules, it is appropriate to plan for the most significant aircraft type for that ADG. While the primary focus of this study is the passenger terminal facility, **Figure 2** illustrated that the airside apron is more than adequate to accommodate the planning levels discussed earlier in this section.

1.4.4 Landside Components

Landside components of the passenger terminal include the terminal roadway loop, terminal curb, and vehicle parking areas. The sizing of the terminal curb and parking areas are based on various planning parameters and needs specific to a region's passenger characteristics. The terminal roadway must be sized appropriately to accommodate vehicle parking and the terminal curb. As illustrated in **Figure 4** the landside components at TOL are considered adequate for the existing and future passenger demand, and the study will continue to focus primarily on the passenger terminal facility. However, as part of the design phase, the following items should be considered:

- Consideration of raised crosswalks and ramped curbs.
- Ensure that parking and front drive are configured to allow traffic flow during an elevated threat level (300' setback).

1.4.5 Terminal Area Programming Summary

In summary, the Terminal Area at TOL comprises 60 acres of parking lots, terminal roadways, the airside terminal apron, and the passenger terminal building. The existing airside apron, terminal roadways, and parking lots are sufficient to meet passenger demand, but the passenger terminal building does not. The existing passenger terminal building has sufficient aggregate space to accommodate the current passenger activity, however, the allocation of space is inadequate to meet existing and future needs. Furthermore, the age and condition of the building's infrastructure have outlived its useful life and should be replaced. Based on the current utilization and condition of the existing facilities, the commercial passenger terminal building requires significant renovations to enhance the safety and security of the

facility for passengers now and in the future. It is recommended that TOL consider the construction of a new commercial passenger facility or renovation of the existing facility to provide the ideal LOS to current and future passengers. The above analysis determined that these components within the existing terminal facility are deficient in meeting these goals. Based on the passenger demand and airline operation forecast, it is determined that a 58,900 – 74,800 square foot facility would be necessary to meet the anticipated base and high demand scenario in 2026, respectively, and a 67,600 - 80,800 square foot facility would be necessary to meet the anticipated base and high demand scenario in 2041, respectively.

1.5 TERMINAL AREA ALTERNATIVES

This section will discuss alternatives for renovation of the existing terminal as well as determining a site for a new-build facility. Based on the passenger demand forecasts discussed earlier in this chapter, it was determined that a 59,000 square-foot facility would be necessary to meet the short-term demand and be expandable to 80,000 square-foot to meet the demand scenarios anticipated in 2041. The concepts shown in this section aim to provide layouts that can be expanded to accommodate future growth.

New-build concepts included in this report show the proposed site alternatives for a terminal facility. Prior to any design, choosing the proper site is most important, and that requires analysis of existing infrastructure, safety areas, and geographic constraints.

The renovation concepts show ideas utilizing the existing facility. There are several parts of the terminal that are unused and past their useful life span, and by removing these elements, short term footprint reduction and rearrangement of space can be accomplished. Future facility growth can be accomplished, when needed, by having a clean building edge to expand from for program elements such as outbound baggage sorting, inbound baggage service and claim, ticketing, and holdrooms; to name a few.

1.5.1 TLCPA Vision

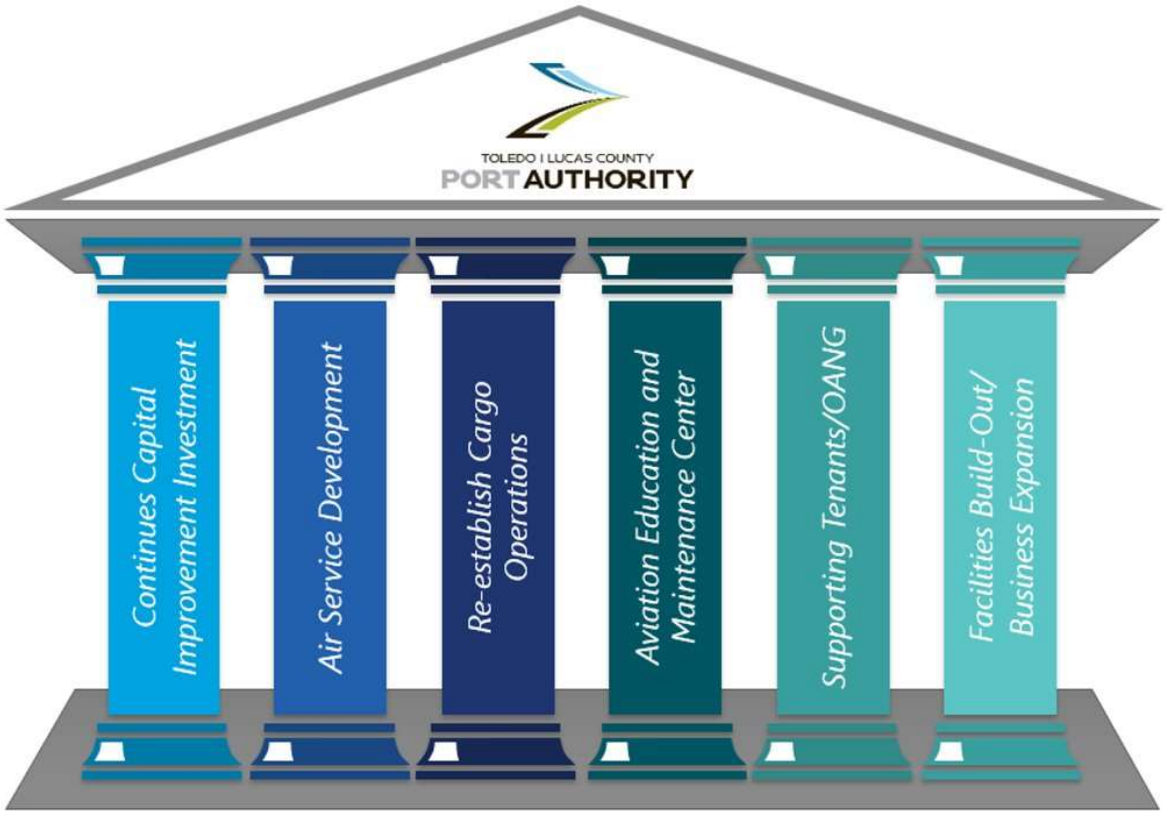
The TLCPA has an established vision, as outlined in **Figure 17,** and has developed airport-specific goals to better serve Northwest Ohio. These goals include sustainability of future infrastructure, accessibility for all airport users, and flexibility to be future-ready.

Sustainability of future infrastructure describes the intent to modernize the inner workings of the facility to current and projected standards, including the use of efficient electronics, natural light, and geothermal engineering. Accessibility for all airport users intends to make the airport usable for all people from getting to/from the airport, to navigating the facility from drop-off to departure, and arrival to pick-up.

The flexibility to be future-ready describes the intent to leave the facility larger than the forecasted program to allow for near-term airline growth through increased service by existing carriers and/or new entrants. This flexibility to provide growth addresses future visioning provided by the Port Authority Board and airport staff discussed at the March 17, 2023, Board meeting. This vision intends to renovate the existing facility and provide amenities within the existing terminal footprint to attract additional carriers and flight services. The TLCPA's vision for the airport aims to optimize the marketability of the existing terminal facility and not incorporate a reduction of the overall terminal footprint.

These goals have provided some direction in the preference to renovate the existing facility versus replacing it with a smaller, new facility.

FIGURE 17
TLCPA ESTABLISHED VISION

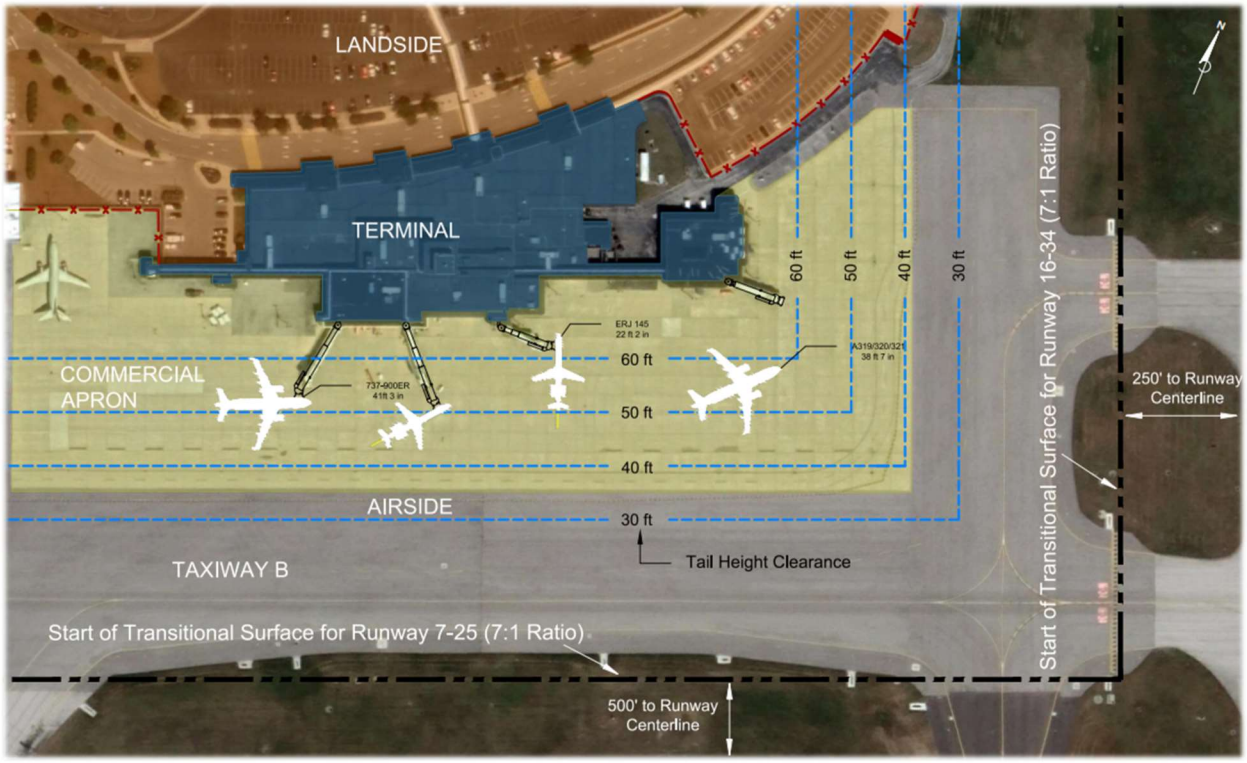


Source: TLCPA

1.5.2 Site Constraints

Though the site has an abundance of space, various constraints exist which must be considered in the development of terminal area concepts. As shown in **Figure 18**, the site is constrained by existing landside access to the north, existing cargo facilities to the west, a taxiway and runway to the east, and a taxiway and runway to the south. The terminal and apron must be set back from Runway 07-25 and Runway 16-34 sufficiently to ensure the Part 77 transitional surface, extending perpendicular to each runway up and out at a 7′ to 1′ slope, is not impacted. The required setback is based upon the tail height of an Airbus A320 aircraft, which is the tallest aircraft that is expected to service the passenger terminal at TOL in the future. It was determined that Terminal Instrument Procedures (TERPS) surfaces will not be impacted by any of the proposed terminal development alternatives within the site.

FIGURE 18
EXISTING SITE CONSTRAINTS



Source: RS&H, 2023

1.5.3 New Build Site Concepts

In order to best determine a site for a new-build facility, the following points were used to assist in the decision-making process.

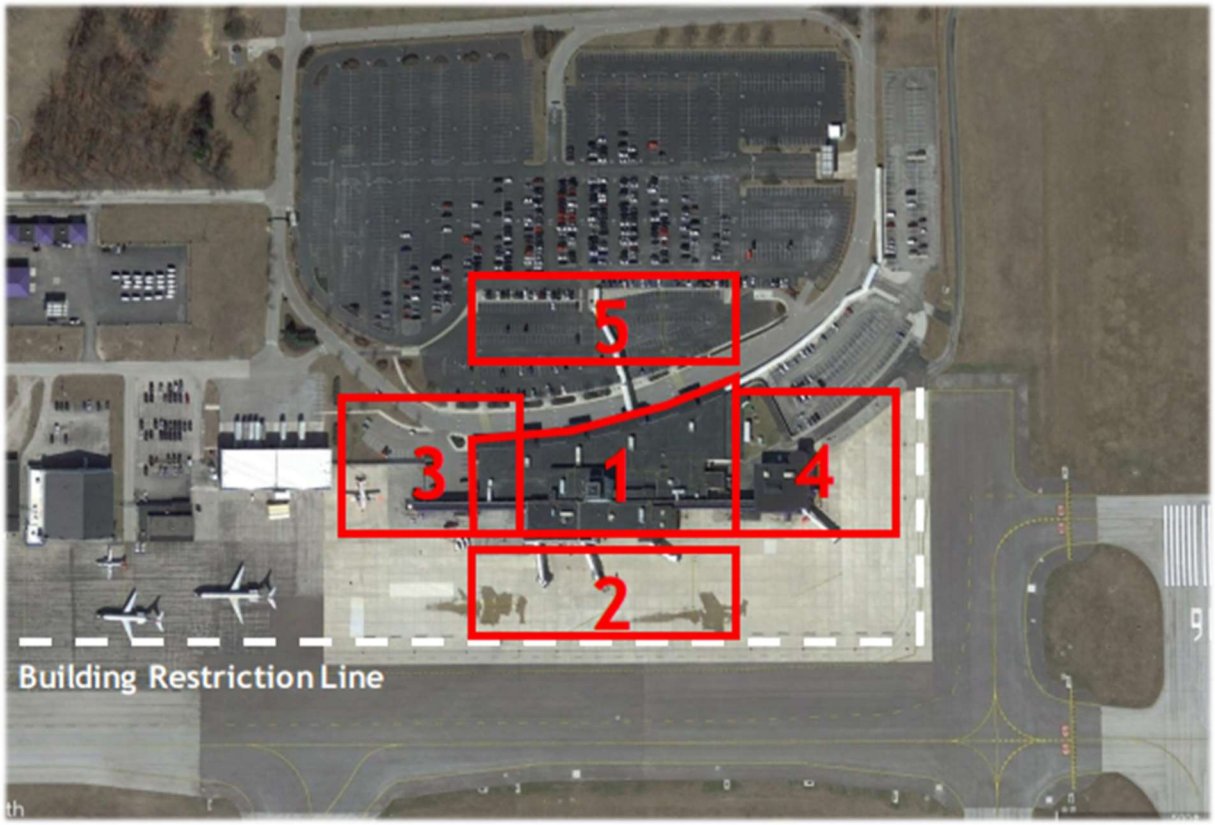
Initial key evaluation points looked at sites that would improve airfield safety. As discussed in **Section 1.5.2**, FAA Part-77 transitional surfaces determine the safety distances and heights that affect ATCT visibility lines, building restriction lines (BRL), and aircraft tail height limitations. Should a new-build facility be the preferred development option, careful consideration of these surfaces is required for terminal siting to maintain flexibility in accommodating a large variety of aircraft types. The site locations have a further effect on the design of the facility, as ATCT sight lines and compliance with the 40' BRL and aircraft tail heights will determine the extents of the structure and placement of each aircraft parking position.

A new-build passenger terminal facility would incorporate modern infrastructure, including environmental sustainability, energy efficiencies, and improved airport access. The Leadership in Energy and Environmental Design (LEED) certification process outlines numerous standards that designers and operators can adopt to utilize modern design and engineering technologies to develop and maintain and efficient facility. The terminal program layout would be arranged to provide the most effective and efficient means to move through the facility, providing ease of access from curb front to the aircraft and back again.

The placement of the terminal on each site would be determined by its ability to accommodate phased expansion. As passenger numbers grow, certain elements of the facility program become inadequately sized, so developing a layout that can easily expand at once, or in phases, is important.

Figure 19 shows the five new-build site locations in relation to the existing facility. As shown in the exhibit, each location makes use of the existing landside access and infrastructure. Further evaluation of each site is provided in this section.

FIGURE 19
NEW-BUILD SITE LOCATIONS



Source: RS&H, 2022

1.5.3.1 Site 1

This site is the location of the existing terminal, and while difficult to phase, would make use of the existing landside infrastructure almost exactly as it is currently used. Additionally, the apron infrastructure would remain as well. Careful consideration should be taken to assess whether it would be costly to reuse the existing facility should this site be preferred.

1.5.3.2 Site 2

This site builds a new facility to the south of the existing terminal. While phasing the project would be less complex as on site 1, there would be complications with the apron and location of aircraft. Numerous Part 77 surfaces, including the 40' BRL, would make aircraft parking around the proposed terminal a difficult task.

1.5.3.3 Site 3

This site builds a new facility to the west of the existing terminal, adjacent to the ticketing hall. The benefit to this site is that it can be constructed while the existing facility is in use and can utilize the existing roadways and parking facilities. Expansion would be blocked to the west, due to a cargo facility, so the only option for expansion would be eastward over the site of the existing terminal once it is demolished.

1.5.3.4 Site 4

This site builds a new facility to the east of the existing terminal, adjacent to the baggage claim facility, and on the site of the east holdroom. This site, like Site 3, can be constructed while the exiting terminal is in use, and can utilize the existing roadways and parking facilities. Expansion would only be possible to the west, as the east is blocked by the BRL, as well as other Part 77 and airfield safety surfaces.

1.5.3.5 Site 5

This site builds a new facility in the current short-term parking lot in front of the existing terminal. The size of the proposed facility would not require extensive amounts of parking area to be repurposed, and there is plenty of long-term parking area available to convert to short-term. The curbside access portion of the roadway would have to be realigned, but once completed, the new terminal would be able to expand east, south, and west. There would be more apron area for a variety of aircraft parking options, as well as an area for de-icing, and RON's.

1.5.3.6 New-Build Summary

With each of the proposed site options for a new facility, several additional tasks are needed to accommodate the new terminal site and allow the remaining FAA air traffic control tower (ATCT) and TLCPA offices to remain in operation. These tasks include partial demolition of the terminal facility to accommodate the new building, enclosing remaining portions of the existing building, rerouting building systems to accommodate the partial demolition, reworking airfield pavement areas, and rerouting site utilities.

Conceptual budgets for a new terminal facility are difficult to determine without a preferred layout, scope, and full estimate. Ranges for constructing the new minimally-recommendation 59,000 square foot terminal facility (per the base aviation forecast) are approximated (in 2023 dollars) as follows: $65M to $80M for a new terminal facility (including partial existing terminal demolition); $10M to $20M for utility rerouting, roadway realignment and parking lot modifications; $5M to $20M for airfield improvements, and $40M to $50M for demolition of remaining portions of the terminal facility. Eligibility percentages will be impacted by this approach, which may increase the local share of funding a new terminal facility versus renovating the existing facility.

1.5.4 Preliminary Renovation Program Concepts

There are five options discussed in this section, four of which involve physical changes to the structure and shape of the building. The ideas behind the renovation concepts deal primarily with being able to utilize the existing facilities as much as possible by renovating parts of the facility that require the most work, repurposing parts of the facility that are in good condition and customizing the interior layout to best work around the existing infrastructure. While these layouts yield more square footage than what is recommended in the facility requirements, careful consideration is taken to balance demolition and construction, and reusing existing space to promote safe and efficient flow of passenger traffic. As with

any construction project, costs are associated with demolition and construction, so certain options try to leave as much of the existing facility in place as possible.

Option 1 represents the 'no-build' scenario and the reconfigurations shown in Options 2 through 5 have several design consistencies throughout. Due to the physical changes of the facility, the mechanical space is consolidated into fewer, more efficient areas, utilizing efficient, modern, and code-compliant equipment. The ticketing counters are consolidated to allow for reuse of the vacant areas, and as a result, the ticketing lobby will be able to reduce in size. The east holdroom and corridor, and the west gates hallway will be demolished as they are unused, and the restrooms in the central holdroom area will be expanded to fill out the space. The result of the footprint reduction will be a facility that is better suited for expansion of the inbound baggage and claim area, ticketing lobby, outbound baggage room, holdrooms, and restrooms.

Options 2 and 3 are centered on minimizing the overall site footprint by focusing on the necessary part of the structure and consolidating the program to make the best use of a leaner facility. These options are geared toward the base forecasts, they would reduce the amount of unused space, and would require more expansion work if passenger numbers grow beyond those numbers.

Options 4 and 5 focus on minimizing the demolition required and leaving most of the facility as it exists today. These options are designed for the high forecast and while they would be oversized in the short term, there would be less expansion-related construction taking place once the forecasted passenger numbers are met. When renovation work occurs, the excess space will allow the work to be phased such that disruptions to passenger operations will be minimized.

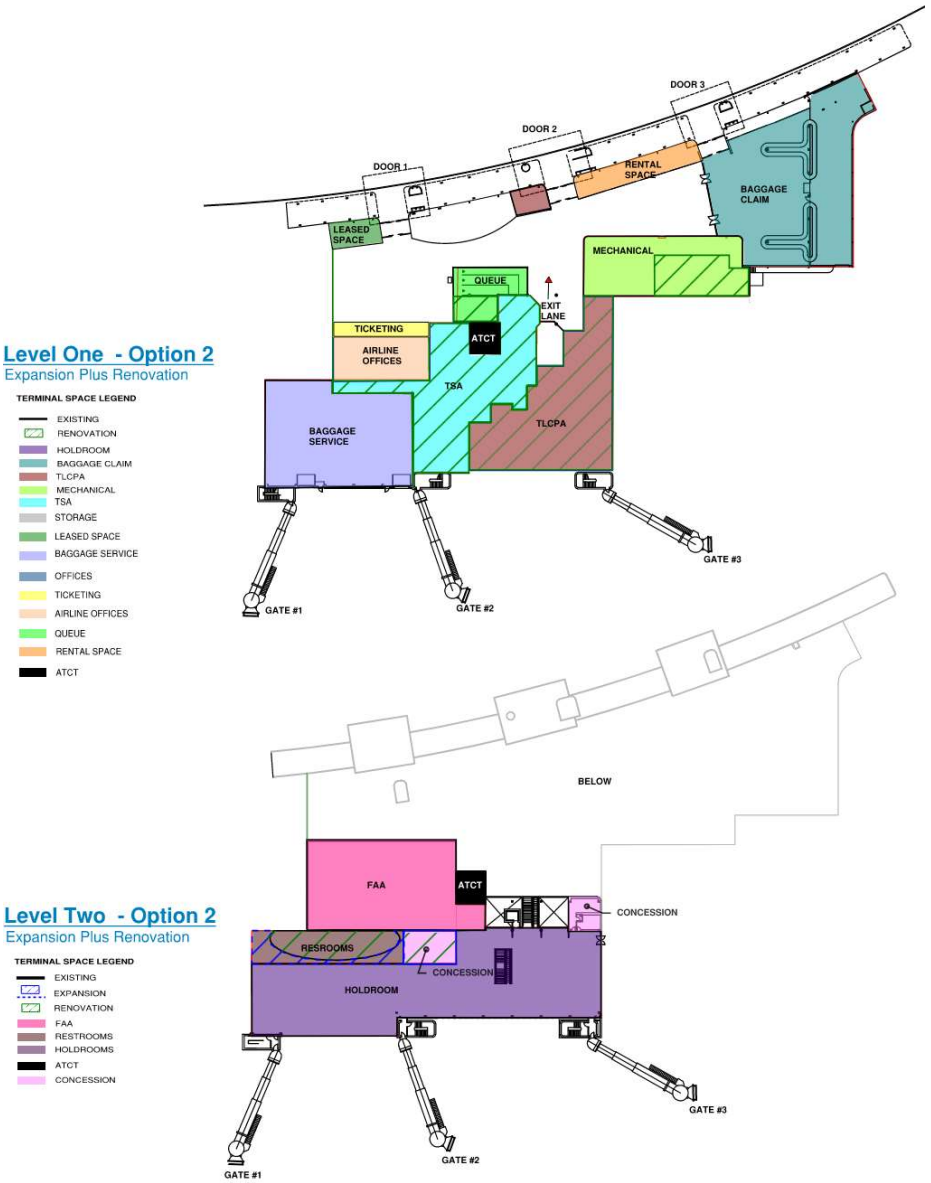
1.5.4.1 Option 1 – No-Build

The first option to consider is to leave the facility exactly as it is and focus solely on interior updates to infrastructure. The facility would undergo no demolition or new construction but would undergo minimal renovation work to bring the facility up to date based on the findings from the Facility Assessment. This option requires the least amount of capital expenditure but securing AIP funding could be more challenging as the eligibility of the proposed renovation work would need to be carefully considered.

1.5.4.2 Option 2 – Most Demolition

Option 2, as shown in **Figure 20**, was developed to simply reduce the footprint of the existing facility as much as possible, while leaving as much of the interior program intact. The most notable difference is that the TLCPA administrative space has been relocated to the west of its current location, filling in the hallways and unused space. The central holdroom area is left unchanged, but the concessions are moved to a larger, centralized location with better access from all gates. While the base forecasts only show the need for one gate, this provides some redundancy for irregular operations, especially since the area beneath the holdrooms is used for several important functions.

FIGURE 20
TERMINAL FACILITY ALTERNATIVES – OPTION 2

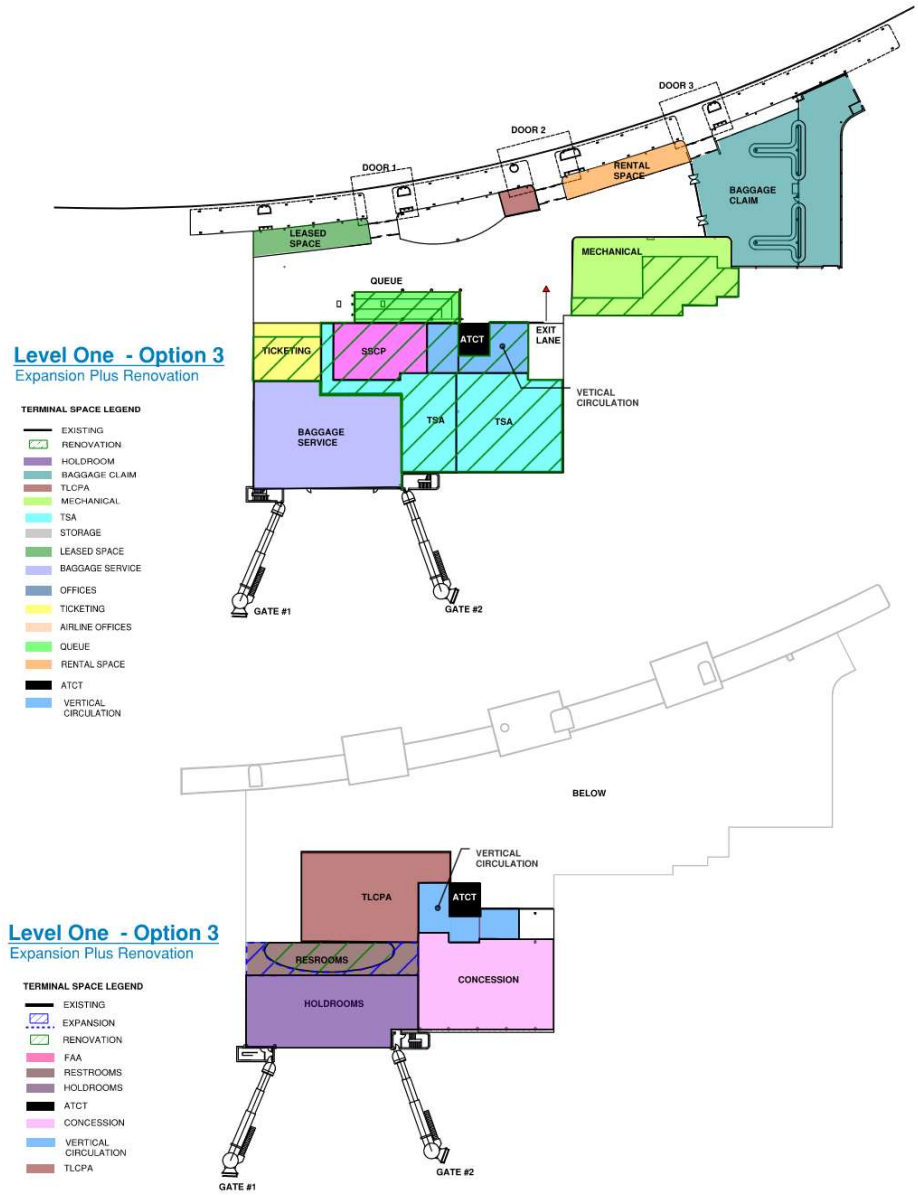


Source: RS&H, 2022

1.5.4.3 Option 3 – ATC/FAA Relocated

Option 3, as shown in **Figure 21**, reduces the footprint by rearranging some key program functions. This concept relocates the FAA to another facility most likely associated with a new ATCT. The former FAA area is repurposed for the TLCPA staff, whose original space is demolished. The SSCP is relocated and modernized, allowing for future expansion to the north, and a new vertical circulation core provides more effective access to the departure area. The holdrooms are reduced to two gates, and the concession program utilizes the former Gate #3 seating area. Arriving and departing passengers will pass through the concessions area like arrangements found in larger terminal facilities. Future expansion can build out to the east while still utilizing the concessions program already in place.

FIGURE 21
TERMINAL FACILITY ALTERNATIVES – OPTION 3

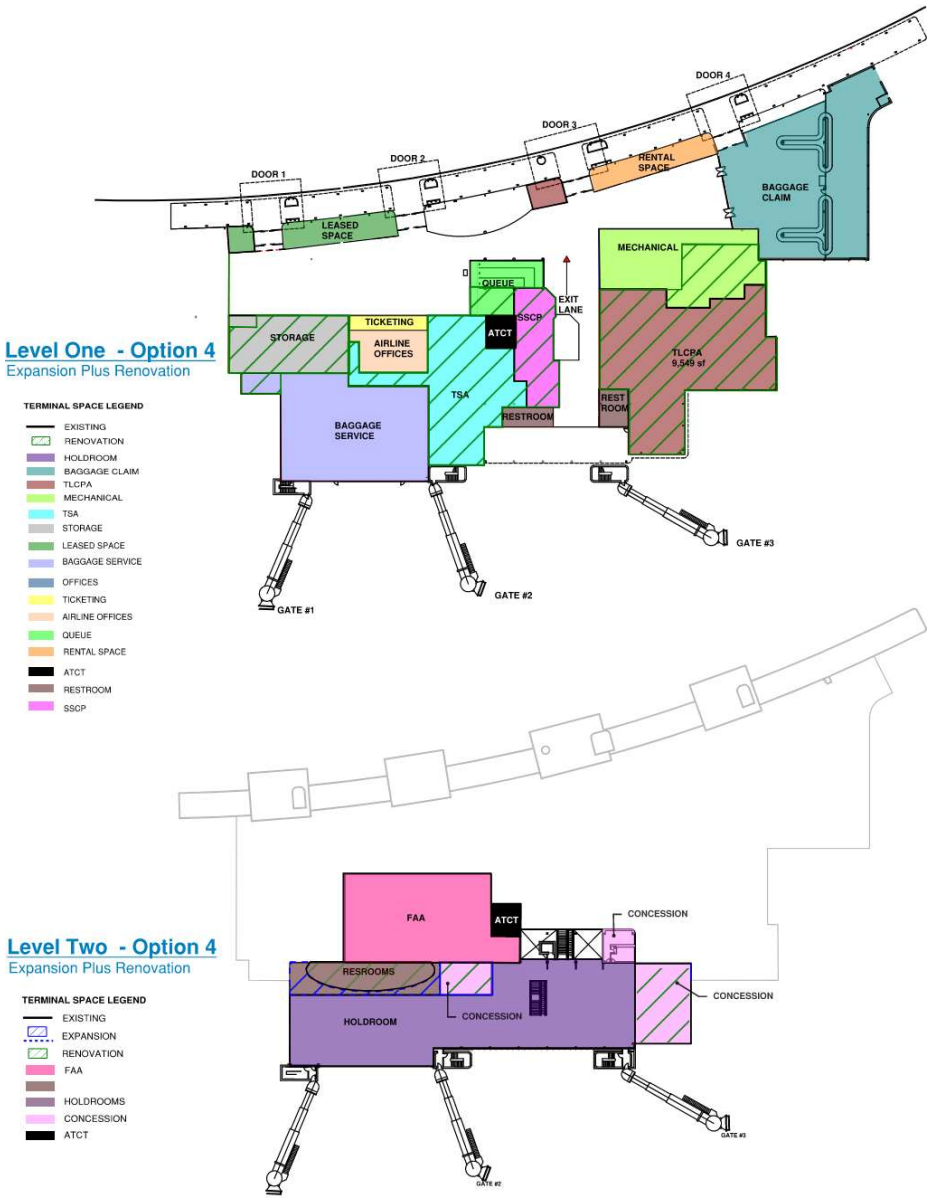


Source: RS&H, 2022

1.5.4.4 Option 4 – Minimal Reconfiguration

Option 4, as shown in **Figure 22**, was developed by reducing the amount of demolition work required. This concept leaves most of the interior program in place, with some minor adjustments and right-sizing. TSA makes use of abandoned offices adjacent to the SSCP, and the concessions program receives additional storage from the hallway that is closed off by the demolition of the east holdroom. Operational redundancy is maintained by leaving the holdroom as it exists today and keeping the three gates available.

FIGURE 22
TERMINAL FACILITY ALTERNATIVES – OPTION 4

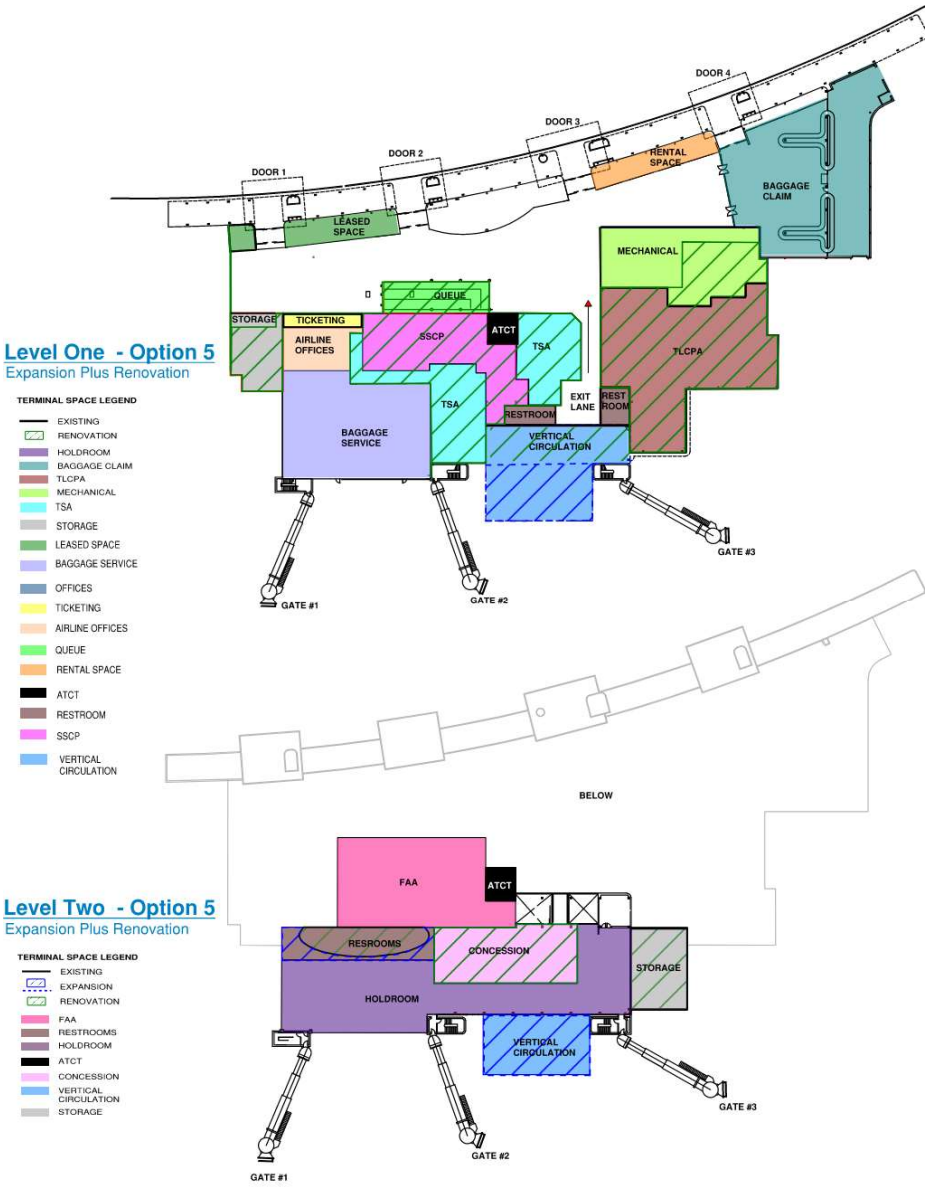


Source: RS&H, 2022

1.5.4.5 Option 5 – New Circulation

Option 5, as shown in **Figure 23**, was developed to minimize demolition work. In this layout, the SSCP is relocated and modernized to better accommodate future expansion and provides more area for passengers exiting the screening area. This option places the vertical circulation, both departing and arriving, in a new, glass structure built on the south wall between Gates #2/3. The city of Toledo is historically known for manufacturing, notably in the production of glass which bestowed the moniker "The Glass City" on Toledo. As a tribute to this, Option 5 would celebrate the city with enhanced glass elements giving passengers a great airfield view. The concessions program would be centralized in the holdroom providing more unobstructed access, and the restrooms would be expanded to better accommodate high-passenger loads.

FIGURE 23
TERMINAL FACILITY ALTERNATIVES – OPTION 5



Source: RS&H, 2022

1.5.5 Alternatives Evaluation

The alternatives described in the previous section were evaluated by RS&H and TLCPA staff on a range of factors, ranging from relocation of certain program elements, to cost and implementation efforts, to level of service and longevity. Each option had varying advantages and disadvantages and was scored based on a color-coded ranking system. **Table 6** evaluates the level of construction, costs associated with construction, and program locations for each option, while **Table 7** evaluates key program elements and ranks each option. Option 5 was selected by the TLCPA as the preferred path forward in the planning process discussed in the next section.

TABLE 6
ALTERNATIVES EVALUATION CHART – CONSTRUCTION, COSTS, AND PROGRAM

	Option 1	Option 2	Option 3	Option 4	Option 5
	'No-Build'	'Most Demolition'	'FAA/ATC Relocated'	'Minimal Reconfiguration'	'New Circulation'
Vertical Circulation	Existing	Existing	Relocated	Existing	Relocated
TLCPA Offices	Existing	Relocated	Relocated	Existing	Existing
SSCP	Existing	Existing	Relocated	Existing	Relocated
Concessions	Existing	Relocated	Relocated	Existing	Relocated
FAA/ATCT	Existing	Existing	Relocated	Existing	Existing
Number of gates	4	3	2	3	3
Exterior/Interior Demolition	Insignificant	Moderate	High	Low	Low
Exterior/Interior Renovation	Low	Low	Very High	Moderate	High
Exterior/Interior New-Build	Insignificant	Moderate	Low	Insignificant	High
Addresses Health/Safety Concerns					
Airport Operational Impacts					
Timely Implementation					
Demolition/Renovation ROM	Low	Moderate	Very High	Moderate	High

Source: RS&H, 2023

TABLE 7
ALTERNATIVES EVALUATION CHART – KEY PROGRAM ELEMENTS

	Option 1	Option 2	Option 3	Option 4	Option 5
	'No-Build'	'Most Demolition'	'FAA/ATC Relocated'	'Minimal Reconfiguration'	'New Circulation'
Ticketing					
Ability to Handle Long Term Needs					
Level of Service					
Expandability					
Security Screen Checkpoint (SSCP)					
Ability to Handle Long Term Needs					
Level of Service					
Expandability					
Vertical Circulation					
Ability to Handle Long Term Needs					
Level of Service					
Expandability					
Concessions					
Ability to Handle Long Term Needs					
Level of Service					
Expandability					
Holdrooms					
Ability to Handle Long Term Needs					
Level of Service					
Expandability					
COMBINED RATING	73%	64%	78%	60%	89%

Source: RS&H, 2023

1.6 REFINED TERMINAL ALTERNATIVES

With the footprint of the existing terminal facility already surpassing the programmable space required per the aviation activity forecast, as well as being located in the most desirable location for safe and secure transition between landside and airside operations, the TLCPA prefers to renovate the existing facility bringing the building up to current building and FAA design requirements. The preferred terminal renovation concept, selected by the TLCPA, is based on the previously discussed (**Section 1.5.4**) new-circulation option 5. This preferred concept, known as the refined development plan, was further refined as an implementable program with rough order-of-magnitude (ROM) cost estimates generated to establish a threshold by which future value engineering efforts could be made better suiting the proposed terminal facility to the vision, implementation, funding capacity, and future considerations of the TLCPA. This new baseline alternative is known as the refined redevelopment option and is further detailed below.

1.6.1 Redevelopment Plan

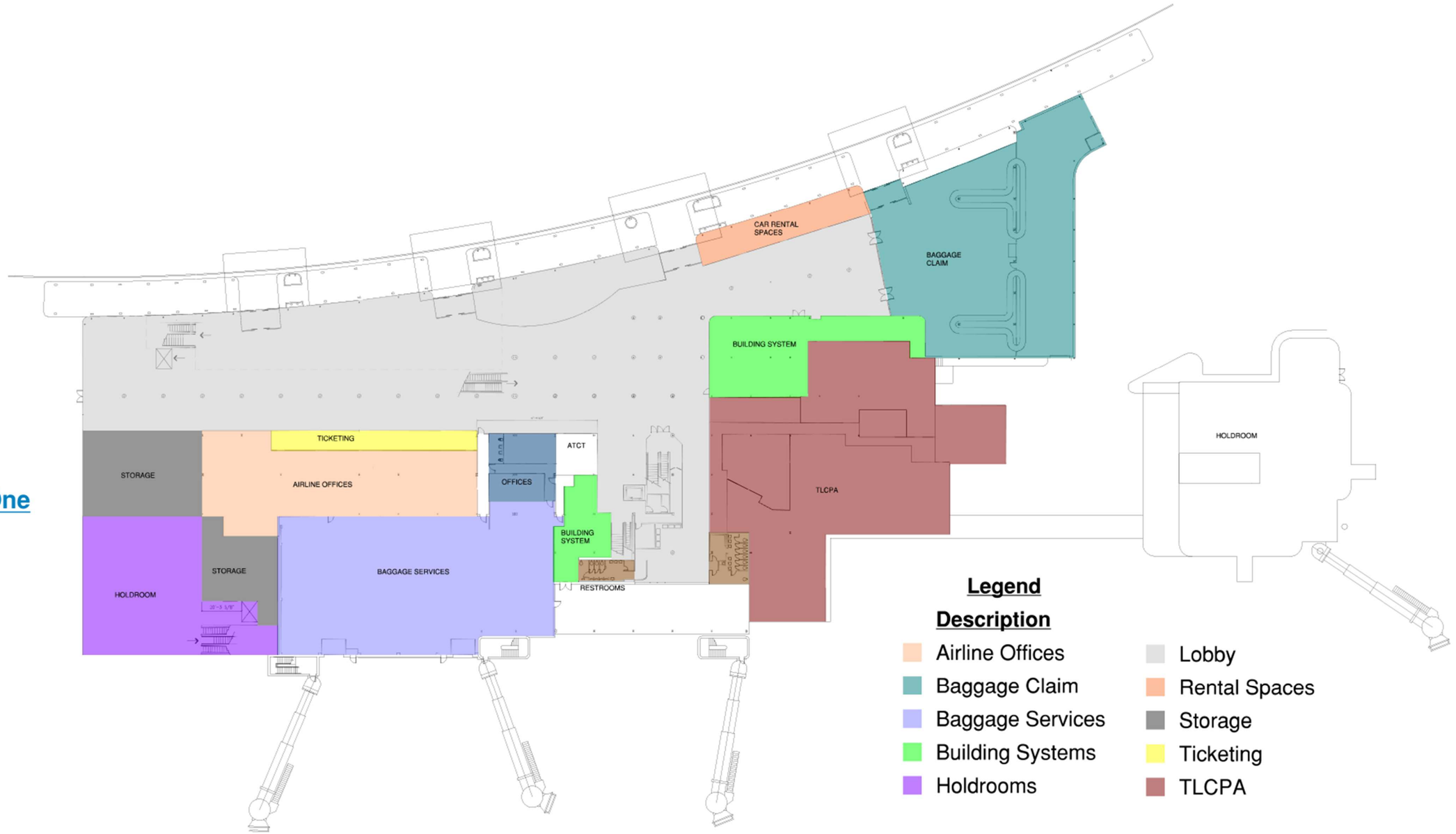
The aim of the refined redevelopment plan was to provide a conceptual program that could be visualized by the TLCPA serving as a design development "baseline." Input from the TLCPA during this programming stage prompted the creation of two alternatives further refining this option that are anticipated to serve as a blueprint leading into design phase of the proposed project. These two alternatives are further discussed later in this section.

1.6.1.1 Facility Layout

For the refined redevelopment plan, the overall footprint of the facility is left intact, except for the addition of a ground-level holdroom, and the demolition of the west pier. The interior floor plan is rearranged, similar to option 5, to make better use of existing space and provide for future expansion opportunities. The most notable addition to this hybrid plan, is the construction of a new modernized SSCP at the westernmost portion of the facility in a dual level construction which would place it on the second floor, while the first floor would be reserved for offices, storage, and a ground-level holdroom. The use of the east holdroom would remain dormant, however, it would be ready for use once demand increases. Below are the floor plans for the preferred alternative, **Figure 24** is level one, while **Figure 25** is level two. The ground-level holdroom on level one is sized for one large-narrowbody aircraft but can accommodate multiple smaller commuter aircraft if needed. The SSCP's relocation to the second floor reduces the congestion in the center of the terminal and allows opportunity to repurpose the area.

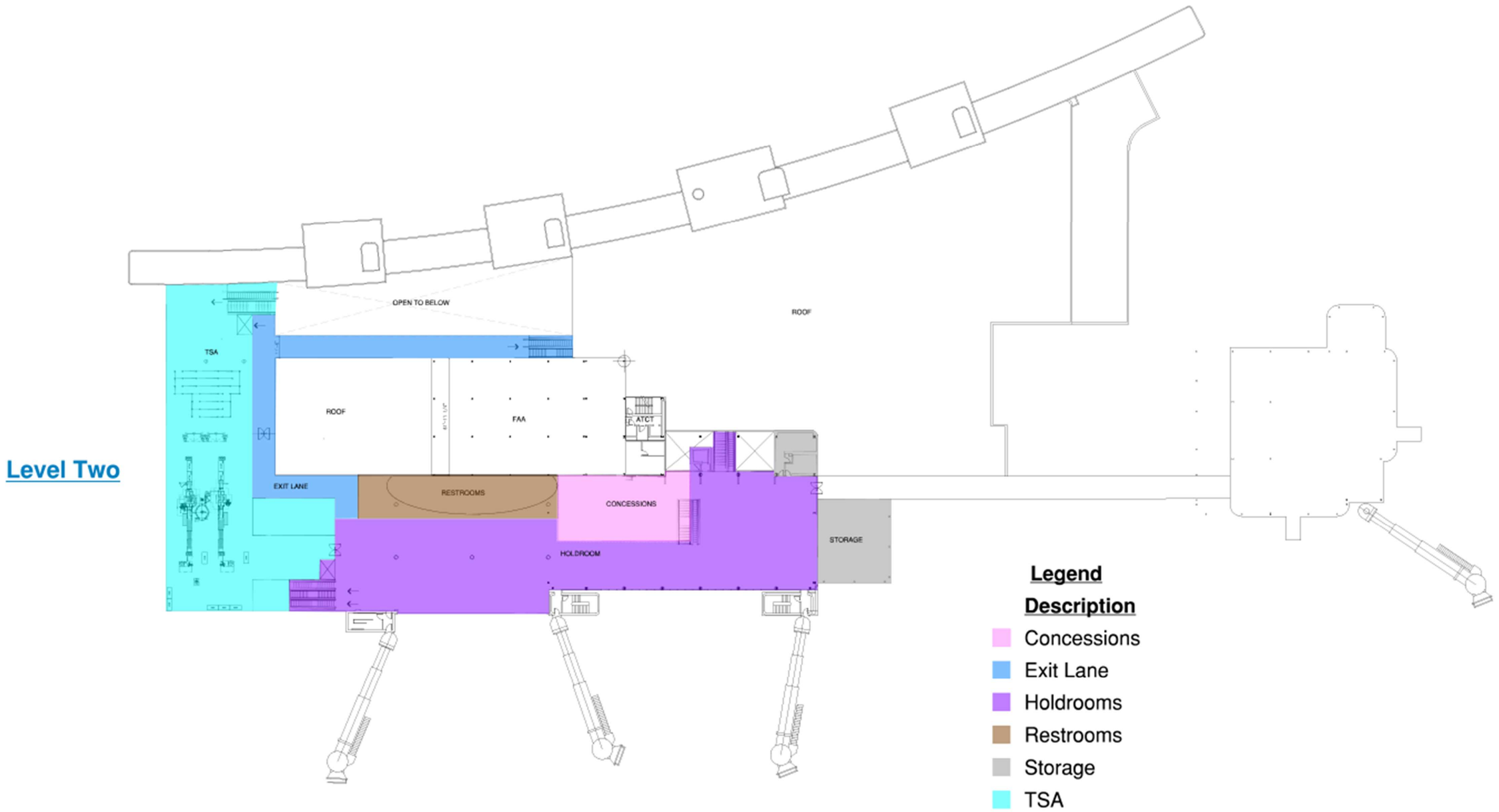
The level two floor plan shows the addition of the expanded SSCP on the westernmost part of the terminal. The space provided for the SSCP is able to accommodate the high-growth passenger forecast scenario and leaves potential for further expansion, aligning with the airport's vision. Additional changes to the second floor include expanded restrooms to better accommodate traffic generated from larger aircraft, and a relocated concessions footprint to the center of the holdroom so passengers have better unconstrained access to the concessions program. The exit lane will parallel the SSCP and bring passengers to the central lobby by a second story walkway along the open atrium of the ticketing hall, with vertical circulation adjacent to where the existing SSCP is located. The existing vertical circulation elements, such as the escalators in the middle of the holdroom currently used for departing passengers clearing security, will be removed.

FIGURE 24
REFINED REDEVELOPMENT OPTION – LEVEL ONE



Source: RS&H, 2023

FIGURE 25
REFINED REDEVELOPMENT OPTION – LEVEL TWO



Source: RS&H, 2023

1.6.1.1.1 Architectural Considerations

The renovation of the terminal is planned to incorporate elements of glass which not only pays homage to the city of Toledo as "The Glass City" but will open the facility to more natural light and modern aesthetics. Certain elements of the terminal can easily be enhanced by the presence of glass, including the ceilings by adding skylight windows, the elevators, and escalators by replacing existing devices with glass-enclosed equipment, and adding windows to existing walls. Additionally, the presence of glass provides natural lighting during daylight hours and natural heating in cold weather.

1.6.1.1.2 Airside

The airside component of the refined redevelopment option will be left relatively unchanged from its existing condition. If needed, ramp provisions for the ground-level holdroom to accommodate commuter aircraft will be included in the program.

1.6.1.1.3 Landside

The landside component of the refined redevelopment option, like that of the airside, will be left relatively unchanged. The Airport has requested dedicated areas for a cell-phone lot and a ride-share pick-up/drop-off area. These items are not directly related to the Terminal Area Plan and will be addressed the ongoing, root airport master plan update. Additionally, further enhancements for accessibility and safety will be made. These enhancements shall include relocating pedestrian crosswalks to align with terminal entry points, minimize curbs at passenger loading zones, widening walkways, consistent mounting heights for required signage, placement of service animal relief area closer to terminal, and related improvements.

1.6.1.2 Health and Safety

One of the primary components driving the renovation and modernization of the passenger terminal facility is bringing the health and safety elements up to current standards and providing for future enhancements. The Terminal Facility Assessment, which was completed in 2022, documented numerous elements within the facility that need modernization, including removal of materials to provide a cleaner air environment, replacing outdated equipment to install more efficient technology, and ensuring accessibility compliance to make using the facility a pleasant experience for all employees and passengers.

1.6.1.3 Adherence to Vision

The decisions behind the selection of the refined redevelopment option center around the adherence to the TLCPA vision for the airport, which is discussed in **Section 1.5.1**.

1.6.1.4 Preliminary Cost Estimate

Rough order magnitude (ROM) cost estimates were generated for the refined redevelopment option. The estimates were broken into landside site work, terminal building renovation and construction, upgrades in security and information technology, and passenger boarding bridge equipment, along with the associated program engineering and construction fees. Impacts to existing airside facilities are assumed to be minimal per the program scope and thus are not included in these cost estimates. Landside site work includes the modifications to the existing terminal loop road, parking lot, associated curbs and gutters, as well as changes in landscaping, lighting, striping, and other general construction items. The terminal building construction category includes the costs of reconfiguring a 139,000 square foot terminal with full fit out. details the ROM cost estimate for the refined redevelopment option. All estimates' values were

increased by a constant 10 percent escalation rate consistent with industry pricing trends for calendar year 2028, the proposed last year of project construction at the time of this writing. The full, detailed cost estimate for the refined redevelopment option can be found in **Appendix A**.

TABLE 8
ROM PROJECT COSTS – REFINED REDEVELOPMENT OPTION

	DEVELOPMENT AREA	QUANTITY	UNITS	UNIT PRICE (2028 ADJUSTED)	TOTAL (2028 ADJUSTED)
New Terminal Addition					
1	Partial Demolition of Terminal	1	LS	$1,926,000	**$ 1,926,000**
2	New Addition	21,964	SF	$1,771	**$ 38,907,000**
Existing Terminal Renovation					
3	Building Envelope Replacement	1	LS	$12,249,000	**$ 12,249,000**
4	Plumbing Upgrades, Fire Sprinkler Modifications, Restroom Renovation/Expansion	108,773	SF	$48	**$ 5,175,000**
5	Mechanical System Renovation	108,773	SF	$118	**$ 12,816,000**
6	Electrical System Renovation	108,773	SF	$88	**$ 9,585,000**
7	Technology System Renovation	108,773	SF	$69	**$ 7,542,000**
8	Interior Renovation of Existing Finishes	108,773	SF	$177	**$ 19,278,000**
Sitework					
9	Sitework Improvements	1	LS	$324,000	**$ 324,000**
10	Add for Glass Jet Bridges	3	EA	$2,002,500	**$ 6,003,000**
11	Replace Pedestrian Canopies	766	LF	$2,432	**$ 1,863,000**
	Total Construction ROM Estimate - 2028 Adjusted:				**$ 115,668,000**
12	Engineering Design + Contingency				**$ 12,852,000**
	Total Program ROM Estimate - 2028 Adjusted:				**$ 128,520,000**

Source: McGuiness Unlimited, Inc./RS&H, 2023

1.6.1.5 Evaluation and Further Refinement

Through the Terminal Building Assessment and the Aviation Activity Forecast, the TLCPA determined the size of the existing terminal facility is more than enough to protect for future expansion with preference for a renovation and modernization project. The refined development option achieves the vision of the TLCPA in modernizing the terminal as well as improving efficiency and level of service for passengers. However, as this concept more than doubles the space required per existing passenger activity (58,900 SF) as well as exceeds the projected space need in the high growth forecast scenario (80,800 SF) by 38 percent, the TLCPA does not feel the projected cost or surplus of renovated space is justifiable. Key elements established in the refined redevelopment option that closely align with the envisioned program were carried forward into two derivative alternatives. These alternatives combined advantages of both new-build and renovation techniques but were focused on slimming the program to the needs provided in the Aviation Activity Forecast.

1.6.2 Alternative 1 – New Build Integration

The TLCPA has continued to promote the airport and greater Toledo metropolitan area as not only the gateway to northwest Ohio, but also a key neighbor to large metropolitan service areas that have more congested airspace (i.e., Detroit and Cleveland). As discussions and growing relationships continue to develop with low-cost and ultra low-cost carriers, the TLCPA believes growth in the near-term is very possible with a new airline/market as well as potential for the return of a regional legacy service largely attributed to the COVID-19 pandemic. The availability of a terminal already able to accommodate growth would present a huge advantage and selling point for the airport.

Alternative 1 creates a hybrid approach with a new terminal, constructed to support the needs of the aviation forecast, constructed within the footprint of the existing terminal and integrated with a portion of the current facility to remain.

1.6.2.1 Facility Layout

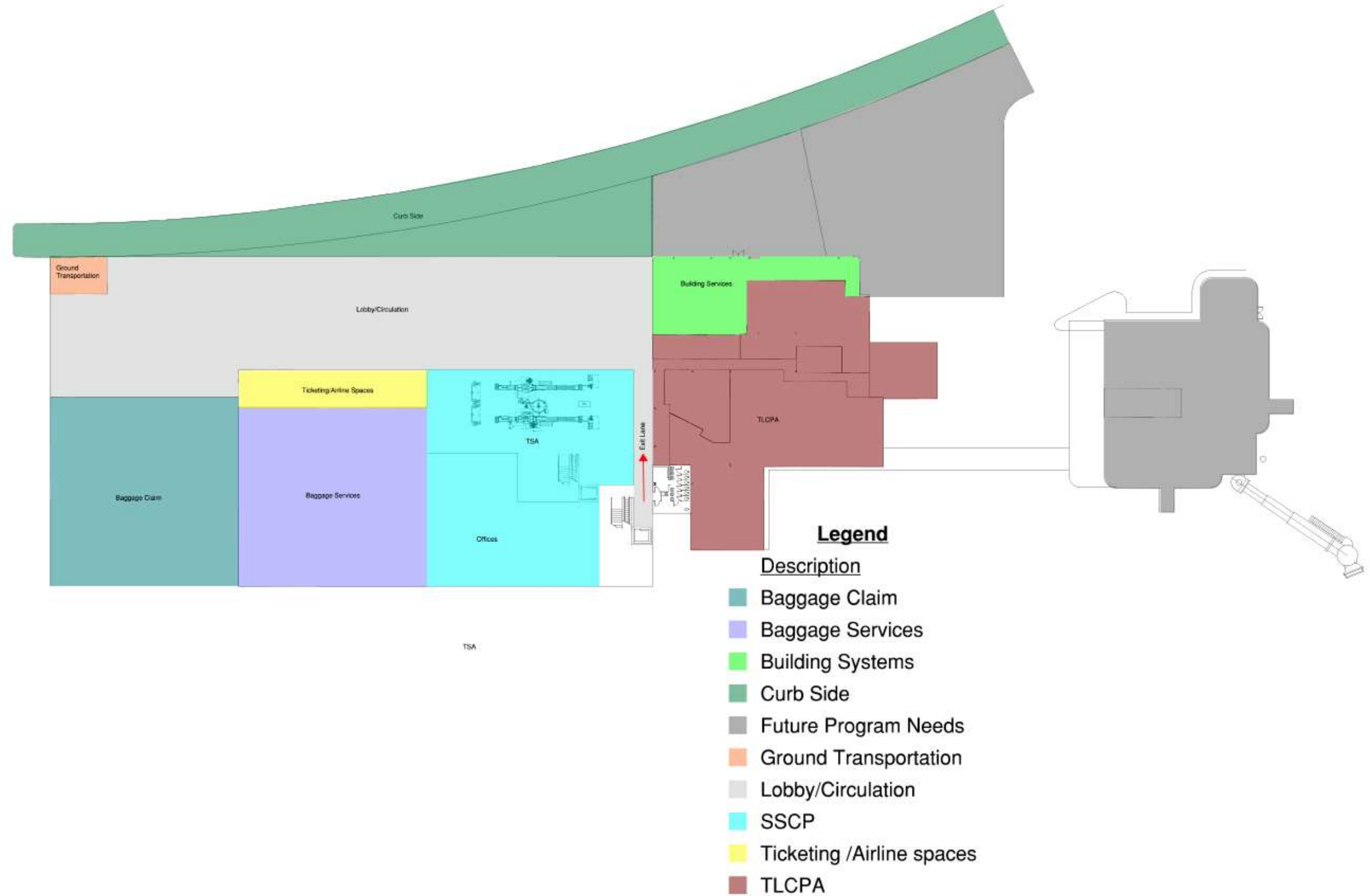
With the existing terminal serving as a longitudinal barrier between landside and airside facilities, the approach of Alternative 1 would essentially construct a new facility on the existing western terminal footprint that would include all passenger service facilities with the existing eastern footprint to remain inclusive of mechanical/building support system space, airport and stakeholder administrative spaces, and storage/room for eastern expansion. The FAA's ATCT, currently in the middle of the existing terminal, serves as a conceptual "dividing" of proposed new construction versus renovation spaces. **Figure 26** and **Figure 27** depict the proposed layout for Alternative 1.

As eligibility of project costs participating in federally-funded projects is often dependent on space that is both accessible to the public and non-revenue generating or may be common use to airlines, Alternative 1 would permit the TLCPA to maximize funding support of the new terminal and related passenger services, while establishing a separate scope of renovation for those spaces not related to the public and thus not as likely to receive funding support.

1.6.2.2 Health and Safety

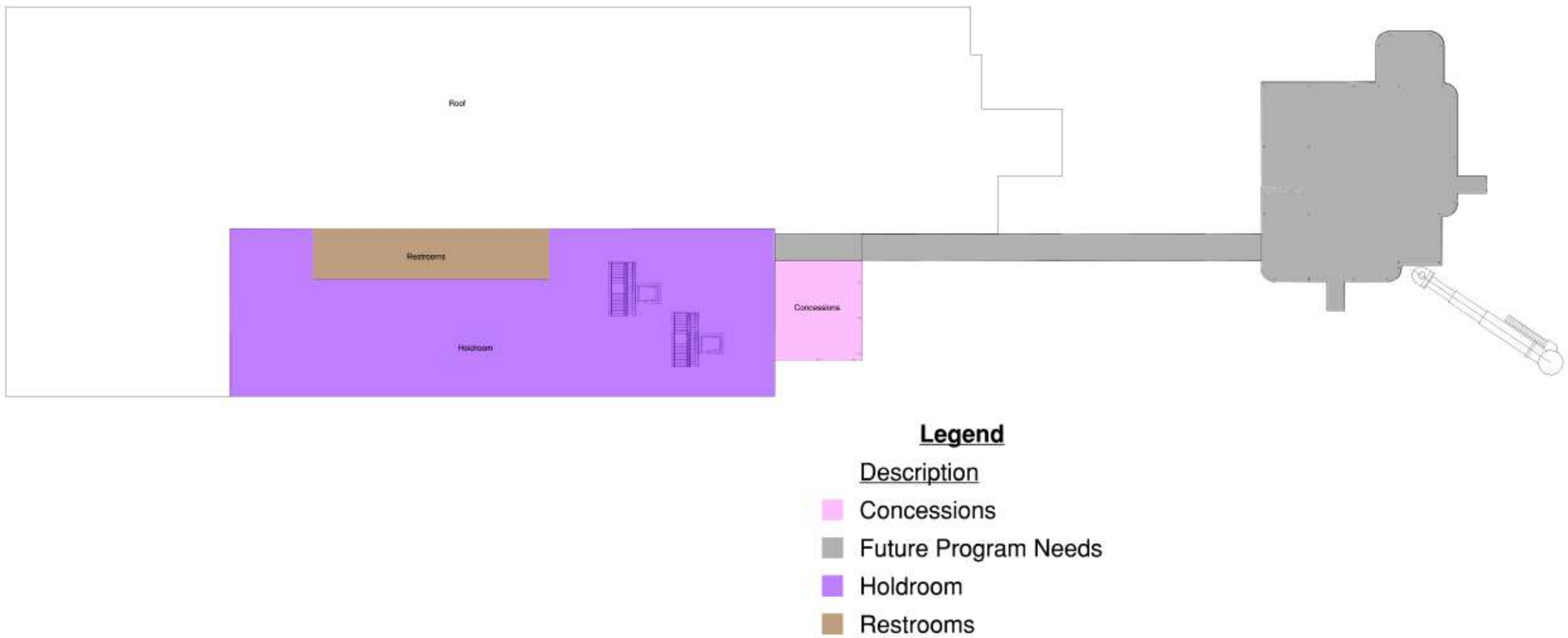
Similar to the refined redevelopment option, Alternative 1 would be able to address elements within the existing facility that is to remain that need modernization, including removal of materials to provide a cleaner air environment, replacing outdated equipment to install more efficient technology, and ensuring accessibility compliance as well as an enhanced level of service to passenger in the proposed new terminal construction.

FIGURE 26
ALTERNATIVE 1 – LEVEL ONE



Source: RS&H, 2023

FIGURE 27
ALTERNATIVE 1 – LEVEL TWO



Source: RS&H, 2023

1.6.2.3 Preliminary Cost Estimate

Rough order magnitude (ROM) cost estimates were generated for Alternative 1. The estimates were broken into the same categories as the refined redevelopment option, but the landside site work, upgrades in mechanical, electrical and other infrastructure were based on an allowance that could increase/decrease as the time of design based on funding available. All costs include associated program engineering and construction fees. Impacts to existing airside facilities are assumed to be minimal per the program scope and thus are not included in these cost estimates. **Table 9** details the ROM cost estimate for Alternative 1. All estimate values were increased by a constant 10 percent escalation rate consistent with industry pricing trends for calendar year 2028, the proposed last year of project construction at the time of this writing.

TABLE 9
ROM PROJECT COSTS – ALTERNATIVE 1

	DEVELOPMENT AREA	QUANTITY	UNITS	UNIT PRICE (2028 ADJUSTED)	TOTAL (2028 ADJUSTED)
New Terminal Addition					
1	Partial Demolition of Terminal	1	LS	$8,000,000	**$ 8,000,000**
2	New Addition	58,900	SF	$1,089	**$ 64,143,000**
Existing Terminal Renovation					
3	Building Envelope Replacement	1	LS	$3,960,000	**$ 3,960,000**
4	Plumbing Upgrades, Fire Sprinkler Modifications, Restroom Renovation/Expansion	2,000	SF	$50	**$ 99,000**
5	Mechanical System Renovation	2,000	SF	$122	**$ 243,000**
6	Electrical System Renovation	2,000	SF	$90	**$ 180,000**
7	Technology System Renovation	2,000	SF	$72	**$ 144,000**
8	Interior Renovation of Existing Finishes	2,000	SF	$180	**$ 360,000**
Sitework					
9	Sitework Improvements	1	LS	$324,000	**$ 324,000**
10	Add for Glass Jet Bridges	2	EA	$2,002,500	**$ 4,005,000**
	Total Construction ROM Estimate - 2028 Adjusted:				**$ 81,378,000**
11	Engineering Design + Contingency				**$ 8,376,000**
	Total Program ROM Estimate - 2028 Adjusted:				**$ 90,420,000**

Source: McGuiness Unlimited, Inc./RS&H, 2023

1.6.3 Alternative 2 – Temporary Footprint Reduction (*Preferred*)

Alternative 2 focuses on the same objective as Alternative 1, to preserve as much of the existing building footprint as is viable to increase the attractiveness of the airport to airlines concerned with growth capacity but does so through a reconfiguration and consolidation of the "active" space needed to support current-day operations. By consolidating terminal facilities, costs of infrastructure modernization, renovation, and future costs of operation will be greatly decreased while not sacrificing the remaining structure in the event of needed expansion. Alternative 2 was selected by the TLCPA as the preferred terminal development alternative.

1.6.3.1 Facility Layout

The consolidation of the terminal facility is focused on reducing the active footprint of public spaces to that of the needs as outlined in the terminal facility requirements to minimize development costs, maximize funding support and eligibility, and to maintain a high level of efficiency and security.

The consolidation of Alternative 2, depicted in **Figure 28** and **Figure 29**, includes a reorientation of the west airline ticket counters and walling off of unused space as well as a similar relocation of the baggage claim from the furthest eastern extent to be closer to the main traffic flow of the terminal. Vertical circulation improvements will be made to ease security checkpoint congestion with enhanced wayfinding helping to promote continual passenger flow. TLCPA and other stakeholder administration spaces will largely remain in their current location as will the building support systems staying consistent with the proposed consolidation plan as well as future expansion opportunities. Spaces that are walled off from public access can be used by airport or other operations staff until a future expansion opportunity arises.

1.6.3.2 Health and Safety

Alternative 2 would feature the same removal, replacement, and modernization of all hazardous materials and antiquated equipment as the refined redevelopment option, but at a prorated percentage of the existing space to meet the needs of the reconfigured space.

1.6.3.3 Preliminary Cost Estimate

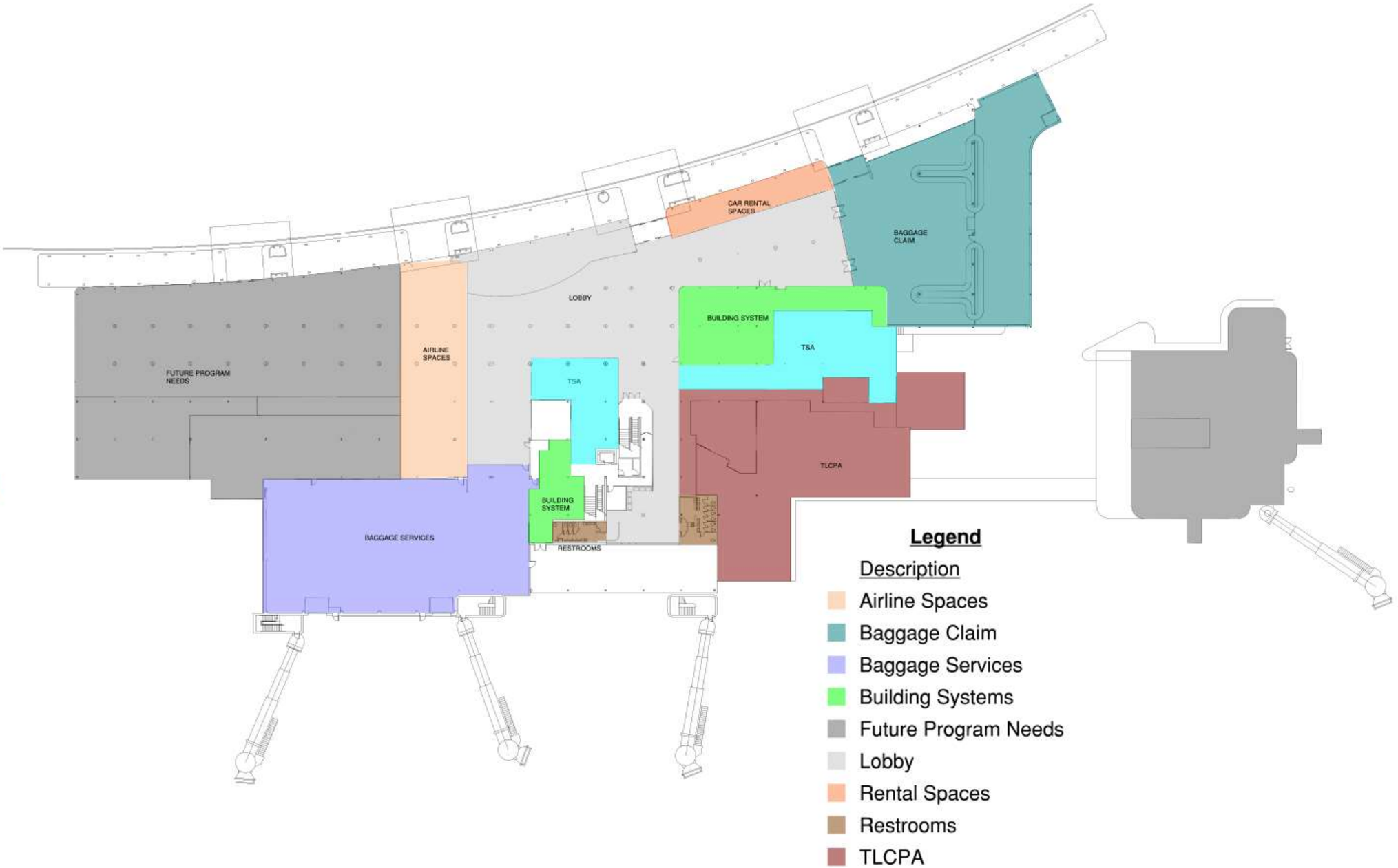
Rough order magnitude (ROM) cost estimates were generated for Alternative 2 (see **Table 10)**. As this alternative is comprised of the renovation and consolidation of the existing facility, the only cost associated with new construction is reserved for enhancements to be made to the vertical circulation corridor. Impacts to existing airside facilities are assumed to be minimal per the program scope and thus are not included in these cost estimates. All other costs and renovation scope are believed to be consistent with that of the refined redevelopment alternative. All estimate values were increased by a constant 10 percent escalation rate consistent with industry pricing trends for calendar year 2028, the proposed last year of project construction at the time of this writing.

TABLE 10
ROM PROJECT COSTS - ALTERNATIVE 2

	DEVELOPMENT AREA	QUANTITY	UNITS	UNIT PRICE (2028 ADJUSTED)	TOTAL (2028 ADJUSTED)
New Terminal Addition					
1	Partial Demolition of Terminal	1	LS	$1,926,000	**$ 1,926,000**
2	New Addition	5,000	SF	$1,771	**$ 8,856,000**
Existing Terminal Renovation					
3	Building Envelope Replacement	1	LS	$7,920,000	**$ 7,920,000**
4	Plumbing Upgrades, Fire Sprinkler Modifications, Restroom Renovation/Expansion	64,000	SF	$48	**$ 3,042,000**
5	Mechanical System Renovation	64,000	SF	$118	**$ 7,542,000**
6	Electrical System Renovation	64,000	SF	$88	**$ 5,643,000**
7	Technology System Renovation	64,000	SF	$69	**$ 4,437,000**
8	Interior Renovation of Existing Finishes	64,000	SF	$177	**$ 11,349,000**
Sitework					
9	Sitework Improvements	1	LS	$324,000	**$ 324,000**
10	Add for Glass Jet Bridges	2	EA	$2,002,500	**$ 4,005,000**
	Total Construction ROM Estimate - 2028 Adjusted:				**$ 55,044,000**
11	Engineering Design + Contingency				**$ 6,116,000**
	Total Program ROM Estimate - 2028 Adjusted:				**$ 61,160,000**

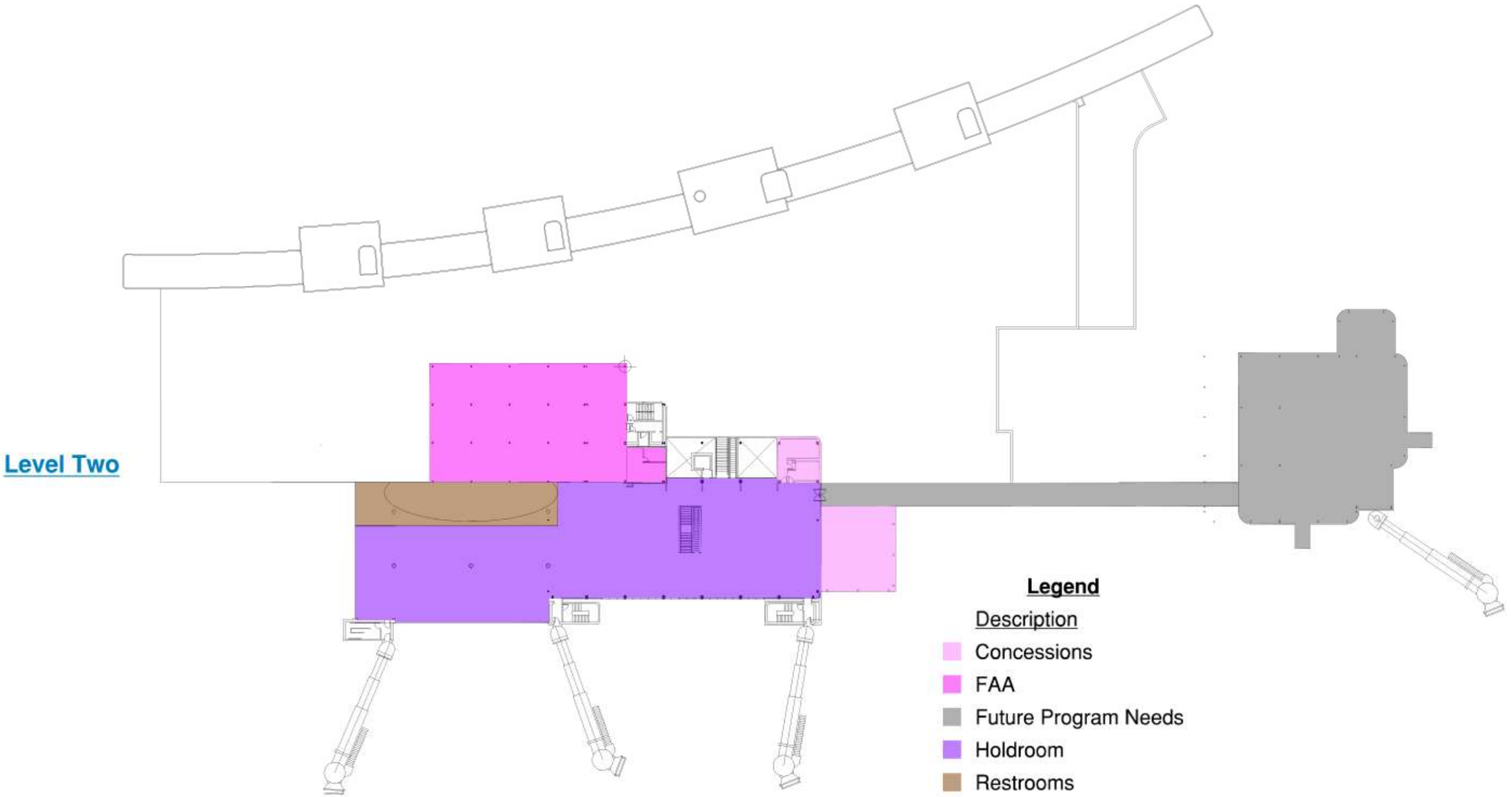
Source: McGuiness Unlimited, Inc./RS&H, 2023

FIGURE 28
ALTERNATIVE 2 – LEVEL ONE



Source: RS&H, 2023

FIGURE 29
ALTERNATIVE 2 – LEVEL TWO



Source: RS&H, 2023

1.7 IMPLEMENTATION

There are multiple ways to implement large scale projects such as the preferred terminal development project. At a master planning level, generalized high level solutions are developed and used to determine a program of funding over the course of the planning period. After this high-level plan is completed, further implementation analysis will be completed as part of the conceptual design.

To implement the preferred terminal solution, program scheduling and funding must be examined to ensure capital outlays are in alignment with project phasing. As the program is anticipated to participate in the Airport Improvement Program and potentially available avenues of the Bipartisan Infrastructure Law, the project phasing will be incorporated into the Airport's Capital Improvement Program (ACIP). Program elements, delivery methods, and program financial planning are discussed in the following sections.

1.7.1 Environmental Overview (NEPA Documentation)

Regulatory elements that must be considered in the development of the preferred terminal development project include those related to environmental documentation requirements (described in detail below) and environmental permitting requirements Environmental permitting must be considered for all aspects of both building and civil works. However, environmental permitting requirements associated with drainage, building construction, and public roadway construction will need to be defined in the next phase of design and not discussed in this section.

The FAA Reauthorization Act of 2018 (Act) included provisions related to non-aeronautical development at airports. Section 163 of the Act takes two significant steps to limit FAA's authority over non-aeronautical development. First, the Act explicitly limits FAA's authority to "directly or indirectly regulate" non-aeronautical property transactions at an airport, except: (1) to ensure the safe and efficient operation of aircraft, or the safety of people and property on the ground; (2) to ensure the receipt of fair market value for the use or disposal of property; or (3) where the property was itself purchased with Airport Improvement program (AIP) grants or is subject to the Surplus Property Act. The Act also limits FAA's authority to review and approve Airport Layout Plan (ALP) amendments to only those amendments that "materially impact" safety and efficiency for aircraft operations, or that "adversely affect the value of prior Federal investments to a significant extent." FAA's position is that an ALP amendment and FAA approval is required for non-aeronautical development (even on property which has been released from grant obligations) when combined with an aeronautical development project, which triggers environmental review and slows development efforts.

When the FAA retains approval authority over a project, then an airport must demonstrate compliance with the National Environmental Policy Act (NEPA) and implementing regulations issued by the Council on Environmental Quality (CEQ). Documentation of compliance with NEPA and the implementing regulations must be completed prior to construction for airport projects receiving federal funding or ALP approval. There are three levels of NEPA documentation depending on the scope of a proposed project and the potential environmental impacts associated with a proposed project. These include categorical exclusion (CATEX), environmental assessment (EA), and environmental impact statement (EIS). FAA Order 1050.1F,

Environmental Impacts: Policies and Procedures, [4] lists actions that the FAA has found in the past to not normally have a significant effect on the environment. Proposed projects that fall within the list found in FAA Order 1050.1F and do not have an extraordinary circumstance[5] can be processed with a CATEX. For proposed projects that do not fall within the list specified as a CATEX in FAA Order 1050.1F, an EA must be prepared. At the completion of the EA, the FAA will issue a Finding of No Significant Impact (FONSI) or continue with an EIS. An EIS must be prepared if the environmental impacts associated with a proposed project are significant impacts that cannot be mitigated below the established significant threshold. At the completion of an EIS, the FAA will issue a Record of Decision (ROD).

FAA Order 1050.1F and FAA Order 5050.4B, *NEPA Implementing Instructions for Airport Actions*, require the evaluation of airport development projects in NEPA documents as they relate to specific environmental resource categories by outlining impacts and thresholds at which the impacts are considered significant. NEPA documents must be prepared in compliance with both FAA Orders, as well as applicable Executive Orders, and other applicable federal, state, and local requirements.

It is our recommendation that the appropriate level of NEPA documentation for this terminal renovation project is a CATEX under Paragraph 5-6.4(h) in FAA Order 1050.1F, which states:

> *"Federal financial assistance, licensing, or Airport Layout Plan (ALP) approval for construction or expansion of facilities—such as terminal passenger handling and parking facilities or cargo buildings, or facilities for non-aeronautical uses at existing airports and commercial space launch sites—that do not substantially expand those facilities (see the FAA's presumed to conform list (72 Federal Register 41565 (July 30, 2007)))."*

Depending on the final scope of the project, the CATEX may also include Paragraphs 5-6.4(i) and 5-6.4(e), in FAA Order 1050.1F. Paragraph 5-6.4(i) states:

> *"Demolition and removal of FAA buildings and structures, or financial assistance for or approval of an Airport Layout Plan (ALP) for the demolition or removal of non-FAA owned, on-airport buildings and structures, provided no hazardous substances or contaminated equipment are present on the site of the existing facility. This CATEX does not apply to buildings and structures of historic, archaeological, or architectural significance as officially designated by Federal, state, tribal or local governments."*

Paragraph 5-6.4(e) in FAA Order 1050.1F states:

> *"Federal financial assistance, licensing, or Airport Layout Plan (ALP) approval for the following actions, provided the action would not result in significant erosion or sedimentation, and will not result in a significant noise increase over noise sensitive areas or result in significant impacts on air quality.*

[4] FAA, Order 1050.1F, *Environmental Impacts: Policies and Procedures*, Sections 5-6.1 through 5-6.6. July 16, 2015.
[5] FAA, Order 1050.1F, *Environmental Impacts: Policies and Procedures*, Sections 11-5(6). July 16, 2015.

• Construction, repair, reconstruction, resurfacing, extending, strengthening, or widening of a taxiway, apron, loading ramp, or runway safety area (RSA), including an RSA using Engineered Material Arresting System (EMAS); or

• Reconstruction, resurfacing, extending, strengthening, or widening of an existing runway.

This CATEX includes marking, grooving, fillets and jet blast facilities associated with any of the above facilities."

However, the TLCPA will need to coordinate with the FAA Environmental Protection Specialist (EPS) at the Detroit ADO to who will make the final determination which level of NEPA documentation is the most appropriate for the project, as well as the scope needed for that NEPA documentation.

1.7.2 Delivery Methods

This section details factors critical to the implementation of the preferred terminal solution. Considering that the TLCPA desires to renovate the existing facility and associated landside and airside components in the very near term, an examination of project delivery methods is needed. The FAA AIP Handbook, Order 5100-38D, discusses allowable delivery methods. A typical delivery method for FAA funded projects is Design-Bid-Build (DBB). Two additional delivery methods are also included within the AIP Handbook: Design-Build (DB) and Construction Manager-At-Risk (CMAR). These are detailed within Chapter 3, Section 10, 3-47D and in Table U-9 within the Handbook. An overview and comparison of these delivery methods is included in this section.

Costs, funding, and schedule will drive how implementation materializes. At this initial stage in the implementation process, estimates of these factors are needed to develop an understanding of the project, and to determine what actions are immediately required. For this effort, the ROM cost estimates that were developed are further split into implementation phases further discussed in this section. These are high-level estimates of project costs related to all elements within the preferred terminal solution.

The overall schedule of full implementation, from beginning to completion, will depend on what project delivery method is used. Schedule estimates were developed based on the three delivery methods explored in this study. These schedules are expected to aid in evaluating which project delivery method will work best for the TLCPA. But note that without further project definition, the schedule estimates are hypothetical.

The three typical project delivery methods have benefits and draw-backs dependent upon the owner's preference for certain levels of risk and control. The goal is to select a delivery method that best suits the Airport and will complete the project in the most effective and efficient manner possible. Key considerations for determining which method is most appropriate are dependent upon the budget, design, schedule, level of risk aversion, and TOL experience. The following provides a high-level summary of the distinguishing features of each method.

1.7.2.1 Design-Bid-Build (DBB)

This is a traditional delivery method in the U.S., involving three distinct sequential phases: design, procurement, and construction. The design phase develops architecture and engineering construction documents necessary for the proper execution and completion of the construction work. The procurement phase involves the project bidding process and contractor selection. Finally, the construction phase builds the project according to construction plans. DBB involves moderate levels of owner/contractor risk and control. This method commonly involves a negotiated lump-sum payment for a specific scope of work based on the available construction documents. Contractors are selected according to the owner's preference between lowest cost and highest qualification and are responsible for constructing the building according to contractual obligations. One owner benefit of a DBB contract is the reliability of cost information prior to commencing construction. Once bids are received, costs remain relatively predictable throughout the life of the project. This enables the owner to retain a moderate level of control over the project and the associated costs. The main challenge with the DBB method is a longer execution time. Construction cannot begin until design and procurement are complete, and the lack of contractual agreements between contractors and designers may create challenges resulting in schedule delays. Additionally, because the design process does not normally include collaboration with the contractor, an inherently adversarial relationship can evolve during construction.

1.7.2.2 Design-Build (DB)

Per the FAA AIP Handbook, Design-Build is "an agreement that provides for both design and construction of a project by a contractor." This process enables owners to contract with a team which includes a designer and contractor, in some form, which performs the complete facility design, usually based on an owner-provided scope. At an early point in the process, a pricing structure is established to complete design and construction. Since collaboration is programmed into the process from the start, significant financial and time savings can be realized. DB projects are completed more quickly than traditional methods and provide a single point of accountability for design and construction. Unlike a DBB structure, the designer works for the contractor, which allows greater cost control but a reduced role of authority for the designer. The DB process is a transparent one that ensures an owner is receiving the best value for its investment. It is important to note that for the DB process to be truly successful, the owner must be fully engaged from the onset, and able to make many design-related decisions early in the process. Early decisions result in the establishment of the guaranteed maximum price (GMP) that is approved by the owner. Because design decisions are made early, DB projects are often phased into packages to save time. If changes are requested after the establishment of the GMP and the construction of initial packages, then there could be substantial ramifications to cost and schedule.

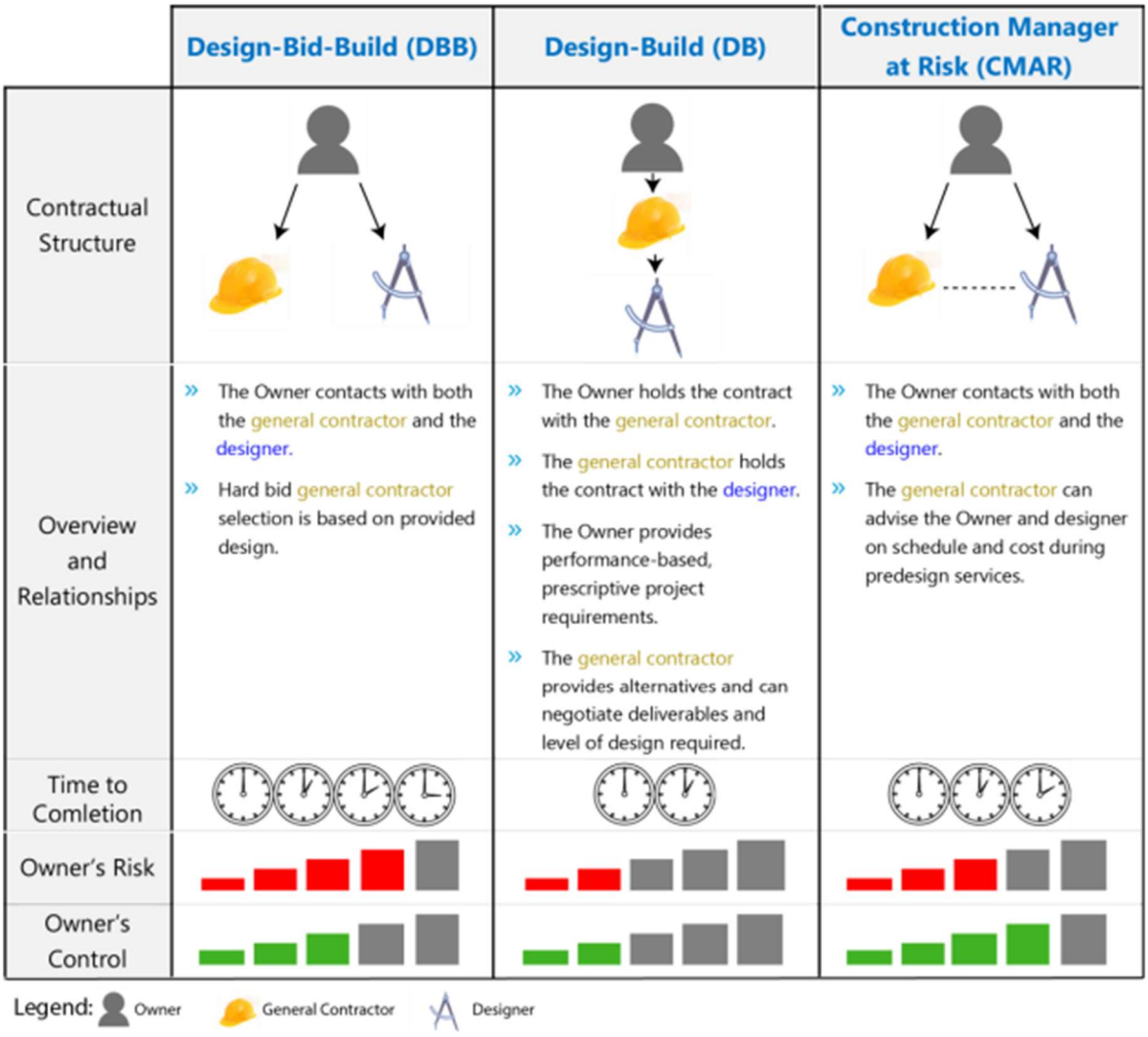
1.7.2.3 Construction Manager at Risk (CMAR)

Per the FAA AIP Handbook, under CMAR, the construction manager is responsible for procuring the construction component of the project and incurs the risk for ensuring the project is completed within budget and schedule. This method is like the DBB method in that the contractor must perform and guarantee project completion in accordance with a negotiated price and scope but must also provide assistance to the owner prior to construction by way of scheduling, budget development, and constructability advice during the planning and design phases. One advantage to the CMAR approach is the flexibility to begin construction prior to the completion of design documents, thereby shortening project timelines. This often involves the negotiation of a guaranteed maximum price (GMP) based on a

partially completed design. The CMAR approach also aids in streamlining the process by reducing specifications in early agreements on materials and equipment.

Figure 30 shows a summary breakdown of each delivery method with contract structures, relationship overviews, length of schedule, and the associated levels of owner risk versus control. When considering the implementation and cost needs of TOL, the Design-Build or the CMAR delivery methods seem to be most appropriate.

FIGURE 30
DELIVERY METHODS



Source: RS&H, 2023

Assuming the environmental analysis and documentation stage begins alongside the design effort in FY 2024, is completed in time to enable FY 2025 construction, and a design-bid-build delivery method is used, final completion of the project could be expected in the fourth quarter of FY 2028.

1.7.3 Financial Planning

Critical to any project listed on an airport's CIP is the formulation of a financial plan or a yearly outlook on how the airport's sponsor intends to fund the proposed project through all funding sources anticipated to participate. A financial plan for a program such as this proposed terminal development will break the project into yearly chunks or phases, the cost of each yearly phase across each funding source, and furthermore, the percentage of those costs that are eligible under that particular source of funding until a complete picture of all contributing members and their anticipated contributions is generated.

1.7.3.1 Funding Avenues

A master planning level examination of funding channels was conducted to determine those committed and those that are potentially viable for funding the terminal renovation project. The examination determined that there is a gap between committed (expected) funds and the total project cost. That gap can be potentially reduced through other funding channels described in this section. Additionally, the scope of the project can be reduced to lessen funding requirements. Advanced planning performed during conceptual design will refine the scope of the project to be tailored to a finalized budget maximum. However, for the purpose of this terminal area plan funding channels were examined with consideration of the full scope of preferred terminal renovation solution. Below are the identified funding channels that have been confirmed or are potentially viable and worthy of further examining.

1.7.3.1.1 Federal Grant Assistance

The FAA Airport Improvement Program (AIP) will fund project elements considered as eligible for participation. Typically, this eligibility for terminal facilities is based on the square footage of terminal development costs associated with public use with those spaces not accessible to the public are viewed as ineligible. Airport projects are typically programmed in their respective ACIP through two AIP funding streams: annual allotments of primary/Nonprimary entitlement funds and additional discretionary funding.

1.7.3.1.1.1 Primary Entitlements

As stated in 49 USC § 47114(c), primary airports are apportioned funds based on passenger enplanement activity from the prior calendar year. The FAA's Terminal Area Forecast (TAF), updated for fiscal year 2023, recorded 81,969 total passenger enplanements in CY 2021 for TOL. This amounts to roughly $1.11M in entitlement apportionment for the airport and based on the gradual increase in traffic anticipated in the aviation activity forecast will serve as the baseline for annual primary entitlement funding for TOL.

1.7.3.1.1.2 Discretionary Fund

Per 49 USC § 47115, of the amount subject to apportionment for a fiscal year, at least 75 percent of the remainder beyond the apportionment distribution is made available for the purpose of grant funding for airports. Airports and their projects seeking this funding follow a selection process with the function of each project receiving a National Priority Rating (NPR). The NPR generally categorizes airport development in accordance with FAA goals and objectives.

1.7.3.1.2 Infrastructure Investment and Jobs Act

Commonly known as the Bipartisan Infrastructure Law (BIL), this Act authorized up to $108 billion in support of federal public transportation programs. Funding allocated for the aid of airports was

programmed in equal allotments over a five-year program with the funding made available in each fiscal year further split across three funding categories.

1.7.3.1.2.1 Airport Infrastructure Grant (AIG)

$3 billion annual distribution to airports based on passenger traffic (for primary airports). TOL received $1.5 million in the first year of AIG (FY2022) allocations.

1.7.3.1.2.2 Airport Terminal Program (ATP)

$1 billion annual distribution to airport terminal projects based on a yearly application and selection process. This process is highly competitive with each application aiming to satisfy multiple program initiatives such as increasing capacity, improved accessibility, promoting sustainability, among others.

1.7.3.1.2.3 Air Traffic Facilities

$5 billion total made available for FAA internal use only to upgrade facilities, equipment, and infrastructure.

1.7.3.1.3 Passenger Facility Charge (PFC)

Commercial service airports may impose/collect a facility charge per enplaned passenger with a use program approved by both airlines operating at the airport and the FAA. The current level of PFC collection is $4.50, Additionally, it should be noted that FAA expects PFC collection from airports to substantiate the commitment of both airport and airline as it relates to paying for and supporting terminal area facilities.

1.7.3.1.4 State Grant Assistance

State participation in airport improvement projects in Ohio largely follows that of the FAA's AIP. The Ohio Department of Transportation (ODOT) Office of Aviation handles all funding distribution to airports with an approximate annual budget of $7 million. The state will typically contribute a 5 percent match to the airport sponsor's own 5 percent for AIP project and eligible elements with the FAA funding the remaining 90 percent. ODOT Matching Grant funding is procured after the award of previous AIP grant funding and cannot be amended above 5 percent.

1.7.3.1.5 Local Share Funding

The TLCPA may also have several methods available to obtain the funding required to meet the local share for the terminal area development in addition to any currently programmed airport funds. These sources could potentially include using bank financing, bonds, donations, third party support, and airport revenues. These are discussed in further detail below.

1.7.3.1.5.1 Airport Fund

Any funding currently appropriated by the TLCPA or programmed for the immediate support of the terminal development program would reduce alternative source funding required and/or allow greater efficiencies related to more up-front construction completed.

1.7.3.1.5.2 Bank Financing

Generally, two conditions are required for bank financing. First, the airport sponsor must have the ability to repay the loan plus interest. Second, the cost of capital improvements must be less than the value of

the present facility, or some other collateral must be used to secure the loan. Bank financing for a portion of the local share could be explored to further reduce the immediate funding burden.

1.7.3.1.5.3 Bonds

Bond types that may be applicable include general obligation bonds, self- liquidating general obligation bonds, revenue bonds, and combined revenue/general obligation bonds. Bonds can be structured to use tax revenues or cash flow from the operation to retire debt. Some bonds ("Double-Barrel") can be structured to use cash flows to retire debt but be backed by tax revenues. With the strong support of the Toledo metropolitan community for air service, bonds may be an applicable funding source that could be further considered.

1.7.3.1.5.4 Donations

Depending on the capabilities of the airport, the use of force accounts, in-kind service, or donations may be approved by the FAA and the State for the airport sponsor to provide their share of the eligible project costs. An example of force accounts would be the use of heavy machinery and operators for earthmoving and site preparation. In-kind service may include surveying, engineering, or other services. Donations may include land or materials, such as gravel or water, needed for the project. The value of these items must be verified and approved by the FAA and/or the state prior to initiation of the project. Large cash donations could also be provided by local institutions including church organizations, colleges, and/or businesses that have the desire to support the local community and capture visibility. Large corporations will especially benefit from having new air service at TOL that meets the needs of their employees who must travel for work. Independently or collectively, large businesses may have interest in donating to ensure required funding levels are met.

1.7.3.1.5.5 Third Party Support

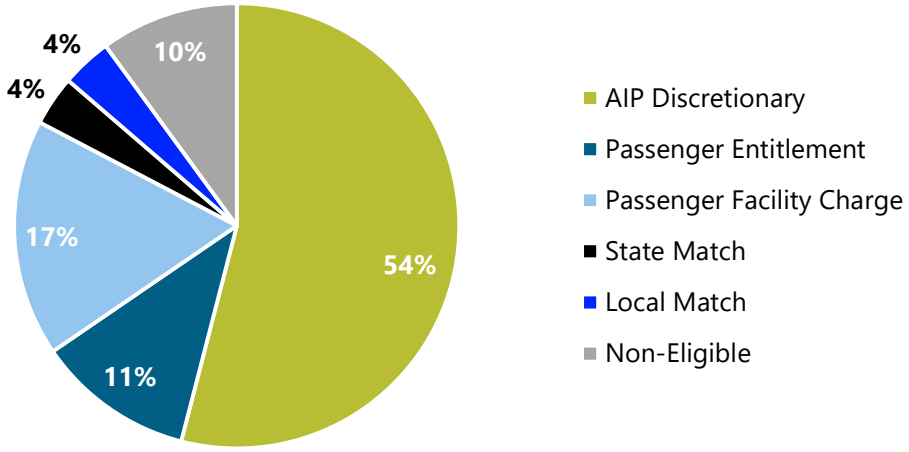
This type of funding can be generated in numerous ways. For example, individuals or interested organizations may contribute portions of the required development funds. In the United States, some airport terminals have been developed in part or completely by private companies with contract agreements to manage and maintain the terminal for a set period. Another third-party option is to seek funding for the construction of the parking lot by a parking concessioner within an agreement for parking management.

1.7.3.1.5.6 Other Airport Revenues

This source of funding stems from existing revenues that can be dedicated for a set time toward the terminal project. Examples include revenues from land leases, tie down spaces, aviation fuel flowage, landing fees, customer facility charges (CFC), and parking revenues.

Figure 31 depicts the anticipated funding sources to participate in a terminal redevelopment project at TOL. Overall, numerous funding sources are currently available, and others are potentially viable and are worth exploring further. The funding sources discussed in this section, such as bonds, donations, and financing may be able to fill the gap in funding levels, or as mentioned, the scope of the project can be reduced to lower funding needs.

FIGURE 31
ANTICIPATED AIRPORT TERMINAL FUNDING DISTRIBUTION



Source: RS&H, 2023

1.7.3.2 Eligibility

The construction, reconstruction, rehabilitation, renovation, and expansion of airport passenger terminals are eligible for grants through the FAA's AIP and PFC programs. Under the law, work may be done in public use areas that are used for movement of passengers and their baggage. For large, medium, and small hub airports, the areas are limited to nonrevenue producing areas. Roadways, walkways, and vehicles that go to and from the terminal including multimodal terminals, are also covered under the "terminal development" umbrella. Non-hub primary airports have the same eligibility as the larger airports with the addition of revenue producing public-use areas. In addition, non-hub primary airports may be provided with up to $20 million in discretionary funds and funds from the Small Airport Fund. With enplanements of 85,599 reported in the latest calculation for the year ending December 31, 2022, TOL is designated as a primary non-hub airport since it has enplanements less than 0.05 percent of National enplanements for all airports. As such, TOL can use the expanded eligibility and increase funding availability for non-hub primary airports.

The Bipartisan Infrastructure Law from 2021 established new funding streams for airport projects on a temporary/stimulus basis to be available through federal fiscal year 2026. Included in these packages was the availability of funding solely reserved for terminal development under the Airport Terminal Program (ATP) and Airport Infrastructure Grant (AIG). For terminal projects participating in the BIL ATP, the Federal share for non-hub airports will be 95 percent of the eligible portions of the terminal project as opposed to the normal 90 percent federal share for AIP projects. Projects funded through BIL AIG share the same federal participation (90 percent) and eligibility requirements of AIP In the latest Frequently Asked Questions about the BIL programs, dated March 27, 2023, the FAA requires that an eligibility analysis is required for project participating in either of these programs. Details regarding these two programs can be found in **Section 1.7.3.1**.

Table 11 provides an initial estimated eligibility analysis for the concept provided. This analysis emphasizes the impact of work done as part of the project that contains various levels of ineligible work based on interpretations of Federal law for the AIP and PFC programs under Title 49 of the United States Code (USC) Subchapter VII – Aviation Programs.

TABLE 11
CONCEPTUAL PROGRAM AIP AND PFC ELIGIBILITY

		AIP ANALYSIS					PFC ANALYSIS				
DESCRIPTION	TOTAL AREA	ELIGIBILITY	ELIGIBLE AREA	INELIGIBLE AREA	PRORATED ELIGIBLE AREA	PRORATED INELIGIBLE AREA	ELIGIBILITY	ELIGIBLE AREA	INELIGIBLE AREA	PRORATED ELIGIBLE AREA	PRORATED INELIGIBLE AREA
1st Level											
Vertical Circulation	1,504	Y	1,504				Y	1,504			
Inbound Baggage	10,410	Y	10,410				Y	10,410			
Outbound Baggage	9,889	N		9,889			Y	9,889			
Rental Space	1,392	N		1,392			N		1,392		
TLCPA	12,884	N		12,884			N		12,884		
Storage	4,177	N		4,177			N		4,177		
Mechanical Spaces	4,004	P			2,914	1,090	P			3,108	896
Ticketing	1,054	N		1,054			Y	1,054			
Lobby	30,592	Y	30,592				Y	30,592			
2nd Level											
SSCP	10,151	Y	10,151				Y	10,151			
Holdroom	15,775	Y	15,775				Y	15,775			
Restrooms	2,878	Y	2,878				Y	2,878			
Concessions	2,273	Y	2,273				Y	2,273			
Vertical Circulation	1,149	Y	1,149				Y	1,149			
Exit Lane	3,703	Y	3,703				Y	3,703			
TOTALS	111,835		78,435	29,396	2,914	1,090		89,378	18,453	3,108	896

Proration Factor (PF) = (Total of [B]+Total [C] *AIP Prorated Eligible* 72.74% *PFC Prorated Eligible* 82.70%

Source: RS&H, 2023

An analysis is done by identifying which spaces in the terminal are eligible for AIP and/or PFC funding. There are three categories that are used to identify the spaces are: "eligible, ineligible" and "prorated". The first two are determinations are based upon the concept of "nonrevenue and revenue producing, public use spaces for the movement of passengers and baggage in air commerce" (Identified for Non-hub Primary Airports under 49 USC § 47119). "Prorated" space is a determination that the function using the space serves both "eligible and ineligible" space. Generally, prorated facilities include such items as mechanical rooms and electrical rooms. Under longstanding FAA guidance, these prorate areas are computed for the entire facility regardless of the work being considered for a specific project. That percentage is then carried over for any prorated area included in the specific program. If ineligible areas are included in the contract with construction contractors, then the airport must be diligent in accounting for costs incurred and separate costs for ineligible spaces from reimbursement from FAA or PFC revenue. The accounting would be simpler if the airport had contracts for ineligible spaces separate from eligible and prorated eligible spaces.

It is important to note that these computations are only done by square footage at this conceptual level; actual cost eligibility for grant or PFC approval will be performed during the project design phase when accurate estimations can be made.

1.7.3.3 Phasing

The phasing of design and construction focuses on terminal modernization completed in sections to minimize impacts to terminal operations and passenger movement. **Figure 32** illustrates the suggested phasing boundaries for level one of the preferred alternative.

A description of the construction phases are as follows:

1.7.3.3.1 Phase 1

Phase 1 includes enhancements to the vertical circulation transitioning outbound passengers from the first floor security checkpoint to the second floor holdroom and inbound passengers down to the first floor. Also included is the first phase of the renovation of interior finishings for all associated spaces in this corridor.

1.7.3.3.2 Phase 2

Phase 2 of construction focuses on the realignment of the new ticket counters along a new western wall, demolition of the old counters, and a reconfiguration of the space between the ticket counters and security checkpoint to mitigate the congestion that exists today. Also included in Phase 2 is the upgrade and replacement of all mechanical, electrical, plumbing, and information technology infrastructure in the consolidated western wing of the new terminal configuration. Similarly, renovation of interior finishes to this wing will also occur in Phase 2.

1.7.3.3.3 Phase 3

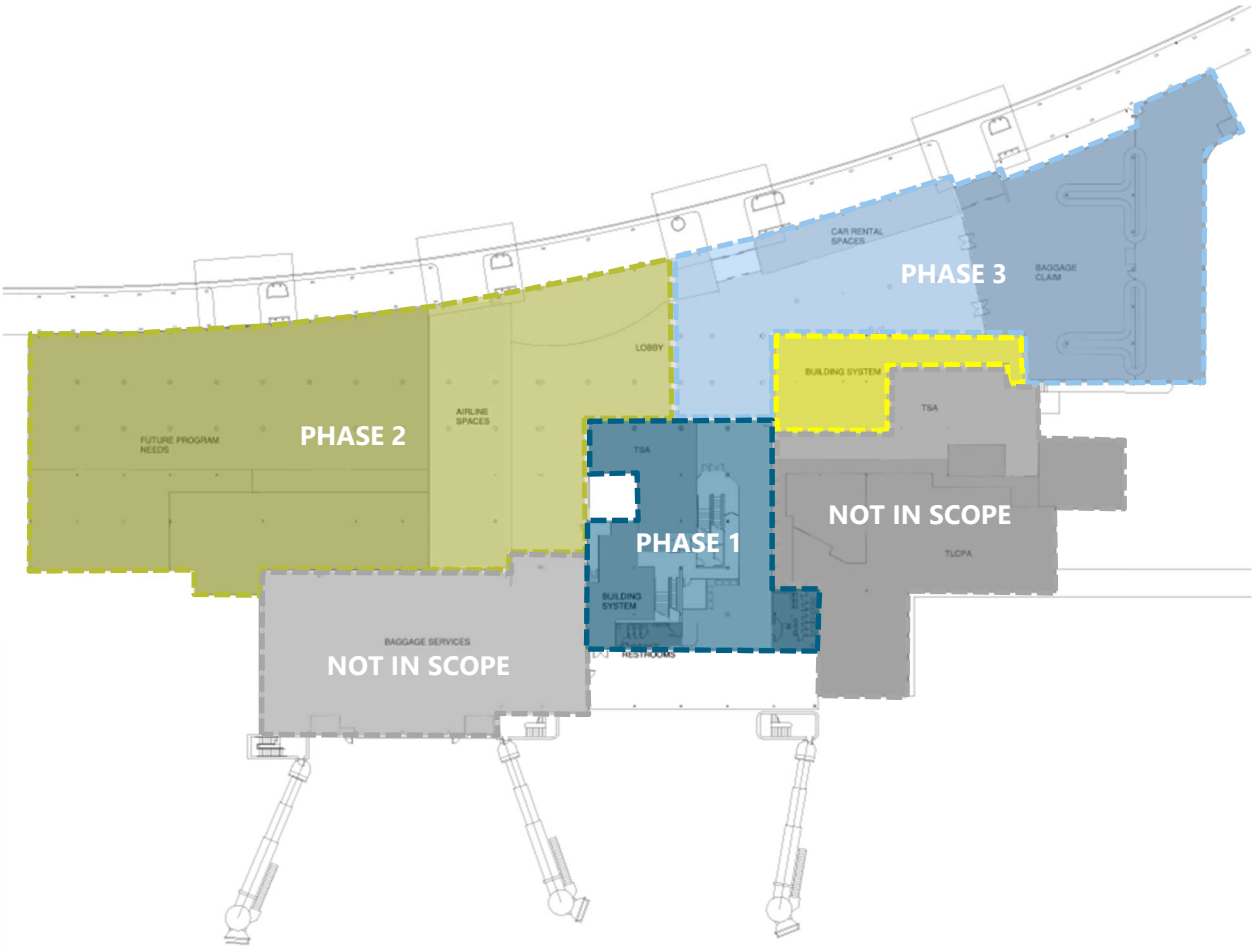
This portion of work will focus on renovations to the inbound baggage handling carousels in the eastern wing of the new terminal configuration and complete the remainder of facility infrastructure upgrades and replacement. Renovations to the second floor holdroom and bathrooms are also part of Phase 3. The replacement of two (2) PBBs is also planned for Phase 3, though this can be included in any previous or subsequent phases due to the unrelated nature of the PBB replacement in relation to the rest of the terminal upgrades.

Upon the completion of Phase 3, the new, consolidated terminal layout will be complete in the interior with all infrastructure and finishing having been either upgraded or replaced. Similarly, all excess space no longer accessible to the public will be walled off and repurposed by the airport.

1.7.3.3.4 Phase 4

Phase 4 includes all planned exterior improvements to the existing facility including the replacement of the building envelope, facility roof, and all access doors. Associated site work improvements including sidewalk widening, relocation of pedestrian crosswalks, and placement of curbside bollards are also included in Phase 4.

FIGURE 32
PREFERRED ALTERNATIVE PHASING CONCEPT



Source: RS&H, 2023

1.7.3.4 Airport Capital Improvement Program

As the program (design and construction elements) is broken down into respective implementation phases, each phase must have a calculated cost estimate. At that time, the scope of the elements include in each phase of work is used to determine eligibility of the cost therein based on the funding sources anticipated to be utilized that have these requirements (in this scenario, AIP, BIL, and PFC funds are all anticipated to have eligibility limits). Once eligibility is applied to the estimates of each respective phase, the total program is included in the ACIP in order of implementation detailing the funding outlay anticipated for each. **Table 12** details the preliminary program breakdown for the preferred terminal development plan as would appear in the ACIP.

TABLE 12
ACIP TERMINAL AREA PROGRAM

			GRANT FUNDS				LCOAL FUNDS		
FISCAL YEAR	**PROJECT DESCRIPTION**	**TOTAL COST**	**ENTITLEMENT**	**BIL AIG**	**DISCRETIONARY**	**STATE MATCH**	**PFC**	**LOCAL MATCH**	**OTHER**
YEAR 1 - PROGRAM DESIGN									
2024-1	Terminal Renovation - NEPA Documentation (CATEX)	$ 50,000	$ 32,733			$ 1,819	$ 4,980	$ 1,819	$ 8,650
2024-2	Terminal Renovation - Design	$ 6,066,000	$ 1,067,267		$ 2,903,901	$ 220,620	$ 604,174	$ 220,620	$ 1,049,418
	Subtotal:	**$ 6,116,000**	**$ 1,100,000**	**$ -**	**$ 2,903,901**	**$ 222,439**	**$ 609,154**	**$ 222,439**	**$ 1,058,068**
YEAR 2 – VERTICAL CIRCULATION IMPROVEMENTS									
2025-1	Terminal Renovation - Construct Phase 1	$ 13,120,000	$ 1,100,000		$ 7,489,139	$ 477,174	$ 1,306,752	$ 477,174	$ 2,269,760
	Subtotal:	**$ 13,120,000**	**$ 1,100,000**	**$ -**	**$ 7,489,139**	**$ 477,174**	**$ 1,306,752**	**$ 477,174**	**$ 2,269,760**
YEAR 3 – TICKET COUNTER AND OUTBOUND RENOVATION									
2026-1	Terminal Renovation - Construct Phase 2	$ 14,597,000	$ 1,100,000		$ 8,456,072	$ 530,893	$ 1,453,861	$ 530,893	$ 2,525,281
	Subtotal:	**$ 14,597,000**	**$ 1,100,000**	**$ -**	**$ 8,456,072**	**$ 530,893**	**$ 1,453,861**	**$ 530,893**	**$ 2,525,281**
YEAR 4 – BAGGAGE CLAIM AND OUTBOUND RENOVATION									
2027-1	Terminal Renovation - Construct Phase 3	$ 18,601,000	$ 1,100,000	$ 3,604,500	$ 7,472,831	$ 676,518	$ 1,852,660	$ 676,518	$ 3,217,973
	Subtotal:	**$ 18,601,000**	**$ 1,100,000**	**$ 3,604,500**	**$ 7,472,831**	**$ 676,518**	**$ 1,852,660**	**$ 676,518**	**$ 3,217,973**
YEAR 5 – FACILITY EXTERIOR IMPROVEMENTS									
2028-1	Terminal Renovation - Construct Phase 4	$ 8,726,000	$ 1,100,000	$ 3,895,500	$ 717,063	$ 317,365	$ 869,110	$ 317,365	$ 1,509,598
	Subtotal:	**$ 8,726,000**	**$ 1,100,000**	**$ 3,895,500**	**$ 717,063**	**$ 317,365**	**$ 869,110**	**$ 317,365**	**$ 1,509,598**
	Total:	**$ 61,160,000**	**$ 5,500,000**	**$ 7,500,000**	**$ 27,039,006**	**$ 2,224,389**	**$ 6,091,536**	**$ 2,224,389**	**$ 10,580,680**

Source: RS&H, 2023
*Notes:
1. All estimates are rough order magnitude and not based on engineering design.
2. All estimates include escalation to anticipated 2028 cost of construction (10%)
3. Construction estimates include permitting, engineering services, contractor profit, planning and construction contingency.

1.8 CONCLUSION

The Terminal Area Plan has determined a forecast of passenger demand and identified the requirements of a terminal area facility to meet that demand. The TLCPA has determined that based on their vision for the airport, the consolidation, renovation, and modernization of the existing facility provides the best case for the airport operationally for both immediate and future and reserves the cost benefit of the facility for program expansion for air service and expanded supporting program expansion in a constructed element allowing a reduced time to market as air service expands.

To address the goals, opportunities exist to complete both the new construction and renovation elements of the terminal program in phases, with limited impacts to daily operations. While the proposed new facility will satisfy the needs of the near-term, base forecast scenario, the remaining program space will allow TLCPA to focus on expanding service from existing carriers as well as attracting new carriers to the market in the TLCPA's push to achieve the long-term, high growth forecast scenario. With the FAA's support of the Terminal Area Plan and preferred development alternative, the TLCPA can continue down the path towards achieving this vision.

APPENDIX A
REFINED REDEVELOPMENT PLAN
DETAILED ROUGH ORDER OF MAGNITUDE COST ESTIMATE

EUGENE F KRANZ TOLEDOEXPRESS AIRPORT

Toledo Express Airport
Master Plan Estimate

5.17.2023

RS&H

McGUINESS UNLIMITED

Partial Demolition of Terminal

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 94,628**	
	Based on 10% of direct construction costs	1	ls	94628	$ 94,628	
2	**Demolition**				**$ 946,280**	
	Demo of existing canopy	300	lf	500	$ 150,000	
	Demo of existing entry points	2	ea	25000	$ 50,000	
	Demo of existing roof and structure for new second floor addition	12,105	sf	25	$ 302,625	
	Add for temporary wall/weather enclosure	7,200	sf	15	$ 108,000	
	Select demo of existing building façade	7,200	sf	20	$ 144,000	
	Demo of passenger bridge west of terminal	63,885	cf	3	$ 191,655	
Subtotal		**1**	**ls**	**$ 1,040,908**	**$ 1,040,908**	
	Phasing/MOT	5%			$ 52,045	
	Bond, Permit & Insurance	3%			$ 32,789	
	GC Overhead & Profit	10%			$ 112,574	
	Planning Contingency	25%			$ 309,579	
Subtotal - Construction Costs		**1**	**ls**	**$ 1,547,895**	**$ 1,547,895**	
	Construction Contingency	5%			$ 77,395	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 154,790	
	CM Fee	7%			$ 108,353	
	Inspection (RE) & Material Testing	3%			$ 46,437	
TOTAL PROGRAM		**1**	**ls**	**$ 1,940,000**	**$ 1,940,000**	**Partial Demolition of Terminal**

EUGENE F KRANZ TOLEDOEXPRESS AIRPORT

Toledo Express Airport
Master Plan Estimate

5.17.2023

RS&H

McGUINESS UNLIMITED

New Addition

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 1,847,664**	
	Based on 10% of direct construction costs	1	ls	1847664	$ 1,847,664	
2	**Building Structure**				**$ 2,650,880**	
	Foundations	21964	sf	40	$ 878,560	
	Slab on grade	7,885	sf	8	$ 63,080	
	Concrete floor on metal deck-second floor	14,079	sf	15	$ 211,185	
	Structural steel/Joists	220	tons	6500	$ 1,427,660	
	Metal roof deck	14079	sf	5	$ 70,395	
3	**Building Envelop**				**$ 5,366,400**	
	Curtain wall w/ sunshades	18,045	sf	150	$ 2,706,750	75%, 40' high
	Metal panel exterior	4,800	sf	100	$ 480,000	25%, 40' high
	TPO Roof	19990	sf	35	$ 699,650	
	Roof overhand/soffit	4800	sf	100	$ 480,000	
	Entry structure w/ sliding doors and canopy	2	ea	500000	$ 1,000,000	
4	**Interiors**				**$ 2,175,175**	
	Carpentry - blocking	21964	sf	0.5	$ 10,982	
	Interior Walls (gyp)	6,000	sf	15	$ 90,000	
	Interior Walls (glass)	1,800	sf	75	$ 135,000	
	Paint/Wall treatments	21,964	sf	4	$ 87,856	
	Ceiling	21,964	sf	32.5	$ 713,830	assume 50% Gyp, 50% feature
	Flooring - carpet/LVT	7,885	sf	10	$ 78,850	office, hold room
	Flooring - terrazzo	14,079	sf	35	$ 492,765	all other areas
	Interior Doors	21,964	sf	3	$ 65,892	
	Signage	1	ls	500000	$ 500,000	
5	**MEP**				**$ 3,755,844**	
	Wet fire suppression system	21,964	sf	6	$ 131,784	
	Plumbing	21,964	sf	15	$ 329,460	
	HVAC	21,964	sf	50	$ 1,098,200	
	Electrical-Distribution, Lighting & Fire Alarm	21,964	sf	55	$ 1,208,020	
	Technology-Roughen & Equipment	21,964	sf	45	$ 988,380	
	Estimate assumes current terminal MEP equipment sufficient to support new terminal and additional utility plant is not required					
6	**Equipment**				**$ 30,000**	
	Relocate TSA screen equipment	1	allow	30000	$ 30,000	
7	**Conveying Systems**				**$ 3,618,500**	
	Elevators - 2 stop - glass - 2 doors	2	ea	600000	$ 1,200,000	2 stop/ Std elev $135K
	Add for fire rated glass elevator shafts	2,560	sf	600	$ 1,536,000	
	Escalators	3	ea	200000	$ 600,000	
	Stairs	4	flights	40000	$ 160,000	
	Glass handrail	350	lf	350	$ 122,500	
8	**Sitework**				**$ 879,840**	
	Assume 5% of Building Costs	1	ls	879840	$ 879,840	
Subtotal		**21964**	**sf**	**$ 925**	**$ 20,324,303**	
	Phasing/MOT	5%			$ 1,016,215	
	Bond, Permit & Insurance	3%			$ 640,216	
	GC Overhead & Profit	10%			$ 2,198,073	
	Planning Contingency	25%			$ 6,044,702	
Subtotal - Construction Costs		**21,964**	**sf**	**$ 1,376**	**$ 30,223,509**	
	Construction Contingency	5%			$ 1,511,175	
	FF+E	5%			$ 1,511,175	
	Engineering Costs (Design)	10%			$ 3,022,351	
	CM Fee	7%			$ 2,115,646	
	Inspection (RE) & Material Testing	3%			$ 906,705	
TOTAL PROGRAM		**21,964**	**sf**	**$ 1,789**	**$ 39,300,000**	**New Addition**

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Building Envelop Replacement

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 604,913**	
	Based on 10% of direct construction costs	1	ls	604913	$ 604,913	
2	**Building Envelop**				**$ 6,049,130**	
	Demo of existing building envelop	27,235	sf	20	$ 544,700	15'-30' high
	Demo of existing entry points	2	ea	25000	$ 50,000	
	Curtain wall w/ sunshades	10,894	sf	150	$ 1,634,100	40% of building envelop
	Metal panel exterior	16,341	sf	100	$ 1,634,100	60% of building envelop
	Replace roof w/ new TPO roof	31790	sf	37	$ 1,176,230	inc demo
	Miscellaneous deck repairs	1	allow	10000	$ 10,000	assume 5%
	Entry structure w/ sliding doors and canopy	2	ea	500000	$ 1,000,000	
			LF			
Subtotal		**1**	**ls**	**$ 6,654,043**	**$ 6,654,043**	
	Phasing/MOT	5%			$ 332,702	
	Bond, Permit & Insurance	3%			$ 209,602	
	GC Overhead & Profit	10%			$ 719,635	
	Planning Contingency	25%			$ 1,978,996	
Subtotal - Construction Costs		**1**	**LS**	**$ 9,894,978**	**$ 9,894,978**	
	Construction Contingency	5%			$ 494,749	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 989,498	
	CM Fee	7%			$ 692,648	
	Inspection (RE) & Material Testing	3%			$ 296,849	
TOTAL PROGRAM		**1**	**LS**	**$ 12,370,000**	**$ 12,370,000**	**Building Envelop Replacement**

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Plumbing Upgrades, Fire Sprinkler Modifications, Restroom Renovation/Expansion

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 256,890**	
	Based on 10% of direct construction costs	1	ls	256890	$ 256,890	
2	**Plumbing Equipment and Branch Piping**				**$ 1,043,350**	
	Replace electric water heater - 40 gallon	1	ea	2600	$ 2,600	
	Replace electric water heater - 30 gallon	1	ea	2400	$ 2,400	
	Replace electric water heater - 20 gallon	1	ea	2200	$ 2,200	
	Replace natural gas water heater - 420 MBH	1	ea	18000	$ 18,000	
	Replace natural gas water heater - 200 MBH	1	ea	12000	$ 12,000	assumed size, no size given
	Replace cold water main and branch piping	108,773	sf	3	$ 326,319	
	Replace hot water main and branch piping	108,773	sf	3	$ 326,319	
	Replace piping insulation	108,773	sf	1	$ 135,966	
	Demo of existing	108,773	sf	2	$ 217,546	
	Existing main branch sanitary to remain					
3	**Fire Sprinkler**				**$ 217,546**	
	Mains to remain, adjust branch piping and heads for new wall layouts	108,773	sf	2	$ 217,546	
4	**Restrooms Renovation/Expansion**				**$ 1,308,000**	
	First floor restroom renovation	840	sf	450	$ 378,000	within existing walls
	Second floor restroom expansion	1860	sf	500	$ 930,000	new walls, new sanitary
	Above costs include new plumbing fixtures, new piping, new finishes, new accessories					
	Estimate assumes 2700 sf of restroom renovation/expansion. One restroom is located on the 1st floor and one restroom is located on the 2nd floor					
Subtotal		**108773**	**sf**	**$ 26**	**$ 2,825,786**	
	Phasing/MOT	5%			$ 141,289	
	Bond, Permit & Insurance	3%			$ 89,012	
	GC Overhead & Profit	10%			$ 305,609	
	Planning Contingency	25%			$ 840,424	
Subtotal - Construction Costs		**108,773**	**sf**	**$ 39**	**$ 4,202,120**	
	Construction Contingency	5%			$ 210,106	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 420,212	
	CM Fee	7%			$ 294,148	
	Inspection (RE) & Material Testing	3%			$ 126,064	
TOTAL PROGRAM		**108,773**	**sf**	**$ 48**	**$ 5,260,000**	**Plumbing Upgrades, Fire Sprinkler Modifications, Restroom Renovation/Expansion**

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Mechanical System Renovation

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 630,002**	
	Based on 10% of direct construction costs	1	ls	630002	$ 630,002	
2	**Mechanical**				**$ 6,300,018**	
Equipment						
	Replace RTU's 1-7, 9, 10, 12-20 + MAU	475	tons	3500	$ 1,662,500	
	Boilers B1 and B2	4,000	MBH	30	$ 120,000	
	Replace pumps	1	ls	95000	$ 95,000	
	Exhaust fans	25	ea	1500	$ 37,500	
	Expansion tank/Air separator	1	ls	30000	$ 30,000	
	ACU 3, 4 and 5	17	tons	1636	$ 26,994	
	VAV's	218	ea	1000	$ 217,546	
Ductwork and Accessories						
	New ductwork	108,773	sf	12	$ 1,305,276	
	New insulation	108,773	sf	1.2	$ 130,528	
	New accessories	108,773	sf	1	$ 108,773	
Piping and Insulation						
	HWS&R - Copper press	108,773	sf	2.25	$ 244,739	
	HWS&R - Grooved steel	108,773	sf	1	$ 108,773	
	Coil Connections at VAVs	218	sf	500	$ 108,773	
	Pipe Insulation	108,773	ea	0.9	$ 97,896	
Controls						
	New BAS	108,773	sf	15	$ 1,631,595	
Miscellaneous						
	Test and Balance	108,773	sf	0.75	$ 81,580	
	Rigging of equipment	1	ls	75000	$ 75,000	
	Demolition	108,773	sf	2	$ 217,546	
	Scope of work as identified in TOL Assessment Report V2					
Subtotal		**108773**	**sf**	**$ 64**	**$ 6,930,020**	
	Phasing/MOT	5%			$ 346,501	
	Bond, Permit & Insurance	3%			$ 218,296	
	GC Overhead & Profit	10%			$ 749,482	
	Planning Contingency	25%			$ 2,061,075	
Subtotal - Construction Costs		**108,773**	**sf**	**$ 95**	**$ 10,305,373**	
	Construction Contingency	5%			$ 515,269	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 1,030,537	
	CM Fee	7%			$ 721,376	
	Inspection (RE) & Material Testing	3%			$ 309,161	
TOTAL PROGRAM		**108,773**	**sf**	**$ 119**	**$ 12,890,000**	**Mechanical System Renovation**

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Electrical System Renovation

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 474,785**	
	Based on 10% of direct construction costs	1	ls	474785	$ 474,785	
2	**Electrical**				**$ 4,747,853**	
Electrical Equipment and Distribution						
	Replace MDS and associated panels (terminal only, no airfield)	108,773	sf	10	$ 1,087,730	
	Panel feeders	108,773	sf	2	$ 217,546	
	Wiring devices and branch wiring	108,773	sf	6	$ 652,638	
Motor Control						
	HVAC System and Miscellaneous Equipment Feeders and Connections.	108,773	sf	3	$ 326,319	
Lighting						
	Lighting	108,773	sf	15	$ 1,631,595	
	Lighting controls	1	allow	125000	$ 125,000	
Fire Alarm						
	New sensors and alarms	108,773	sf	3	$ 326,319	
	Existing panel to remain					
Miscellaneous						
	Demolition	108,773	sf	2.5	$ 271,933	
	Lightening protection	108,773	sf	1	$ 108,773	
	Scope of work as identified in TOL Assessment Report V2					
Subtotal		**108773**	**sf**	**$ 48**	**$ 5,222,638**	
	Phasing/MOT	5%			$ 261,132	
	Bond, Permit & Insurance	3%			$ 164,513	
	GC Overhead & Profit	10%			$ 564,828	
	Planning Contingency	25%			$ 1,553,278	
Subtotal - Construction Costs		**108,773**	**sf**	**$ 71**	**$ 7,766,389**	
	Construction Contingency	5%			$ 388,319	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 776,639	
	CM Fee	7%			$ 543,647	
	Inspection (RE) & Material Testing	3%			$ 232,992	
TOTAL PROGRAM		**108,773**	**sf**	**$ 89**	**$ 9,710,000**	**Electrical System Renovation**

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Technology System Renovation

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 373,951**	
	Based on 10% of direct construction costs	1	ls	373951	$ 373,951	
2	**Technology**				**$ 3,739,509**	
	New rough-in for telecommunication	108,773	sf	4	$ 435,092	
	New access control	**108,773**	**sf**	**8**	**$ 870,184**	**potential airport project**
	New PA system	108,773	sf	6	$ 652,638	
	New DAS system	108,773	sf	10	$ 1,087,730	
	Replace analog cameras and tie into existing system	54,387	sf	10	$ 543,865	assume 50%
	New telcom room	1	allow	150000	$ 150,000	
	BIDS and FIDS - acceptable condition					
	Scope of work as identified in TOL Assessment Report V2					
Subtotal		**108773**	**sf**	**$ 38**	**$ 4,113,460**	
	Phasing/MOT	5%			$ 205,673	
	Bond, Permit & Insurance	3%			$ 129,574	
	GC Overhead & Profit	10%			$ 444,871	
	Planning Contingency	25%			$ 1,223,394	
Subtotal - Construction Costs		**108,773**	**sf**	**$ 56**	**$ 6,116,972**	
	Construction Contingency	5%			$ 305,849	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 611,697	
	CM Fee	7%			$ 428,188	
	Inspection (RE) & Material Testing	3%			$ 183,509	
TOTAL PROGRAM		**108,773**	**sf**	**$ 70**	**$ 7,650,000**	**Technology System Renovation**

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Interior Renovation of Existing Finishes

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 895,332**	
	Based on 10% of direct construction costs	1	ls	895332	$ 895,332	
2	**Interior Demolition**				**$ 1,283,754**	
	Demo flooring	82221	sf	4	$ 328,884	
	Demo ceilings	82221	sf	5	$ 411,105	
	Mold abatement	108,773	sf	3	$ 326,319	
	Asbestos abatement	1	allow	50000	$ 50,000	
	Demo miscellaneous - assume 15% of above	1	ls	167446	$ 167,446	
	Most of existing walls are assumed to remain					
3	**Interiors**				**$ 7,119,567**	
	Carpentry - blocking	108,773	sf	0.5	$ 54,387	
	New ticket counters	105	lf	500	$ 52,500	
	Interior Walls and Doors	108773	sf	8	$ 870,184	
	Paint	108773	sf	2	$ 217,546	
	Custom wall finished (metal panels)	108773	sf	2	$ 217,546	
	Ceilings - open painted	26552	sf	2	$ 53,104	Mech rooms, BHS
	Ceilings - ACT	31188	sf	8	$ 249,504	Airport space (office)
	Ceilings- Gyp	13796	sf	20	$ 275,920	Hold rooms
	Ceilings - Feature (metal, soffits)	37237	sf	35	$ 1,303,295	Ticketing, public space
	Flooring - clean and seal	26552	sf	5	$ 132,760	Mech rooms
	Flooring - LVT,carpet	44984	sf	12	$ 539,808	Hold rooms, airport space
	Flooring - Terrazzo	37237	sf	35	$ 1,303,295	Public space
	Signage	108773	sf	10	$ 1,087,730	
	Service Animal Relief Areas	2	ea	300000	$ 600,000	
	Add sound insulation to increase STA rating	21747	sf	4	$ 86,988	assume office areas only
	Sensory room	1	ls	75000	$ 75,000	
4	**Equipment**				**$ 550,000**	
	Refurbish in bound baggage conveyor	1	allow	500000	$ 500,000	
	Replace conveyor from ticketing to in line baggage	1	ls	50000	$ 50,000	
Subtotal		**108773**	**sf**	**$ 91**	**$ 9,848,653**	
	Phasing/MOT	5%			$ 492,433	
	Bond, Permit & Insurance	3%			$ 310,233	
	GC Overhead & Profit	10%			$ 1,065,132	
	Planning Contingency	25%			$ 2,929,112	
Subtotal - Construction Costs		**108,773**	**sf**	**$ 135**	**$ 14,645,562**	
	Construction Contingency	5%			$ 732,278	
	FF+E	8%			$ 1,171,645	
	Engineering Costs (Design)	10%			$ 1,464,556	
	CM Fee	7%			$ 1,025,189	
	Inspection (RE) & Material Testing	3%			$ 439,367	
TOTAL PROGRAM		**108,773**	**sf**	**$ 179**	**$ 19,480,000**	**Interior Renovation of Existing Finishes**

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Sitework Improvements

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 15,500**	
	Based on 10% of direct construction costs	1	ls	15500	$ 15,500	
2	**Sitework**				**$ 155,000**	
	Relocate pedestrian cross walks so that they line-up with terminal entry points	1	ls	15000	$ 15,000	
	Sidewalk widening for ADA (inc demo existing)	5,000	sf	15	$ 75,000	assumed qty
	Bollards at curb line	65	ea	1000	$ 65,000	500' at 8' oc
	Scope of work as identified in TOL Assessment Report V2					
Subtotal		**1**	**LS**	**$ 170,500**	**$ 170,500**	
	Phasing/MOT	5%			$ 8,525	
	Bond, Permit & Insurance	3%			$ 5,371	
	GC Overhead & Profit	10%			$ 18,440	
	Planning Contingency	25%			$ 50,709	
Subtotal - Construction Costs		**1**	**LS**	**$ 253,544**	**$ 253,544**	
	Construction Contingency	5%			$ 12,677	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 25,354	
	CM Fee	7%			$ 17,748	
	Inspection (RE) & Material Testing	3%			$ 7,606	
TOTAL PROGRAM		**1**	**LS**	**$ 320,000**	**$ 320,000**	**Sitework Improvements**

Add for Glass Jet Bridges

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 375,000**	
	Based on 10% of direct construction costs	1	ls	375000	$ 375,000	
2	**Conveying Systems**				**$ 3,750,000**	
	Demo of existing jet bridges	3	ea	50000	$ 150,000	
	Jet bridges (including foundations) - Glass	3	ea	1200000	$ 3,600,000	120' w/ PC air
Subtotal		**3**	**ea**	**$ 1,375,000**	**$ 4,125,000**	
	Phasing/MOT	2%			$ 82,500	
	Bond, Permit & Insurance	3%			$ 126,225	
	GC Overhead & Profit	10%			$ 433,373	
	Planning Contingency	5%			$ 238,355	
Subtotal - Construction Costs		**3**	**ea**	**$ 1,668,484**	**$ 5,005,452**	
	Construction Contingency	2%			$ 100,109	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 500,545	
	CM Fee	7%			$ 350,382	
	Inspection (RE) & Material Testing	2%			$ 100,109	
TOTAL PROGRAM		**3**	**ea**	**$ 2,020,000**	**$ 6,060,000**	**Add for Glass Jet Bridges**

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Replace pedestrian canopies

Item	Description	Quantity	Unit	Unit Price	Total	Comment
1	**General Requirements**				**$ 91,920**	
	Based on 10% of direct construction costs	1	ls	91920	$ 91,920	
2	**Sitework**				**$ 919,200**	
	Replace canopy to parking lot	766	lf	1200	$ 919,200	pre-fab'd
Subtotal		**766**	**LF**	**$ 1,320**	**$ 1,011,120**	
	Phasing/MOT	5%			$ 50,556	
	Bond, Permit & Insurance	3%			$ 31,850	
	GC Overhead & Profit	10%			$ 109,353	
	Planning Contingency	25%			$ 300,720	
Subtotal - Construction Costs		**766**	**LF**	**$ 1,963**	**$ 1,503,599**	
	Construction Contingency	5%			$ 75,180	
	FF+E	0%			$ -	
	Engineering Costs (Design)	10%			$ 150,360	
	CM Fee	7%			$ 105,252	
	Inspection (RE) & Material Testing	3%			$ 45,108	
TOTAL PROGRAM		**766**	**LF**	**$ 2,454**	**$ 1,880,000**	**Replace pedestrian canopies**

APPENDIX B
EUGENE F. KRANZ TOLEDO EXPRESS AIRPORT
TERMINAL FACILITY ASSESSMENT